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arette industry
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Europe's Business Newspaper

FINANCIAL TIMES

TUESDAY JULY 5 1994 D8623A72

Rwandan rebels take capital and confront French

Rwandan rebels captured key government positions in the capital, Kigali, and took Butare, the last big government-held town in the south. French troops, originally instructed to avoid any clashes, were ordered by Paris to halt any further rebel advance. But the rebels pledged to push on with their military advance, saying French troops had no business in Rwanda and would be seeking confrontation if they stood in the rebels' way. Page 5

AGF sale confirmed: The French government is to go ahead with privatising Assurances Générales de France this autumn despite recent weakness in the Paris stock market. AGF is the country's third-biggest insurer. Page 21

Shares of UK recovery strengthen: UK building suppliers gave fresh evidence that the country's recovery is spreading across the economy. Meanwhile official figures showed retail spending stayed buoyant despite April's tax increases. Page 8

Diplomat gunned down: Greek terrorists shot and fatally wounded a Turkish diplomat as he drove to work in Athens. Three men drove their car alongside that of deputy chief of mission Haluk Sipahioglu and opened fire. The extreme left-wing November 17 terrorist group claimed responsibility.

Swedish bond issue success: Swedish finance minister Anne Wibllie welcomed strong interest from investors in a big state bond issue and rejected criticisms of the government's fiscal policies. Page 20

Treuhund sues bank: Treuhundanstalt, the industrial reconstruction agency for eastern Germany, has launched legal action in Zurich against the Swiss subsidiary of Bank Austria to recover Schfl 7,600 (\$156.6m) plus interest. The money was allegedly hoarded by them agents of the former east German Communist party. Page 2

Aden under attack: North Yemeni troops bombarded the southern city of Aden, where half a million people have been surviving in temperatures of up to 40 degrees Celsius without mains water supplies. They also captured the eastern port of Mukalla.

Deutsche Bank men lose jobs: Four Deutsche Bank executives have lost their jobs over the collapse of the Jürgen Schneider group but they had not behaved dishonestly, the bank said. Page 2

Mitterrand hails South Africa's French president: François Mitterrand told South Africa's parliament that the country's transition to democracy was an example for Africa to follow. Page 5

Scottish & Newcastle: the UK drinks and leisure group, improved annual taxable profits by 22 per cent to \$222m (\$337.4m), thanks partly to a strong six-month contribution from its Chef & Brewer pubs acquisition. Page 21

RWE: Germany's biggest utility, forecast slightly better profits for the year to June but strong earnings in the coming year. Last year RWE earned DM55.5m (\$64.4m). Page 21

Ireland ousted: The Netherlands' footballers produced their best form to beat Ireland 2-0 and book themselves a place in the World Cup quarter-finals. The first goal came from Dennis Bergkamp (left), the second from Wim Jonk, and Ireland could not recover. World Cup, Page 4

Burda: German magazine publisher, confirmed yesterday it was negotiating to acquire a 25 per cent stake in the ailing Vox TV station, to join Rupert Murdoch's News Corporation and the Bertelsmann media group as a major shareholder. Page 21

Rewards offered for finding baby: A total of £50,000 (\$76,000) in reward money was offered for help finding abducted baby Abbie Humphries, who was taken by a bogus nurse from a Nottingham hospital on Friday.

Child agency blames fathers: Fathers who campaigned against Britain's newly-formed Child Support Agency were blamed for contributing to its £112m (£17.2m) budget shortfall. The agency assesses and collects maintenance payments from absent parents to support those who care for their children. Page 8

Doctors blast NHS changes: Sandy Macara, leader of Britain's doctors, strongly attacked the government's health service changes. The British Medical Association conference gave Dr Macara a two-minute ovation when he protested about low morale in the service. Page 8

EU STOCK MARKET INDICES		GOLD	
FTSE 100	2970.4	(34.0)	London
Yield	4.17		\$389.55 (365.0)
FT-SE Eurotrack 100	1326.87	(12.55)	
FT-SE All Share	1463.03	(0.99)	
Index	2053.93	(0.52)	

LONDON MONEY		STERLING	
3-mo Interbank	5.2%	(Same)	\$1.5384 (1.538)
Libs long gilt future	Sep 93/3	(Sep 93/3)	DM 2.455 (2.4525)
Y	152.143 (151.808)		FF 8.4159 (8.4044)
V			SF 2.0512 (2.0571)

NORTH SEA OIL (Barrel)		E INDEX 78.5 (Same)	
Brent 15-day (Augest)	\$74.47	(17.63)	Tokyo close Y 98.67

The New York markets were closed yesterday

Alcatel chairman questioned over use of funds

By John Fiddling in Paris

Mr Pierre Suard, chairman of Alcatel Alsthom, one of France's largest companies, was detained for questioning yesterday by magistrates investigating alleged misuse of corporate funds and over-billing by a subsidiary of the telecoms and electrical engineering group.

Alcatel described the detention as "scandalous" and said Mr Suard did not exercise any functions at Alcatel CIT, the subsidiary under investigation.

Alcatel shares plunged on the news, falling 8.3 per cent to FF1541 and pulling the Paris stock market lower. The CAC-40

index of leading shares closed at 1,886, compared with the day's high of 1,907.

The detention of the Alcatel chairman, who was being questioned at Versailles, west of Paris, is the latest blow to France's industrial establishment.

In May, Mr Didier Pineau-Valencienne, chairman of Groupe Schneider, the electrical engineering group, was arrested in Belgium and detained for 12 days as part of an investigation into alleged fraud concerning the

treatment of minority shareholders in two of the group's subsidiaries. Mr Pineau-Valencienne, who has been released on bail, has denied the accusations.

Mr Suard is one of France's best-known businessmen, credited with the rapid expansion of the group since 1986 when he took the helm of Compagnie Générale d'Électricité, later Alcatel Alsthom.

He is close to senior members of the Gaullist party, including Mr Edouard Balladur, the prime minister.

The company, with 196,500

employees and reported profits of FF15.1bn last year on sales of FF156.3bn, is one of the world's largest telecommunications and engineering groups. It has a joint venture with GEC of the UK and manufactures the high-speed Train à Grande Vitesse.

Mr Suard's detention, which can last for 48 hours, is the latest step in an investigation into alleged over-billing of France Télécom, the state-owned telecommunications operator, by executives of Alcatel CIT.

The origins of the investigation

date back more than a year to an inquiry into two former employees of Alcatel CIT who were accused of manipulating prices for equipment ordered by France Télécom for their own benefit.

According to Alcatel, the employees accused senior executives at the company, including Mr Suard, of having work done at private properties at the company's expense. In May, Mr Pierre Guichet, chairman of Alcatel CIT, and Mr Jacques Imbert, assistant managing director at the parent company, were placed under

investigation in the affair.

Alcatel Alsthom has strongly denied any wrongdoing. In a letter to employees in May, Mr Suard condemned what he described as "a campaign of defamation". He said he had paid for all personal work at his home, except security measures, and Alcatel had never engaged in over-billing, false billing or double accounting.

According to Alcatel, the installation of security devices at Mr Suard's home had been carried out on the recommendation of the government.

The Tapie affair, Page 19
World stocks, Page 38

Bonn insists weak dollar will not be focus of G7 summit

By Quentin Peel in Bonn and Philip Gash and Graham Bowley in London

The German government moved yesterday to dispel expectations that the summit of the world's seven leading industrial countries this weekend will try to take action to strengthen the weak dollar.

Although financial markets were generally quiet yesterday, a tightly compressed week of policy-making meetings – today's session of the US Federal Open Market Committee, the policy-making body of the Federal Reserve, a Bundesbank council meeting on Thursday and the G7 summit in Naples beginning the next day – has intensified speculation that some effort may be made to support the US currency.

The dollar finished in London at Y88.9 and DM1.5965, barely changed from Friday's close of Y88.705 and DM1.5948. US financial markets were closed for the July 4 holiday.

Last week the dollar fell against the yen to a post-war low of Y97.88 and concerns about the US currency contributed to general financial market volatility.

Yet keeping rates at their current levels could cause a further

government official involved in the preparation for the G7 summit in Naples said yesterday he did not understand "the recent excitement about the dollar, especially in relation to the European currencies".

Mr Gert Haller, state secretary in the Finance Ministry and Chancellor Helmut Kohl's personal "sherpas" for G7, said: "The developments of recent weeks have fortunately had no significant effect on European exchange rates. I cannot see any reason for excitement in that."

At about DM1.80, the dollar/Dmark exchange rate was in line with its long-term average rate, he added.

Mr Haller said a special problem existed in the exchange rate between the dollar and the yen, stemming directly from the "difficult relations" between the US and Japan over their trade imbalance.

Analysts in London said the Fed committee faces a dilemma today in that a rise in US interest rates is likely to push US and European markets lower and might be seen as a precursor for more action at the G7 meeting.

Yet keeping rates at their current levels could cause a further

bout of dollar-selling. Despite Mr Haller's apparent lack of concern at the dollar's current weakness, the state secretary said trends in the long-term capital markets, particularly rising US interest rates, were indeed a worry for Germany.

He said this did not reflect the progress made by the German government in bringing its deficit spending under control, nor the steady decrease in the German inflation rate, most recently to under 3 per cent.

"If you look at the short-term interest rates today, I believe there is room for further reductions in long-term rates," he said.

Mr Haller said he expected the general improvement in the world economy, combined with concern at the continuing high level of unemployment, to dominate the G7 economic agenda.

Germany will also be pushing at the summit for firm commitment to more financial assistance to help with nuclear safety in the former Soviet Union and eastern Europe.

Swedish bonds issue, Page 20
International bonds, Page 25
Japan's rising imports, Page 5



China's prime minister Li Peng with Chancellor Helmut Kohl at the start of a week-long visit to Germany. China yesterday condemned the imposition of EU quotas on a range of its exports. Page 20

China plans to build up large-scale car industry by 2010

By Tony Walker in Beijing

China plans to establish three to four "internationally competitive" vehicle makers by 2010 and intends to encourage private purchases that would make cars a "part of Chinese family life".

Under the new policy unveiled yesterday, China emphasised its determination to build an industry in which the development of large-scale manufacturers would be encouraged in a now fragmented industry.

The immediate target is to allow, within this century, two to three vehicle-manufacturing groups to grow into large corporations with considerable capacity, including six or seven vehicle makers which would become the backbone of the industry," the policy stated.

It added that, by 2010, three to four "internationally competitive" vehicle makers should emerge as part of a policy that would "link the strong with the strong".

Representatives of foreign automotive companies jostling for a share of the market welcomed the policy, saying it appeared to provide relatively clear guidelines for the industry's development.

Foreign manufacturers yet to

Continued on Page 20
Foreigners back policy, Page 8

ICI and Enichem consider flotation of PVC subsidiary

By Paul Abrahams in London

Britain's Imperial Chemical Industries and Enichem of Italy are considering the flotation of EVC, their 50-50 polyvinyl chloride subsidiary.

The flotation suggests a continuation of ICI's strategy of quitting the commodity chemicals business. Last year it sold its fibres business to Du Pont of the US, and its polystyrene capacity to BASF of Germany.

EVC is Europe's largest manufacturer of PVC with capacity of 1.1m tonnes a year and about 20 per cent of the European market.

The potential flotation follows the collapse of the partially owned management buy-out, Oxychem, a Dallas-based group and a leading US PVC producer, had also expressed interest, but its offer is understood to have been too low.

Analysts were yesterday unsure how to value EVC, given how little is known about it. Turnover last year was about £750m, taking into account raw material discounts provided by the parent companies. ICI says the subsidiary is now trading profitably.

The only comparable company is Geon, the Ohio-based PVC manufacturer floated in March last year by B.F. Goodrich, the specialty chemicals and aerospace group. Geon has a market capitalisation of \$730m on sales of about \$950m. However, the recovery of the US PVC market is more advanced than in Europe, possibly making Geon's valuation higher than EVC's.

EVC's main competitors are Solvay of Belgium with 905,000 tonnes capacity a year, Elf Atochem of France (705,000 tonnes a year), Vinnolit, a joint-venture between Hoechst and Wacker of Germany (655,000 tonnes a year) and Shell, the Anglo-Dutch corporation (500,000 tonnes a year).

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NEWS: EUROPE

Auditors hit at lending by Deutsche

By David Waller in Frankfurt

Four senior executives of the Deutsche Bank resigned yesterday following the publication of a critical auditors' report into the bank's lending to the Jürgen Schneider group, the property empire which collapsed in April with debts of more than DM5bn (£2bn).

The auditors concluded that Deutsche had been the victim of systematic deception and that there was no evidence of dishonest conduct at the bank, the biggest creditor to Schneider, and owed DM1.2bn. But, they found, Deutsche was lax in the way it dealt with its loans to Schneider and "more critical processing should... have brought the deception to light".

Deutsche invested too much trust in Mr Jürgen Schneider, the entrepreneur whose disappearance in April triggered the company's collapse, the auditors said. "Not least because of the level of trust invested in Mr Schneider, the level of information and controls [at the bank] were not commensurate with the risks entered into," the Weller-Elmendorff Deutsche Industrie-Treuhand accountancy firm concluded.

Acknowledging the justice of the criticism, Deutsche said that it had implemented changes in its internal processing and control systems to prevent similar mistakes being made again. "Throughout the group the rules for real estate financing have been strengthened," the bank said, "in particular concerning the criteria for valuation of properties and disbursement of loans."

The executives leaving the

banking group as a result of the affair are: Mr Jürgen Huyendick and Mr Detlev Rode, both board directors of Deutsche Centralbankenkreis, the Deutsche property lending subsidiary through which the bulk of the group's DM1.3bn loan to the Schneider group was channelled. Mr Klaus Peter Fischer, a senior official at Deutsche's Baden-Baden branch, and Michael Prince of Sachsen-Weimar, a senior official at the Mannheim branch, were said to have resigned from the bank by mutual agreement.

The admission of mistakes and the resignations contrast with the bank's reaction in the immediate aftermath of Schneider's disappearance when Mr Georg Krupp, Deutsche Bank main board director and chairman of the central-bank credit supervisory board, said the bank had not made any errors.

But as the scale of the alleged fraud mounted, the bank hinted that there would be personnel consequences.

The report gave some comfort to Deutsche, which lent money to Schneider based on property valuations and estimates of space to let which turned out to be dramatically optimistic. Schneider's properties - prestige developments in historic city centres - were different from others and therefore difficult to value, the auditors said.

The whereabouts of Mr Schneider remain unknown. Reports that he attempted to make contact with Frankfurt-based prosecuting authorities via a Swiss lawyer have not been confirmed.

Russian investment 'to surge'

By John Lloyd in Moscow

A vastly increased rate of foreign investment in the Russian economy for this year was forecast yesterday by Mr Anatoly Chubais, the deputy prime minister for privatisation - in a confident survey of a process which has thrown state companies into private hands at a rate and in a volume unmatched anywhere in the world.

Strongly defending bankruptcy for hopeless companies - a process yet to get under way - Mr Chubais said that "we must do it not because we want to but because the country needs it".

However, Mr Chubais admitted that he had washed his hands of the privatisation process in Moscow - where only 20 per cent of large industries have been privatised.

The mayor of Moscow, Mr Yuri Luzikov, has managed to get presidential backing to greatly slow down the process and to prolong the use of privatisation cheques to the end of the year - though they lost value in the rest of his country at the end of June.

"In Moscow we see so many breaches of the law, so many breaches of the constitution, so much corruption that I can have nothing to do with it," he said.

He said that Russian capital

flight - estimated at more than \$25bn - was now returning because "it is more profitable to keep money here in rouble accounts than abroad in hard currency accounts". The real interest rate in Russia, though falling, is one of the highest in the world.

Mr Chubais said that estimates of a \$1bn-\$1.5bn limit on foreign investment in Russia in the course of this year had to be sharply revised upwards to between \$6bn-\$15bn, according to forecasts made by the state property committee, which he chairs.

He said that Russian capital



Optimistic: Mr Anatoly Chubais, Russian deputy prime minister

EUROPEAN NEWS DIGEST

French bank to shed 1,100 jobs

The troubled French bank Crédit Lyonnais has secured the agreement of two of the largest banking unions to shed 1,124 jobs from its workforce in the first phase of a rationalisation programme. Overall, the bank plans to cut 3,500 jobs over three years, representing nearly 10 per cent of its staff in France. Mr Jean Peyrelade, chairman, announced details of the package earlier this year following the conclusion of negotiations with the French government for a Fr44.5bn (US\$34bn) state-backed rescue plan.

Mr Peyrelade's management team has since been embroiled in tense negotiations with the banking unions. The bank has promised to seek no forced redundancies until next April. Crédit Lyonnais is now awaiting publication of an official parliamentary report into the cause of its present financial problems. The final document could come out within the next few weeks. Alice Rauschorn, Paris

Communists back Kuchma

Ukraine's Communist party said it would back Mr Leonid Kuchma, a former prime minister, in the race for the presidency against Mr Leonid Kravchuk, the incumbent. The party's support could be crucial in the run-off poll on Sunday. Mr Kuchma trailed Mr Kravchuk by only 0.5 percentage points in the first round last month, when the Communist vote gave 13 points to another Socialist candidate. Mr Kuchma favours closer relations with Russia while his rival appeals to more nationalist sentiment in the country. Ukraine's Communists are the single largest bloc in parliament and have attracted enough independents to create a clear legislative majority.

"The Communists are the only well-organised political party in Ukraine," said a western diplomat. "Their support could be a significant factor." Jill Barshay, Kiev

Competition urged on Enel

Privatisation of Italy's Enel state electricity corporation must aim to liberalise the sector if it is to safeguard and promote competition, the country's anti-trust authority said. Mr Francesco Saja, the authority's chairman, has written to Mr Silvio Berlusconi, prime minister, pressing for massive reorganisation. "The presence of a company with a massively dominant position in the market could seriously obstruct the entry of new operators and the development of real competition," said Mr Saja. The anti-trust authority believes Enel should be broken up and its constituent activities then sold. Privatisation represented a unique and unrepeatable opportunity to encourage competition, said Mr Saja. The present public monopoly must not be transformed into a private monopoly, he added. It is widely thought that the privatisation of Enel in its present form may not occur before next spring. Reorganisation along the lines sought by the anti-trust authority would probably put back Italian electricity privatisation by two years. David Lane, Rome

Issuing unworried by M3 rise

The current strength of the D-Mark points to investors' confidence in the Bundesbank's monetary policy, Mr Otmar Issing, the German central bank's chief economist and member of its policy-making council, said yesterday. Mr Issing blamed the explosion in the growth of M3 money supply since last year on "special factors" such as tax changes and market turnaround. Following the cut in the German discount rate in May, circumstances were such that there would probably be a gradual reduction in the "liquidity blockage" which had given rise to the high M3 growth, he said. His comments suggest that the Bundesbank is not likely to change its reliance on M3 at its July 21 review of monetary developments, although some economists have cast doubt on the credibility of the central bank's monetary policy as it has cut interest rates at a time when M3 growth is running at more than twice its 4.6 per cent target rate for the year. In May M3 grew at an annualised, seasonally adjusted rate of 13.7 per cent. David Waller, Frankfurt

Russia-Belarus trade pact

Belarus and Russia signed a free trade agreement in a further move to draw together the economies of the two former Soviet states. The signing took place at the weekend during a visit to Belarus by Mr Victor Chernomyrdin, the Russian prime minister. Economic union has been proposed by some political groups in Russia because of the proposal to exchange the Belarus currency at 1:1 for the rouble, though it exchanges at 10:10 for 1 on the free market. Mr Alexander Shokhin, deputy prime minister for the economy, said the trade agreement was "an important step", but he was cautious on prospects for full unification of the economies. The ministries of finance and the central banks of the two states will be told to finalise plans for the union by the end of July. The agreement paved the way for similar talks with other states of the Commonwealth of Independent States. John Lloyd, Moscow

Inflation falls in Turkey

Turkey's reform programme was given a boost yesterday on the eve of signing a standby agreement with the International Monetary Fund, with inflation falling to 0.9 per cent in June compared with 10 per cent in May. June inflation, the lowest monthly figure in two years, will underpin government efforts to restrain wages in the talks with public sector unions which start this month. Turkey's letter of intent with the Fund envisages an annual rate, which is now running at 11.5 per cent, will fall to 10 per cent by mid-1995. John Murray Brown, Ankara

ECONOMIC WATCH

Inflation declines in Italy

Italy's inflation rate dropped last month to its lowest for 25 years. Consumer prices rose by only 0.2 per cent in June, giving an annual rate of 3.7 per cent. June's figure will help ease worries that the decline in inflation is slowing. The industrialists' organisation Confindustria expressed concern last month, with consumer price increases moving only slightly from 4.2 per cent in the first quarter to 4.1 per cent in April and May. However, the Bank of Italy's governor, Mr Antonio Fazio, said in May that the implementation of government programmes and the new agreement on labour costs reinforced expectations of price stability. Consumer price inflation in Italy was 4.5 per cent last year, against 5.3 per cent in 1992 and 6.3 per cent in 1991. David Lane, Rome

German wholesale sales rose 1 per cent to DM94bn (US\$134bn) in May from April and were up a real 5 per cent year-on-year. Sales in the first five months rose 1 per cent to DM461bn.

Spain's trade deficit rose for the second consecutive month in May, compared with last year, to Pts223.7m (£1.15bn), up almost 7 per cent. The deficit for the first five months was Pts99.2m, down 4 per cent. The deficit to May with the rest of the European Union narrowed by 40 per cent, thanks to a 36 per cent rise in EU exports.

Norway's current account surplus to April rose to Nkr3.085bn (775m), down from Nkr3.965bn in the same four months last year.

Ireland's exchequer borrowing requirement showed a surplus of £265m (326m) in the second quarter this year against a £122m surplus the year before.

Two Irish state groups face financial crunch

By Tim Coone in Dublin

Financial crises in two loss-making Irish state enterprises came to a head yesterday.

All 560 employees in Cork-based Irish Steel were laid off and the remaining 1,100 employees in Team Aer Lingus in Dublin, the aircraft maintenance subsidiary of the state airline, Aer Lingus, were warned that the company could close "within days" if unions do not accept an ultimatum on cost-savings.

Both companies are losing an estimated £15m (298,000) a month, but efforts to find a compromise between management and unions in recent weeks have failed. Talks at the weekend broke down. The government has taken a hard line with the unions, although the growing prospect of closure of both companies and the impact on unemployment figures in Dublin and Cork is causing growing nervousness on the part of the public.

Mr Pat Dineen, chairman of Irish Steel, said yesterday his company was now insolvent and was calling in a liquidator. Its Cobh plant produces around 300,000 tonnes of steel a year.

backbenches of the Fianna Fail-Labour coalition.

Four backbench Labour MPs voted against the government last week over the Team Aer Lingus dispute, in the first sign of serious strains within the coalition since it came to office 18 months ago.

Some 600 employees at Team Aer Lingus have already been laid off, and the parent company yesterday announced it will no longer support its loss-making subsidiary. An Aer Lingus spokesman said that the remainder of Team's workforce would have to be laid off next week.

"We appear to be at the end of the road," he said. Redundancy payments for the 2,000 Team employees could cause renewed financial problems for the Aer Lingus parent.

Mr Pat Dineen, chairman of Irish Steel, said yesterday his company was now insolvent and was calling in a liquidator. Its Cobh plant produces around 300,000 tonnes of steel a year.

Agency seeks to recover communist cash

Treuhand sues bank

By Ian Rodger in Zurich

The Treuhand privatisation agency for eastern Germany has launched a civil court action in Zurich against the Swiss subsidiary of Bank Austria to recover Sch1.76bn (US\$1.5bn) plus interest. It claims the money was deposited there by agents of the former East German Communist party in the spring of 1991 as the German Democratic Republic (DDR) collapsed.

The 358-page suit also accuses Bank Austria of co-operating fully with the east Germans, particularly in destroying the trail of funds followed.

A Bank Austria spokesman said that a series of transactions managed by a prominent Austrian communist party official was examined by the Austrian authorities nearly two years ago when the Treuhand first made its accusations and found nothing illegal.

The bank contend that it had - and still has - no know-

ledge that the funds came from two Berlin companies, Novum Handelsgesellschaft and Transcaron Handelsgesellschaft.

The Treuhand claims both were known for their close dealings with the GDR government. For their part, lawyers for Novum and Transcaron say their companies belonged to the Austrian Communist party, and that the money does not belong to Germany.

What is known is that in May 1991 Mr Rudolf Steindl, an Austrian Communist party leader, opened two accounts with Bank Austria (Schweiz), then called BPZ Bankfonds.

Mr Steindl was a key go-between in deals between Austria and the former East Bloc countries. She is believed to exercise control over most of the businesses owned by the Austrian party.

In the months after May 1991 some Sch1.76bn was transferred into the accounts, a sum that was larger than the bank's balance sheet. The money was then drawn out gradually between June 1991 and February 1992 in amounts varying from Sch20m to Sch60m in cash.

The Treuhand suspects that most of it was used to buy Austrian savings bonds and then deposited in several anonymous numbered accounts in Austrian banks. All documentary evidence of these fund movements appears to have disappeared.

Mr Dieter Jann-Corrod, the Zurich prosecutor, said that when he made initial investigations in 1992, he was told by BPZ that the funds were dispersed among various accounts "for tax reasons".

The Treuhand's use of civil proceedings is unusual. Money laundering is a criminal offence in Switzerland and many other countries.

Mr Jann-Corrod said that if the case were to succeed the bank itself would be responsible, not just one or more of its officers.

Smokescreen hides lost Spanish revenue

Cigarette smugglers are earning millions and staying ahead of the customs men, writes David White

In Seville and Malaga the pitches have all been alienated: one cigarette-seller at every traffic light. When each has sold his quota of contraband packets he goes to a telephone and another hawkers is sent to take over.

They are known as los sivilleros, after Winston cigarettes, the RJ Reynolds brand which is Spain's favourite like.

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These sales, with a street value of almost \$1bn, are reckoned to have deprived the treasury of \$750m in revenues, Tabacalera of about \$320m and retailers of \$100m.

The reason is tax. Special tobacco taxes, levied in addition to value-added tax, have increased in the past two years



route was the Atlantic coast of Galicia in north-west Spain. Consignments would be transferred offshore on to 25ft launches, each with up to six outboard motors, and concealed in mussel farms and old cannerys. Customs took the smugglers on boats, aircraft and helicopters.

"At sea I think we have won. But now it's getting in more easily by land," says Mr Joaquín Bobillo, director of Spain's customs department.

"The people who used to run launches now run trucks."

The lifting of border restrictions within the European single market has opened up the contraband route by motorway across the French-Spanish

frontier. American cigarettes are landed at Antwerp or Rotterdam. Officially destined for Morocco or Cyprus, many of them never leave the EU. For Spain, the traffic is mostly Winston, for Italy, Marlboro.

There is now also a flow of cigarettes coming through Germany from Russia and eastern Europe, again supposedly in transit. Mr Bobillo says there has up to now been no effective way of monitoring the fake papers sent back to Germany declaring that the goods have left Spanish ports. Other sources are Andorra and Gibraltar legally.

It is a frustrating job for customs and police. They have followed trucks all the way to the southern port of Algeciras without success. They have carried out 35,000 inspections in bars. Of these, 8,000 have produced positive results, but even then the average haul is only 20-25 cartons. Under the law, bars face closure on the second offence. But none has been closed.

Measures against big contraband operators can have undesired side-effects. They have led to a growing connection between tobacco and drug trafficking. To compensate for setbacks in their tobacco trade, Mr Bobillo says the same operators are increasingly moving into higher-profit items - hashish from North Africa and cocaine from Latin America.

Latin America: exports hit by slow pace of reforms

By Stephen Fidler,
Latin America Editor

Latin America's export performance in the last half-century has been miserable. According to Mr Moises Naim, a senior associate at the Carnegie Endowment in Washington and a former Venezuelan industry minister, the region's share of world exports sank from more than 13 per cent in 1950 to 3.6 per cent in

1992, the lowest this century. "Years of under-investment, protectionism, and technological backwardness have made Latin America's manufacturing firms utterly inadequate to meet the exacting requirements of international markets," he argued in an article in Foreign Policy journal last year.

Exporters have been hobbled by poor infrastructure, high labour taxes, weak financial

systems and unreliable contract enforcement. "Most of these obstacles are slowly being removed. But the lag in the reforms cramps the international competitiveness of Latin American exporters."

New studies, for example a report published last month by the consultancy McKinsey, suggest that economic reform is helping to improve the competitiveness of Latin American companies.

This is supported by trade statistics showing some shift away from traditional dependence on raw material exports, and rising exports of manufactures. Yet the rise in manufacturing is often from a low base, and imports have been soaring.

Poor trade figures have widened the region's current account deficit, and although this was financed easily last year by capital flows, this year

capital inflows have been more uncertain - underlining the continued vulnerability of some countries in the region to payments problems.

In the long term, the sustainability of these payments imbalances will hang on how the capital inflows are used. If capital inflows are financing productive capacity (as they emphatically did not in the 1970s), then exports should grow. But it is as yet unclear

what proportion of the capital inflows is financing consumption and what is financing investment.

The quality of investment is also unclear - though with capital importers now largely from the private sector, investment may well be more efficient than the state-driven investment of the 1970s.

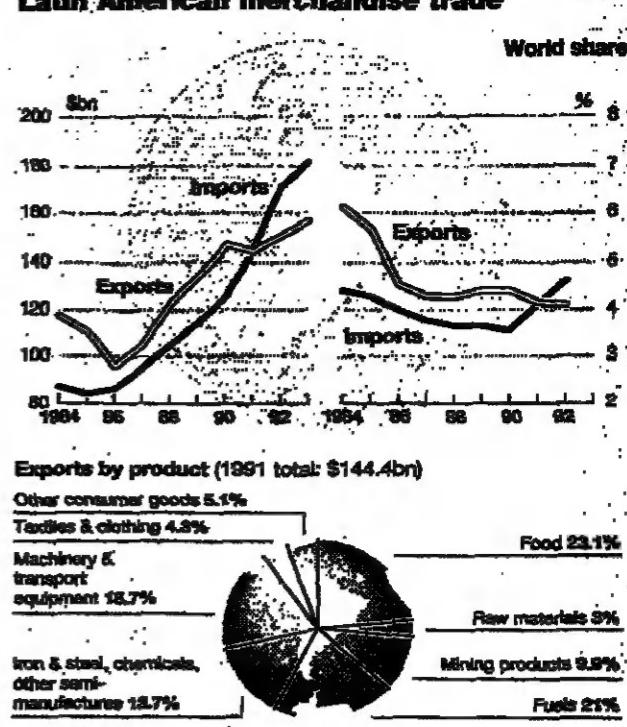
Even if investment is substantial, the time lags before the benefits flow through to

exports and growth could leave economies vulnerable either to a financing crisis or a change of direction politically.

Governments throughout the region are under strong pressure from domestic business to adopt policies to help

local industry, despite the poor record of similar policies in the past, which, according to Mr Naim, did little more than "enrich the few shareholders of companies in 'priority' industries and a few bureaucrats".

Latin American merchandise trade



Argentina struggles in world league

High costs and poor quality compound widening deficit, writes John Barham



Argentina's trade balance has been deteriorating relentlessly since 1991. Economists say the NEW deficit could ECONOMICALLY double to \$7bn or \$8bn this ORDER year - not

large for an economy with a gross domestic product of \$285bn but worrying given exports last year of only \$13.2bn.

The deficit raises doubts about whether Argentina will be able to sustain its fixed dollar-peso parity, a central feature of economy minister Domingo Cavallo's currency convertibility plan. Economists and industrialists ascribe the rising deficit to an overvalued currency, a strong expansion in domestic demand, heavy inflows of foreign capital, weak export markets, and, at least until recently, low commodity prices.

But it has been compounded by the high cost and poor quality of Argentina's products, and the country's heavy reliance on low value-added commodities - grain, oilseeds and oil accounted for three-quarters of the 1993 exports.

Argentina has few world competitive companies. No more than a handful can meet world quality levels, conform to international safety and design standards, or promote their products professionally.

Yet, because tariffs have been dramatically lowered and import quotas largely abolished, companies can no longer rely on captive domestic markets to buy their goods.

In the past, Argentine companies exported only at times of crisis in the domestic market and abruptly ceased when domestic markets recovered.

Argentina had a \$3.28bn trade surplus in 1990, a year it was battling hyperinflation. When Mr Cavallo resuscitated the economy in April 1991 by making the currency convertible, the surplus halved. In 1992, Argentina registered its first trade deficit in 11 years and has not been in surplus since.

Mr Cavallo says the deficit does not worry him, because it shows companies are installing export-oriented capacity. He points to the growing imports of capital goods - which rose by nearly half to \$6.4bn in the four months to April - and

imported with zero tariff, as the main reason for the surge in imports.

However, at about 19 per cent of GDP, investment, though growing, is widely considered inadequate. Furthermore, it is heavily angled to sectors such as infrastructure, privatised utilities, consumer finance and housing - none of which generates foreign currency earnings.

Mr Oscar Vicente, vice-president of Peñarol Companie, a conglomerate which bought important stakes in privatised companies, argued that "Argentina is not competitive in industry because it had bad ports, roads, electricity, telecommunications [when these services were controlled by the state]." Now managed by private companies, they are undoubtedly improving in efficiency and reliability, if not always in cost.

Yet even where investment in industry is taking place, it seems insufficient. Mr Bernardo Kosacoff of the UN's Economic Commission for Latin America, says: "Everyone is investing something. But they are very selective investments at those points where there are bottlenecks."

We are not seeing investments to gain economies of scale to compete with imports and meet export demand."

There are a small but growing number of greenfield expansions, but they are generally concentrated in protected sectors - notably the car industry - or in industries targeted at the domestic market, such as breweries.

However, says Mr Cavallo, exports are increasing. Last year, exports were nearly a tenth more than in 1991, with the growth coming from a big rise in manufactures.

But this increase is from a low base and due primarily to privileged access to the large Brazilian market through the Mercosur trade pact. Trade barriers between the two countries have gradually fallen and should all but disappear by next January, to be followed later by Paraguay and Uruguay.

Already Brazil is Argentina's main supplier and one of its principal export markets. Brazil exports manufactures to Argentina and imports mainly commodities.

But full exposure to Brazil's bigger and better-managed companies will severely test

Argentine industry.

Mr Jorge Mostany, president of Autolatina Argentina, the joint venture linking Ford and Volkswagen in Argentina and Brazil, says his Buenos Aires plant "is the most inefficient VW/Ford plant in the world".

Each worker turns out 14 cars a year, he says, nearly as many as at Autolatina's much bigger Brazilian plant. But wages in Argentina are more than double those in Brazil. An Argentine motor industry worker costs more than \$2,000 a month, including tax, overtime and social security contributions.

Executives at other Argentinian

companies say the same thing: they pay close to first world wages but get third world productivity. Productivity has improved - Autolatina's output per worker in Argentina has tripled in three years - but from a low level.

Mr Cavallo has negotiated special agreements into the Mercosur pact to protect certain industries, notably cars. As a result, Argentina's car companies now export more to Brazil than to Brazil to \$500m last year.

Mr Cavallo has also intervened to protect other industries most threatened by import competition - particularly

from Brazil and south east Asia - by raising import tariffs, imposing quotas or granting tax breaks.

He is also encouraging companies with subsidised loans and export incentives to specialise in sectors where they are competitive, rather than making a broad range of goods inefficiently for local consumption.

The danger is that this risks opening the door for demands for yet more protection as foreign competition intensifies.

Mr Francisco Macri, owner of Socma, one of Argentina's most powerful industrial groups, warns that underemployment and unemployment -

which now affects nearly 20 per cent of the labour force - could rise to 50 per cent unless industry gets more time to reconstruct.

He recalls that a previous experiment with free market policies 15 years ago collapsed under the weight of an overvalued currency and unsustainable external deficits. That government, he says, "thought [trade liberalisation] would make industry efficient but destroyed it. It took 15 years to resurrect."

This article is the third in a series on the recovery in Latin America. Previous articles appeared on June 24 and 30

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Poor response to Argentine pensions plan

By John Barham
in Buenos Aires

Fewer than half of Argentina's estimated 5.6m pension contributors have opted to switch from the existing state scheme into the country's new private pension system, following the disorganized and confused launch of the scheme.

The poor response comes as a disappointment for economy minister Domingo Cavallo, who had hoped the private pension fund system would simultaneously raise Argentina's low savings rate, reduce its dependence on foreign capital and provide long-term finance for industry.

Employees had from May 1 to July 1 to decide whether to continue contributing to the state's pay-as-you-earn scheme or to choose one of 22 private fund managers to handle their individual pensions plans.

Mr Francisco Cabrera, general manager of fund managers Maxima, estimates that about 1.8m people have entered the private system with about 2m remaining in the state scheme.

A further 2m people have had their pension savings parked at a fund manager run by state-owned Banco de la Nacion Argentina (BNA), following an order by Congress that the July 1 deadline be put back for 90 days.

Mr Cavallo rejected the

demand for a delayed deadline, but compromised by allowing pensions to be held at BNA for the 90-day period.

Mr Cabrera said: "We are disappointed by the successive changes in the rules of the game which have confused the public. But there is a good side to all this. The concept of private pensions has been established. This is a long-term activity and it is good that people should have plenty of [investment] choices."

He said he expects just under half the 2.8m accounts at BNA will eventually move into the private system and the remainder will return to the state. However, he still believes the private system can generate the originally forecast \$3bn (£2bn) annual cashflow. Under the original rules drawn up last October, contributors would have their pensions automatically transferred to a private fund manager unless they opted in writing to remain in the state system.

Those who had joined the private system could not later return to the state system. Furthermore, Congress stated that BNA's fund must provide a government-guaranteed dollar-linked yield. However, President Carlos Menem vetoed this requirement in May. Later he decreed savers would be allowed to return to the state system until mid-1996.



NEWS: THE AMERICAS

Mexico's anti-trust law put to test

Ted Bardacke finds a pragmatic approach on enforcement of competition

Mr Santiago Levy is the man charged with enforcing Mexico's year-old anti-trust law, in an economy dominated by large companies, which use their strength to limit competition, but which need to be strong to fight off foreign competitors.

Mr Levy has approached the task with delicacy, attacking monopolistic practices, but leaving the monopolies intact.

"People in Mexico generally confuse bigness with monopoly...but we're neutral with respect to size," he says. "If you say that because of economies of scale you need to be big to compete in the world market, I say fine, just make sure you don't use that power to fix prices or write contracts that are anti-competitive. Our law is behaviour-oriented."

"We're also looking at the structural characteristics of the market," he adds. "There are some markets where even if you are very large and pro-

COMPANIES DOMINATING KEY SECTORS		
Company	Sector	1992 Sales (\$m)
Vito	Glass	3,303
Aeromedico/Mexicana	Aviation	2,140
Cemex	Cement	2,210
Modelo	Beer	1,476
Bimbo	Bread	1,466
Televisa	Television	1,365
Industria Minera	Copper	936
Mexicali	Corn Flour	867
DINA	Heavy Trucks	762
TMM	Shipping	466

Source: Amex Sectors

duce something that is traded on the world market without tariffs, the chances of exercising any kind of market power are small. Our concern is to make sure that regardless of size, and regardless of the number of companies in a particular market, they all avoid monopolistic practices."

To bear this out, the Federal Competition Commission last week announced a series of moves, which included:

station franchises. In the past, Pemex awarded these franchises on a discretionary basis, limiting the number of petrol stations and raising the possibility of corruption and favouritism. Pemex will now have to award franchises and deliver petrol to anyone who meets municipal land use and federal environmental regulations.

■ Forcing the country's main credit card operators to end the practice of setting unitary interest rates for their customers and a flat-rate commission for all retail outlets. Retailers will now be able to negotiate individual contracts in an effort to cut commissions which, at their current 5 per cent level, are about double those charged in the US. Retailers will also be able to offer cash discounts.

■ Finding the national associations of dry cleaners and laundry for price fixing.

■ Objecting to a proposed merger between copper wire maker Conumex, owned by

principal Telmex shareholder Mr Carlos Slim, and one of its competitors, Conductores Latinca, which would have created a company controlling almost 70 per cent of the copper wire market and dominated raw material purchasing.

Each of these cases seems to have been strategically chosen to set some form of precedent. Finding trading established the right of the commission to undertake its own independent investigations of financial transactions. Similarly, taking on Pemex upheld the jurisdiction of the commission over the non-strategic areas of state-sanctioned monopolies.

The price-fixing cases against credit card operators and laundromats confirmed the consumer advocacy orientation of the commission. And finally,

standing up to Mr Slim, possibly Mexico's most powerful businessman, is a sign that the commission will not play favourites.

A criminal court judge has issued arrest warrants against executives at eight pharmaceutical companies in Venezuela for alleged fraud in product pricing, writes Joseph Mann.

Executives, some of them foreigners, from subsidiaries of four international companies, Ciba-Geigy, Rhone-Poulenc, Sandoz and Servier, were among those cited. According to Judge Cristobal Ramirez,

the eight companies supplied "pedestal" price lists when the previous administration was preparing price controls.

One drug company executive said the judge's decision was based on a "misunderstanding" and could be clarified.

News of the warrants came as the government seeks to convince private companies they should feel confident about investing in Venezuela.

ing to destabilise Venezuela's democratic system.

Press reports suggest at least 10 prominent individuals are being held by security forces and that hundreds of youths have been detained on the slums cities.

Mr Romero, whose home in Caracas was visited at night by a group of heavily-armed state security (Disip) agents, said he later met the Disip director and answered some "general questions".

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plus down

Holland outclass Irish to end Charlton's dream

Struggling off criticism of their first-round form, Holland stirred memories of their heyday a generation ago by beating a bedraggled Ireland 2-0 in Orlando yesterday to take their place in the World Cup quarter-finals.

Bergkamp and Jentz scored the first-half goals for Holland, which ended Ireland's low-scoring run. The Irish tried to rally in the second half - a late goal by McGrath was disallowed - but their limitations had been exposed by a far sterner and more imaginative Dutch side.

Bergkamp scored in the 11th minute and Jentz blasted home the second in the 41st. Bommel, the Irish goalkeeper - extending his record of Irish caps to 77 - grappled with Jenk's searing 25-metre drive but failed to stop it.

Holland's two-goal advantage was the least they deserved as their forwards constantly out-paced the Irish defence. Manager Dick Advocaat had flirted with the idea of fielding just two men up front but changed his mind.

Ireland, whose place on the Dutch right flank had appeared most under threat, more than justified his inclusion.

In the quarter-finals Holland meet the winners of last night's Brazil-US clash in Dallas.

Referee's error but Belgium pay penalty

Fifa said yesterday that Swiss referee Kurt Röthlisberger would play no further part in the tournament after he admitted he should have awarded Belgium a penalty during their 3-2 defeat by Germany.

"He admitted that he made a mistake. He knows that's it for him," said Fifa general secretary Sepp Blatter.

Belgian soccer authorities attacked Röthlisberger's decision not to award a penalty in the 70th minute of the second-round match in Chicago.

They argued that his decision was the turning point of the game. Had the penalty been awarded, the German defender Helmer would have been sent off under the tough new rules introduced by Fifa aimed at preventing tackles from behind.

Röthlisberger, in his second World Cup final, was earlier quoted telling Swiss tabloid *Stadtk* he realised he made a mistake when he saw a television replay of the foul.

"I decided mistakenly. The Belgians were right to claim a penalty," he told the newspaper.

Nigerians upbeat against off-form Italy

Today's second-round clash between Italy and Nigeria pits the old against the new.

The winners of the game at Foxboro stadium near Boston take on Spain in the quarter-finals.

Italy, three-time World Cup winners, have struggled to reach the second round. Their leading playmaker, Roberto Baggio, hasn't scored in eight games and has been bitterly criticised for his performance.

The Nigerian team, making their debut in the World Cup finals, boosted their popularity and chances by winning Group D, ahead of Argentina and Bulgaria.

Italy finished third in Group E with one win, one draw and one loss, scoring two goals and allowing two.

The Nigerian "Super Eagles", who have picked up the banner of African soccer from Cameroon's "Indomitable Lions", beat both Bulgaria and Greece and lost 3-1 to Argentina.

They play a fast, physical game, with a sometimes suspect defence that is compensated for by a swift counter-attack led by Rashid Yakini and Daniel Amokachi.

Dino Baggio, who scored Italy's winning goal against Norway, was

dropped from the lineup yesterday with a light left thigh strain and replaced in mid-field by Roberto Donadoni.

With the murder of Colombian soccer star Andres Escobar, the

sport had lost out to violence, the Vatican newspaper said yesterday. An editorial in *L'Espresso*

Romano said: "Sports, which above all on the occasion of great intercontinental events... ought to be the transmitter of universal concepts of peace, brotherhood and loyalty, have become instead the occasion for new violence."

Escobar was gunned down in

Medellin, Colombia. Escobar scored an own-goal during a 3-1 loss to the US.

The memory of the 1994 World Cup, said *L'Espresso*, "won't remain that of a trophy gloriously raised to heaven, but that of a player, on the ground, down-hearted after the own-goal, symbol of both desperation and of death."

Results	
Holland	2
Ireland	0
Second Round Games Today	
Nigeria vs Italy	
Boston (6pm BST)	
Mexico vs Bulgaria	
New Jersey (8.30pm)	
Quarter-finals	
Saturday, July 9	
Match A: Spain vs winner of	
Nigeria-Italy, Boston 8pm	
Match B: Holland vs winner of	
Brazil-US, Dallas 8.30pm	
Sunday, July 10	
Match C: Germany vs winner of	
Mexico-Bulgaria, New Jersey 8pm	
Match D: Romania vs Sweden, San	
Francisco 8.30pm	
Semi-finals	
Wednesday, July 13	
Winner match C vs Winner match A,	
New Jersey 8pm	
Winner match D vs Winner match B,	
Los Angeles, 12.30am Thurs	
Final	
Sunday, July 17	
Los Angeles 8.30pm	

Leading Scorers	
Salenko (Russia) 6	
Klinemann (Germany) 4	
Battistini (Argentina) 4	
Dahlin (Sweden) 4	
Andersson (Sweden) 3	
Golcocheta (Spain) 3	
Hagi (Romania) 3	
Romario (Brazil) 3	
Stoichkov (Bulgaria) 3	

Soaring ratings for shots of the orange crazies

TV coverage has pleased viewers and sponsors, but annoyed purists, writes Patrick Harverson

In a cramped television production booth in the ESPN studios deep in rural Connecticut, Dennis Deninger leans forward from his seat and says into a microphone: "Do you think you can cut in a shot of the crowd? We haven't seen any orange crazies in a while."

Moments later, the scene on the TV monitor showing the Holland-Morocco World Cup game switches from the field of play to the stands, where thousands of face-painted, flag-draped Dutch soccer fans - "orange crazies" - are eagerly cheering their team.

Moments later, the cameras return to the action, and Deninger, co-ordinating producer for ESPN, the leading US cable sports channel, sits back in his chair apparently satisfied.

ESPN is broadcasting 41 of the 52 World Cup games during the month-long tournament, and it has

been the job of people like Deninger to bring the World Cup to life for an American viewing public who has traditionally regarded soccer as about as much fun as an Idaho potato-picking contest.

Judging by the ratings, and the comments of critics and fans, ESPN and ABC - the latter is showing 11 World Cup games - have been doing a remarkably good job so far, thanks in part to crowd shots of crazy Dutchmen, kilted Irish, robed Saudis and scantly-clad Brazilians, all of whom have brought the colour and passion of the world's biggest sporting event into America's living rooms.

Millions of living rooms, in fact. The first four games shown on the ABC network averaged a 4.7 rating, which translates into 4.4 million US viewers who were unable to enjoy Italy's lone strike against Ireland because of a commercial break. (Having learned

an important lesson, ABC and ESPN are showing the games without commercials).

The quality of the commentaries has been patchy, although that is understandable given the inexperience of the mostly American commentators, whose unfamiliarity with soccer has been occasionally exposed, most notably in their inability to anticipate developments in the flow of play, a key element in live sports commentary.

If the numbers have been impressive, the quality of ESPN and ABC's coverage of the World Cup so far is best described as solid if unspectacular. There have been few mistakes, and neither broadcaster has missed a goal, an improvement on the 1990 World Cup, when US viewers were unable to enjoy Italy's lone strike against Ireland because of a commercial break. (Having learned

But there are other flaws in the World Cup coverage that cannot be blamed on ESPN and ABC, which have been receiving the main television feed for the World Cup from the European Broadcast Union (EBU), an alliance of European broadcasters. Although ESPN and ABC supplement that feed with their own cameras and replays, the bulk of what viewers see comes direct from the EBU.

The EBU feed has come in for plenty of criticism, mostly for its poorly-timed use of replays and its uninspiring selection of crowd shots. Mike Hill, the British-born soccer expert on ESPN's *World Cup Today* show, says of the EBU feed: "It's a horrendous failure," saying: "I knew they'd try an American-style broadcast, with a lot of close-ups, head shots and going to the crowd every three minutes."

Jose Ramon Diaz, vice-president of production for the EBU, denies that they are trying to appeal to American viewers. "We try to satisfy not only the European audience but also the full international audience. So we are working with a very tough compromise, between the

European style and the South American style."

Ultimately, the success of the World Cup coverage depends greatly on the quality of the soccer itself, and - at least in terms of maintaining high ratings - on the performance of the home team. The American team's passage into the second round was a bonus for the broadcasters, but they know that it may not be long-lived. Yesterday, the US were playing tournament favourites Brazil in San Francisco, and were expected to lose.

The impact of the home team's departure from the tournament, however, need not be disastrous for television, says ESPN's Jack Edwards. "I think we'll lose about a quarter of our audience [if the US are put out of the World Cup]. But there could be a silver lining. If the Brazilians play beautiful soccer, and beat us with beautiful goals, they will have done us all - and the game - a service."

In the World Cup
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make a single mistake.
Which is one more than
we're allowed.

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Rising imports bring Japan's surplus down

By William Dawkins in Tokyo

Japan's politically contentious current account surplus shrank by an annual 6.7 per cent in May, proof it is on a downward trend, according to the Finance Ministry.

Yesterday's figure will be seized on by the new three-party coalition as a sign that efforts to make the Japanese market more open to imports are starting to bear fruit, when it meets an anxious US at the Group of Seven summit in Naples at the end of this week.

Tokyo will have little other evidence to offer the summit that it is stimulating its domestic economy. It plans to present an already-published deregulation package and commit itself to cutting income tax, without giving a figure, senior officials said yesterday.

The surplus, a measure of trade in goods and services, reached \$3.72bn last month, after having grown by an annual 21 per cent to \$13.96bn in April. A revival in previously weak Japanese demand for imports, up 14.7 per cent in May, was one factor, though a seasonal rise in exports inflated the surplus in the previous month.

A 279-point package of deregulation measures is due to be adopted by the cabinet today, said Mr Kozo Igarashi, the socialist chief cabinet secretary. This deregulation plan was proposed by the previous government last week, but delayed by another round in Japan's recent series of power



Hashimoto: Kantor meeting

struggles, in which the Liberal Democratic party and Social Democratic party joined forces to seize power.

The package aims to increase competition and reduce business costs in housing, telecommunications, imports and distribution. While more concrete than the two previous deregulation packages of the past year, it has been criticised for excluding measures such as easier entry to the telecommunications services market - which foreign business lobbies had been seeking.

Japan's new minister of international trade and industry, Mr Ryutaro Hashimoto of the LDP, aims to meet Mr Mickey Kantor, US trade representative, at the G7 summit to discuss the US-Japan trade dispute, said a government official.

Kuwait plans spending cuts to curb deficit

By Mark Nicholson in Cairo

The Kuwaiti government and the parliament's finance committee have for the first time tabled specific plans for eroding the Gulf state's high benefits in an attempt to curb the budget deficit, officials in Kuwait City say.

The two sides have agreed to plans for raising KD100m (\$218m) from increased customs fees on 200 currently exempted imports, along with higher mail, telegram and telephone charges. They also propose a KD250m cut in the government's original spending plan for 1994-95, made by cancelling construction and transport projects, and slicing KD178m from "miscellaneous expenses".

Officials said the proposed cuts were modest, but it was the start of an "educating" process for Kuwaitis, accustomed to cheap government services and, for more than 90 per cent of Kuwaitis, high-paid government jobs. "This is the first acknowledgement that we have to be not quite so generous," one official said.

The budget proposal now goes to the National Assembly for debate and final approval this month, even though formally Kuwait's fiscal year began on July 1.

The proposed cuts follow pressure from the parliament finance committee to cut the original projected deficit of KD1.8bn for 1994-95 by 20 per cent, amid growing concern in Kuwait over fiscal deficits after the Gulf war. They show increased resolve within the

government to attack what are seen as unsustainable state spending.

The formula would leave Kuwait with a budgetary gap of KD1.8bn for 1994-95, based on targeted spending of KD4.14bn and revenues of KD2.63bn. The revenue figure is understood to assume Kuwaiti crude oil prices will average about \$12 a barrel for the fiscal year. Kuwait's fiscal deficit for 1993-94 was budgeted at KD1.2bn and is expected to turn out at about that figure, with revenues buoyed during the last quarter by the upturn in crude prices.

For the first time, the 1994-95 budget includes an item for defence expenditure, an inclusion which largely results from National Assembly pressure, and which renders difficult direct comparisons between this budget and those of previous years.

The proposed budget savings, if approved by parliament, will relieve rather than remove pressure on the government's coffers. In July next year, Kuwait will have to begin repayments on the \$2.5bn foreign loan to pay for Gulf war costs. The first \$2.5bn principal repayment falls in the next fiscal year, with a \$2bn payment in the one thereafter.

Mr Nasser al-Rodhan, finance minister, has said he does not rule out an attempt to reschedule repayments of this debt. He and other officials are understood to believe that Kuwaitis, in any case, eventually face far deeper cuts into their welfare state than at present proposed.

Settlers plan to disrupt Arafat return to Jericho

By Julian Ozanne in Jericho

Mr Yassir Arafat, the veteran Palestinian leader who made a triumphant homecoming last week, was expected today to fly from Gaza into Jericho, the West Bank town which is the capital of Palestinian self-rule and a vital foothold for Mr Arafat in the West Bank.

PLO officials said Mr Arafat would return to live in the Gaza Strip from Saturday after attending a farewell ceremony in Tunis which will mark the end of the organisation's 30-year exile from the land it calls Palestine.

In between Mr Arafat will meet Mr Yitzhak Rabin, Israeli prime minister,

by helicopter into Jericho. He will swear in the Palestinian National Authority, the cabinet which will run the self-rule areas and inaugurate a Palestinian broadcasting station.

PLO officials said Mr Arafat would return to live in the Gaza Strip from Saturday after attending a farewell ceremony in Tunis which will mark the end of the organisation's 30-year exile from the land it calls Palestine.

Jewish settlers, who fought police throughout the weekend in protest at his arrival, were last night making plans to disrupt the visit.

Mr Arafat is expected to be brought

to the West Bank. Palestinian workers were putting the finishing touches to a stage and boys were busy erecting flags, bunting and posters of Mr Arafat emerging phoenix-like from an air crash in the Libyan desert in 1992. Two bullet-proof black Mercedes limousines, which Mr Arafat used to cross from Egypt to Gaza, stood out in the quiet oasis town.

Practical preparations were under way in Jericho last night to receive Mr Arafat - or "The Traveller", as he is known locally.

A street-party atmosphere overtook the central square last night where Mr Arafat will address Palestinians

from the West Bank. Palestinian workers were putting the finishing touches to a stage and boys were busy erecting flags, bunting and posters of Mr Arafat emerging phoenix-like from an air crash in the Libyan desert in 1992. Two bullet-proof black Mercedes limousines, which Mr Arafat used to cross from Egypt to Gaza, stood out in the quiet oasis town.

Security preparations were also being tightened following threats by Israeli settlers to disrupt the visit.

One report said demonstrators planned to seize Orient House, the PLO headquarters in Arab East Jerusalem.

Mr Aharon Domb, a settler spokesman, refused to confirm the report but said: "There will be a range of new protests, all kinds."

Aides said the 65-year-old Mr Arafat, who recovered his voice yesterday after a series of engagements left him speechless, was fit and elated by the welcome Palestinians have given him.

Fragile Mideast peace awaits next step

Much depends on whether momentum can be sustained, writes Julian Ozanne

It could just work.

This was the assessment of the Israeli-Palestinian peace process among Israeli government ministers and officials as the triumphant homecoming of Mr Yassir Arafat, the veteran Palestinian leader, went into a fourth peaceful day.

Much depends on whether the momentum can be sustained and the next phase of the process - the extension of Palestinian self-rule from Gaza-Jericho across the rest of the West Bank - can be swiftly concluded.

Will Israel confront the 120,000 Jewish settlers living in the West Bank and give Mr Arafat enough room to consolidate the fragile Palestinian support base for the agreement? The summit between Mr Arafat and Mr Yitzhak Rabin, Israeli prime minister, in Paris tomorrow will provide much of the answer.

For Mr Arafat, keeping the peace process moving is vital. The PLO leader needs to show

opponents and sceptics that Gaza-Jericho is merely the first step on the road towards an independent Palestinian state in all of the Palestinian lands seized by Israel in the 1967 Arab-Israeli war. A quick extension of Palestinian self-rule to the West Bank will vindicate Mr Arafat's negotiating gambit of incremental assumption of land and power and will confound critics who have warned the Gaza-Jericho deal was an Israeli ploy to leave Palestinians with a virtual apartheid-style "bantustan".

Without such an extension of self-rule the economic arrangements between Palestinians and Israelis will quickly founder because the heart of the Palestinian economy - agriculture, commerce and tourism - is centred in the West Bank towns of Ramallah, Nablus and Bethlehem and among the 1.1m West Bank Palestinian population. Furthermore, Mr Arafat will not be able to hold national elec-

tions and so prove his determination to meet Palestinian demands for democracy without extending his rule over the West Bank.

Under the peace accord Israel is committed to redeploying its military forces out of Palestinian population centres in the West Bank three months after the assumption of self-rule in Gaza-Jericho and no later than the eve of elections, due on October 15. Israel is also pledged to transfer responsibility in five areas to Palestinians authority: education and culture, health, social welfare, direct taxation, and tourism - and any other additional powers and responsibilities agreed between the two sides.

The Palestinians have said, however, that the Israeli withdrawal should be completed at least six weeks before the elections to allow Palestinians to organise a free and disciplined ballot. Mr Riyad al-Zanoun, Palestinian health minister, said Mr Arafat would ask Israel at the Paris summit "to implement the redeployment of the Israeli army in the West Bank, to evacuate the populated cities in accordance with the agreement and to hurry up the transfer of authority... by August".

Israel is much more likely to be willing to listen now. Mr Arafat's conciliatory speech about honouring and defending "the peace of the brave" against extremists and opponents delayed implementation of the first phase for four months and will have to be repeated for the West Bank.

More important, the West Bank is a much more sensitive domestic political issue in Israel than Gaza, which many Israelis were glad to give up. The prospect of Palestinian police spreading out across the West Bank will be met by fierce domestic opposition from the settlers and the Israeli right wing.

Although Mr Rabin on Sunday bitterly attacked the "radical right", vowed to strengthen

the first phase we will be armed with more confidence about the potential of the next phase to succeed.

However, Israel has said no dates are sacred and has stressed the technical difficulties of the next phase of negotiations. There are 150 Israeli settlements in the West Bank housing 120,000 Jewish settlers.

The painstaking negotiations about security for 4,500 Jewish settlers living in 15 Gaza settlements delayed implementation of the first phase for four months and will have to be repeated for the West Bank.

"All the doomsday prophecies about Arafat's return and Gaza erupting into violent civil war have not come true," Mr Uri Drori, Israeli government spokesman, said yesterday. "We feel Arafat has shown political restraint and wisdom. He... is keeping his word. His visit has been a triumph of common sense and pragmatism and taking the success of

peace with Palestinians and acknowledging the need to shore up Mr Arafat's political base, he is unlikely to move as quickly as Mr Arafat wants or needs despite the fact that a narrow majority of Israelis continue to support the peace process and direct negotiations with Mr Arafat.

Another sensitive issue due to be discussed in Paris tomorrow is Israel's failure to honour its commitment to release 5,000 Palestinian prisoners, another emotional issue which gives fuel to Mr Arafat's critics.

Mr Arafat can argue he has kept his side of the agreement. Attacks on Israelis are down by half since the implementation of Gaza-Jericho; the Palestinian police force is functioning well; the national authority is to be sworn in today; the Palestinians are getting down to tackling day-to-day problems; a plan for the October 15 elections is in place.

Now it is Mr Rabin's turn to deliver.

Rebels pour into Kigali

By Our Foreign Staff and Reuter

Jubilant Rwandan rebels secured key government positions in the capital Kigali yesterday as French troops, in a shift of Paris policy, were ordered to halt any further advance.

The rebel Rwanda Patriotic Front also took Butare, the last main government-held town in the south. France, determined to set up a humanitarian enclave in western Rwanda, said it was ready to fight the RPF if the rebels continued their westward march across the country.

Previously the French troops, who arrived last month, had been under orders to avoid any clash. On Sunday the two forces exchanged fire for the first time. France has been seeking a United Nations mandate to establish the protected zone, but RPF officials said Paris had no mandate yet for such a move.

The safe area would stretch from Cyangugu in the south-west, where the French are protecting a refugee camp, northwards almost to Kibuye and eastwards to the district of Gikongoro, 15 miles from Butare. French Colonial Didier Thibaut, based in Gikongoro, said he had orders to stop the rebels from capturing the town or going beyond it. "No one will go any further. We will not allow anyone to bother the population - whether they are militias, the Rwandan army, or the RPF."

Witnesses in Kigali said RPF forces pushed into the centre of the capital following two days of artillery bombardment.

If they establish hold on the city, the French fear further massacres and a renewed westward flight of refugees.

Hundreds of dispirited government soldiers, fleeing the rebel advance, headed south through the one exit not yet sealed by RPF fighters.

Nigerian oil workers strike

Nigeria's main oil workers' union yesterday began a political strike in protest against the government's axing of last year's presidential election, won by Mr Moshood Abiola, and against Mr Abiola's recent detention over his renewed claims to the presidency. Paul Adams writes from Lagos.

Production of crude oil, which accounts for more than 90 per cent of Nigeria's exports, was at normal levels on the first day, but the first effect of the strike is likely to be on the supply of refined petroleum products.

According to the multinational oil companies which produce Nigeria's 2m barrels a day, output of crude was not immediately affected.

MITTERRAND PROMISES FRENCH ASSISTANCE TO SOUTH AFRICA

By Mark Suzman in Johannesburg

French president Francois Mitterrand yesterday told South Africa's parliament that the country's transition to democracy was an example for Africa to emulate and promised French assistance as its new government sought to translate ideals into reality.

Speaking on the first day of a two-day visit to South Africa, Mr Mitterrand paid tribute to South Africans for their successful democratic elections and said he hoped the occasion would mark the building of closer ties between the two countries. He is the first foreign head of state to address

parliament since the then Mr Harold Macmillan, British prime minister of the time, delivered his famous "winds of change" speech in 1961.

Although some critics have suggested that Mr Mitterrand's visit is merely an attempt to boost his international image, the speech is seen as an attempt by France, which has long maintained involvement in its former colonies in West and central Africa, to stake out its position as the pre-eminent western power in Africa. It hopes to secure South Africa's support for its involvement in Rwanda and on economic development policies in Africa.

On South Africa's side the visit represents an opportunity to build up support from an important member of the European Union, particularly in light of current trade links between the EU and South Africa. In addition, both countries will be seeking to expand bilateral trade and investment links.

Mr Mitterrand called on French industrialists, several of whom are accompanying him on his visit, to "do the right thing" and invest, but announced no specific aid or investment package. However, he said that he expected conventions to be signed during his visit in the electrification, water and rural development sectors.

In addition, several French companies are expected to announce partnership deals with local black businesses over the next few days, and an agreement on some aid from the French Development Bank is also expected to be concluded before Mr Mitterrand leaves tomorrow night.

Introducing him to parliament, South Africa's President Nelson Mandela paid tribute to his French counterpart for his anti-apartheid support and cited the French revolution as inspiration for the South African struggle. In a ceremony earlier, Mr Mandela awarded Mr Mitterrand its highest award for non-South African citizens for his services to South Africa.

Taiwan tries to buy time for its push to rejoin UN

Taipei is expected to advocate a slow development of its cross-strait ties with Beijing, reports Laura Tyson

Early of becoming irretrievably ensnared in China's web, Taiwan is attempting to slow development of cross-strait ties to win time to build support for its attempts to rejoin the international community.

In its first white paper on China policy, to be released today, the government is expected to advocate a go-slow approach to the rapprochement launched with historic talks between the two sides in Singapore in April 1993. After seven years' detente the paper comes amid a sharp escalation in cross-strait tensions since the March 31 deaths of 24 Taiwanese tourists in China's Zhejiang Province.

While Taiwan business backs closer ties with China, most Taiwanese remain profoundly distrustful of Beijing's leaders.

The tourist killings played into the hands of President Lee Teng-hui, who is using the incident to further his agenda of getting the world to recognise Taiwan as an independent sovereign state, observers say. It is rumoured among Taipei politicians that shortly after Mr Lee became president following the death of Mr Chiang Ching-kuo in 1988, opposition leaders asked him to seek formal Taiwanese independence from China. Mr Lee is said to have replied: "Just give me time." The story may be apocryphal, but Mr Lee's record speaks for itself.

The Taiwan-born agricultural economist built up a power base from virtually nil, presided over a transition to democracy and in early 1993 shoved off the political stage the military-backed mainland

ers who ran the country for 40 years. Weekly later, he launched a campaign to rejoin the UN, which Taiwan left in 1971, after that body switched recognition to Beijing.

In the past year, he and his ministers have globe-trotted constantly, trying to drum up international support for entry into the UN and other multilateral bodies from which Taiwan has long been excluded because of China's objections.

Taipei maintains full diplomatic relations with 29 countries. Beijing threatens to break off ties with any country which formally recognises Taipei. As a permanent member of the UN security council, it can veto Taiwan's entry. But Mr Lee's tactics are causing consternation, not only in Beijing, which views the island as

a renegade province, but also in Washington, Taiwan's closest ally and benefactor.

Taiwan now experiences a cacophony of views on the island's identity and future. The debate is further shrouded by a haze of rhetoric emanating from the government. Because China threatens to use force should Taiwan declare independence, the ruling Nationalist party, or Kuomintang, persists in landing its assertions that "the Republic of China on Taiwan is a sovereign state" with dubious claims that its "transitional two-China policy" is an interim measure whose ultimate goal is reunification.

"China should realise the only reason more people don't openly support Taiwan's independence is because they are afraid China will attack, not because they want reunification," says Ms Mayying Yang, head of the DPP's foreign affairs department.

NEWS: WORLD TRADE

Foreigners back China's car policy

Manufacturers hope the industry will not fragment, writes Tony Walker

China's long-awaited automotive industry policy, unveiled yesterday, has drawn generally favourable reviews from foreign automotive representatives, but they also warn that the policy could unravel under political pressure.

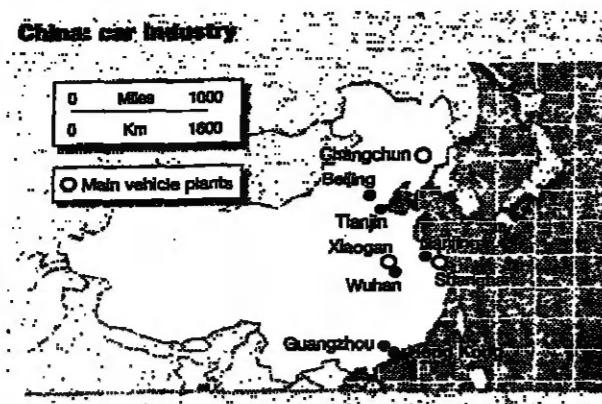
Mr Donald St Pierre, president of the newly-established China Automotive Components Corporation, said the key to the policy's success would be the ability of the authorities to consolidate the sector into three or four conglomerates.

Mr St Pierre noted signs of smaller Chinese producers among China's 120 vehicle manufacturers seeking co-production ventures with foreign carmakers outside the scope of the new policy.

"I hope they can make the new policy stick and ensure that the industry doesn't fragment," he said. "It's important they are really able to develop economies of scale and not allow local manufacturers to find a way around that."

Japanese motor industry representatives also reacted positively to the new policy which clearly leaves the door open to the entry of up to four carmakers, including two from Japan, after 1996.

Last month China told international vehicle makers that before they become involved in



vehicle assembly in China they must show their commitment by investing in the components sector. Beijing has placed a freeze on new entrants to vehicle manufacture and assembly until 1996.

among the Japanese with possibly Honda and Nissan fighting for the remaining slot.

American manufacturers also believe the door has been left ajar to them by entry after 1996. Ford and General Motors are positioning themselves for a more determined push in the next year or so. As a preliminary step both are becoming involved in components manufacturing with Ford announcing two ventures last month.

China's announcement that six or seven carmakers would become the "backbone" of the industry clearly leaves scope for new entrants.

Existing producers are led by Volkswagen, which built some 130,000 passenger cars in China last year, including Santanas, Audis and Jetta.

Other foreign manufacturers include Citroen, which produced 13,000 of its ZX small cars at a plant near Wuhan in central China, and Peugeot, which is involved in the assembly of its 504 at a factory near Guangzhou in southern China.

China's automobile manufacturing strongholds are located in Changchun in the north-east; Shanghai in the Yangtze Delta and in Hubei province in central China.

However, Beijing and Tianjin in the north, Guangzhou and Nanjing, west of Shanghai, are all bidding to be included in

the plans for a restructured industry.

Mr St Pierre said China's aim was "fairly realistic" of satisfying 90 per cent of its passenger car demand of some 1.5m vehicles from local production by 2000. "They really are aiming to develop their own automotive industry," he said in reference to the tax incentives for both economies of scale and research and development.

Mr St Pierre, who helped launch American Motor's Jeep manufacturing venture in China in the mid-1980s, likens the involvement of foreign manufacturers in China to General Motors' experience in Europe. "GM Europe became a European company. If a foreign manufacturer wants to operate in China they are going to have to become a Chinese company."

While the new automotive policy referred to the need for Chinese carmakers to compete internationally, much less emphasis was given to this than in previous policy documents.

Now that living standards have risen sharply and car ownership is a reality for increasing numbers of Chinese, policymakers recognise that the industry will be hard-pressed to meet domestic demand.

Service industries are making a growing contribution to employment and output generation in both developed and undeveloped countries, the report notes, and many of the latter have become keenly aware of the role of services in the development process.

Indeed, the report says, there is growing evidence suggesting that the development of some service sector activities may not be the result of growth elsewhere in an economy, but of its preconditions.

Opening of domestic markets to foreign service providers is a major way to ensure increased efficiency in the provision of services and, by fostering competition, tends to enhance the efficiency of domestic producers, the report says.

Liberalisation is often attacked as opening the door to foreign domination and putting local jobs at risk.

The report cites beneficial results from opening up the financial sector in both developed and undeveloped countries. "Concerns that foreign banks might dominate the

Open services, developing countries told

By Ken Wain in Washington

Developing countries should not be afraid of liberalising their service sectors, according to a report published today by the United Nations Conference on Trade and Development in conjunction with the World Bank. However, countries need to pay close attention to the manner and timing of reform,

and to their regulatory frameworks, before embarking on liberalisation, it says.

The report is intended as a practical guide to developing countries in creating policies to improve the efficiency of their service industries through the easing of curbs on international transactions.

Service industries are making a growing contribution to employment and output generation in both developed and undeveloped countries, the report notes, and many of the latter have become keenly aware of the role of services in the development process.

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Taiwan searching for fresh ventures

Taiwan, which has seen the collapse of planned aerospace ventures with McDonnell-Douglas and British Aerospace, is exploring further possible ventures, writes Laura Tyson in Taipei.

Taiwan's military-run Aero Development Centre and GE Aircraft Engines of the US are discussing the possibility of joining forces to produce CF 34 aircraft engines, to be used in Canadian-made regional jets, said Mr Jack Tang, deputy director of the cabinet's Committee for Aviation and Space Industry Development.

The centre said any co-operative venture would include technology transfer, a main sticking point in previous failed deals.

The centre, which makes Taiwan's Indigenous Fighter, is to be converted into a state company making civilian aircraft, subject to parliamentary approval.

Rolls-Royce plant order

Rolls-Royce, the UK aero-engine and power equipment group, has won its first full turnkey power station order in Indonesia through a 260m contract from PLN, the national electricity utility, writes Andrew Baxter.

The UK company will supply all the electromechanical equipment and handle civil works for a 60MW combined cycle power station at Samarinda in East Kalimantan.

Reciprocal deal for Nissan

Nissan will export cars made in Mexico to the US next year, while shipping models made in the US to Mexico, agencies report from Tokyo.

The US model to be shipped to Mexico will be the Altima sedan, one of two models built at Nissan's factory in Smyrna, Tennessee, while the Mexican model will be the Sentra sedan, which is built at a plant in Mexico City.

Court victory for P&O

A consortium led by P&O of the UK has won the first round in a court battle to win control of two terminals in the port of Buenos Aires, writes John Barham in Buenos Aires.

In June the government cancelled P&O's offer to manage the two terminals as a 25 year concession despite having made the highest bid. However, a Buenos Aires federal judge ruled that P&O's local ally Port Investments did meet bidding terms.

Caribbean states take step nearer new trade bloc

By Ernest James
in Bridgetown

Leaders of the Caribbean Community (Caricom) meeting in Barbados are set to approve the establishment of a new regional group, to be the forerunner of a trade bloc of about 40 nations in the Caribbean basin.

Prospective members of the proposed Association of Caribbean States include the Group of Three (Colombia, Mexico and Venezuela), Cuba, Haiti, the Dominican Republic, the Central American states, Suriname and members of the Caribbean Community. About 15 dependent territories will be offered associate membership.

The likely membership of the ACS has a combined population of 200m people, an estimated gross national product of \$500bn, estimated annual merchandise exports of \$90bn and annual merchandise imports of \$100bn, Caricom said.

The leaders of Caricom, which has a combined market of 5.5m people in 13 English-speaking countries, including

Canada seeks to widen business ties with Cuba

By Bernard Simon
in Toronto

Canada's business presence in Cuba has been given a boost by a flurry of commercial and political initiatives in recent weeks.

The announcement late last month that Canada was easing a 15-year old embargo imposed in protest against Cuba's involvement in the Angolan civil war is expected to speed the growing involvement of Canadian non-governmental organisations and universities in Cuba. Two Canadian universities, for instance, have set up English-language training courses for Cubans.

The annual Caricom summit will also review the region's banana market in the European Union amid continuing concern about competition from Latin American fruit.

The leaders will also consider whether to admit the first member from outside the English-speaking group. Suriname, a former Dutch colony in north-eastern South America, has applied for Caricom membership.

Government officials in Par- amaribo, the capital, said this week the application would be "favourably" considered by the summit.

The leaders of Caricom, which has a combined market of 5.5m people in 13 English-speaking countries, including

conditions in the country. The Clinton administration has continued to apply, though without great enthusiasm, the comprehensive embargo imposed 30 years ago.

Call from the US business community, especially hotel operators, to ease the curbs have been offset by pressure from the large Cuban community in the US to maintain them.

Companies will also benefit by being able to draw on funds from the Canadian International Development Agency (Cida) for feasibility studies. Canadian investors and joint-venture partners have generally found a warm welcome in Cuba.

Dr Jim Henderson, a member of the Ontario provincial legislature who has taken a close interest in Cuba, says that "the wheels can turn very quickly, provided it's a kind of business that Cuba has decided it wants."

The recent shift in Ottawa's policy towards Cuba are unlikely to have a profound impact either on Cuba's tottering economy or its relations with the outside world.

However, they highlight a clear division between the US and some of its allies on the best way of halting the deterioration in social and economic

conditions in the country.

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Call from the US business community, especially hotel operators, to ease the curbs have been offset by pressure from the large Cuban community in the US to maintain them.

Ottawa however, has come to the conclusion that continued isolation carries risks of its own.

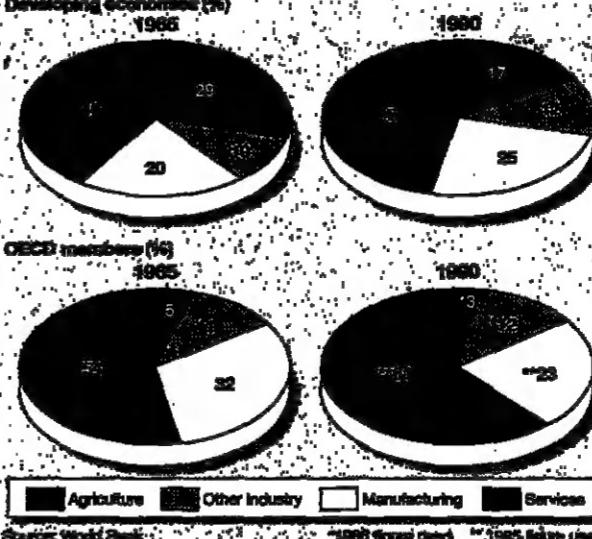
The new policy is based on a view that industrial countries need to become more involved to alleviate the island's economic and social problems before they lead to an explosion.

Mrs Christine Stewart, a junior foreign affairs minister, told an Organisation of American States meeting in Brazil earlier this month that "the isolation of Cuba is unhealthy, and it's within all of our interests to support change in Cuba that is positive and healthy."

The Clinton administration has taken an interest in the recent initiatives by Ottawa, but is said to have neither encouraged nor discouraged them.

The growth of services

GDP by sector at current prices
Developing economies (%)
1985



Sources: World Bank. *1985 figures used. **1985 figure used.

INTERNATIONAL ECONOMIC INDICATORS: PRODUCTION AND EMPLOYMENT

Yearly data for retail sales volume and industrial production plus all data for the vacancy rate indicator are in index form with 1985=100. Quarterly and monthly data for retail sales and industrial production show the percentage change over the corresponding period in the previous year, and are positive unless otherwise stated. The unemployment rate is shown as a percentage of the total labour force. Figures for the composite leading indicator are end-period values.

■ UNITED STATES ■ JAPAN ■ GERMANY

	Retail sales index quarterly production	Industrial output index quarterly production	Vacancy rate index quarterly indicator	Composite leading indicator	Retail sales index monthly production	Industrial output index monthly production	Vacancy rate index monthly indicator	Composite leading indicator
1985	100.0	100.0	102.4	100.0	100.0	100.0	97.1	100.0
1986	105.5	100.9	98.0	105.5	106.5	99.7	94.3	105.0
1987	108.4	106.0	81.1	105.5	108.2	112.8	103.1	107.4
1988	112.6	110.7	54.6	106.1	112.1	122.8	113.1	110.5
1989	115.8	112.4	52.2	108.8	119.7	132.5	119.7	110.3
1990	114.0	109.3	54.8	104.1	114.5	141.5	124.5	114.1
1991	117.8	112.9	55.6	117.7	122.7	144.5	124.2	117.2
1992	123.8	117.8	67.5	122.6	130.3	153.0	130.2	122.8
1993	5.5	3.6	5.9	69.4	117.1	-2.0	5.4	121.4
1994	5.9	4.2	6.7	68.0	119.2	-2.1	5.1	125.4
1995	5.8	4.3	6.4	64.4	122.6	-5.7	4.2	127.1
1st qtr 1996	7.2	4.9	6.5	71.3	124.3	-3.1	2.8	131.0

■ FRANCE ■ ITALY ■ UNITED KINGDOM

	Retail sales index quarterly production	Industrial output index quarterly production	Vacancy rate index quarterly indicator	Composite leading indicator	Retail sales index monthly production	Industrial output index monthly production	Vacancy rate index monthly indicator	Composite leading indicator

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Taiwan
searching
for fresh
ventures

Rolls-Royce
plant order

Reciprocal
tariff deal

Credit Union
from FCAU

EMI's new chief

The power
to orchestrate
telecommunications
around the world
is now yours...

Retail spending buoyant, consumer borrowing at £5.16bn, narrow money grows 6.8%, sales to house builders up 9.05%

Evidence emerges of spreading recovery

By Gillian Tett
and Andrew Taylor

Fresh signs that the UK recovery is spreading across the economy emerged yesterday, after building suppliers said that an improvement in the housing market had created a surge in the sales of construction materials this spring.

Meanwhile, official figures also showed that high street spending remains relatively

bouyant in spite of April's tax increases - though hints have emerged that consumers may be becoming more cautious with credit card spending.

Shares of building material suppliers surged nearly 3 per cent yesterday following a 3.6 per cent rise in merchants' sales during the three months to the end of May, compared with the corresponding period last year.

The jump was led by big increases in sales to house-

builders reflecting the improvement in the housing market earlier this year, according to the Builders Merchants Federation.

Mr Peter Gill, federation director, said sales had risen by 7.9 per cent over the previous three months, the highest annual increase since 1987.

However he warned that recent reports from building societies, estate agents and some house builders that the pace of the housing recovery is

faltering is worrying."

In another sign of the overall economic pick-up, the Central Statistical Office yesterday said that consumers spent a record £3.06bn on credit cards in May, pushing the total level of new consumer borrowing up to near record levels of £5.16bn.

However the level of credit card repayment was also sharply higher, as more consumers sought to settle their credit card debts. As a result the level of net lending fell

sharply during the month to £203m, down from £412m in April.

The fall in the net lending figure slightly disappointed the City, which had expected a figure of about £380m. However the Treasury pointed out that the underlying trend remained upwards, with net lending in the three months to May slightly higher than in the three months to February.

Any disappointment was also offset by a strong June

figure for M0, the narrowest measure of money supply. This showed that M0 grew by 6.8 per cent last month compared to the previous June, fractionally down from May's revised annual growth figure of 6.9 per cent.

M0 has traditionally been regarded as an indicator of high street spending, and some analysts suggested that the figure indicated that June's retail sales data would be strong.

However the Treasury yes-

terday pointed out that the recent growth in M0, which is now outside the government's monitoring range of 0.4 per cent, also reflected the fact that lower interest rates were encouraging consumers to hold more cash. And analysts warned that the mixed picture emerging from the credit business data suggested that consumers will still be spending very cautiously, in spite of the underlying health of high street activity.

Backers of Ulster peace 'gain ground'

Those Northern Ireland republicans who want a peaceful way forward in the province are "probably, just probably, in the ascendancy," Royal Ulster Constabulary Chief Constable Sir Hugh Annesley said yesterday.

"On balance I am optimistic, because I still very firmly believe that the Downing Street declaration has pushed the provostions into a cul-de-sac," he said, launching the force's annual report.

The accord had led to the British and Irish being ranged against the IRA and it had also changed public opinion in the US and Western Europe, he said.

He held out the prospect of an IRA end of violence leading to similar action by the loyalist UFF and UVF. "I suspect if the provostions were to call a halt and in so doing the loyalists did not see 'a sell out' then I believe the loyalists, for the most part, would stop violence as well."

He predicted that terrorist violence would abate in the next three years, or even earlier, but that "people in these groups (will) turn to intimidation, GBLR, further into drugs, and further into robbery."

The report shows that there were fewer bombing incidents in Northern Ireland last year than in 1992, and one fewer terrorist murder.

The report said 84 people were murdered during 1993 - 70 civilians, eight soldiers and six police officers - one fewer than the year before. Loyalists were again responsible for the majority of murders - 48 against 36 by republican groups.

Republican terrorists were responsible for the overwhelming majority of bombings, but Sir Hugh said there was "clear evidence" loyalist terror groups were improving their explosive capability and were responsible for 22% of bomb incidents against just 2% in 1992.

The police and army seized nearly 200 firearms last year, more than 20,000 rounds of ammunition and nearly 39,000lbs of explosives and bomb-making material. A total of 371 people were charged with terrorist type offences - 236 loyalist and 135 republican.

Sir Hugh said the RUC Anti-Racketeering Squad had made substantial progress in preventing a serious escalation of money-raising ventures and in reducing some means of funding.

More than 500 people had been prosecuted to date, the total amount involved being more than £55 million.

Crime in total, including terrorism, decreased by almost 2% while the detection rate increased by 2% to 36.4% - well above the national average.

Despite the public perception of Northern Ireland being a terrorist ridden region, ordinary burglary and theft accounted for almost three-quarters of the crime total.

Three years on, many wait for BCCI redress

By Andrew Jack

On July 5 1991, customers, staff and bemused passers-by watched with varying degrees of horror and surprise as the doors of Bank of Credit and Commerce International were closed in a sudden sweep by global regulators.

Three years later, many hundreds of thousands of depositors, creditors and employees of BCCI around the world are still awaiting much sign of redress following one of the biggest bank frauds in the world - totalling more than \$12bn.

Of the employees, many have been hit three ways: they have lost their jobs, their salaries and been under pressure to repay their subsidised mortgages and other loans with the bank. The stigma attaching to BCCI has made it difficult for many to find other employment.

For UK-based sterling customers of the bank, the depositors' protection scheme had provided compensation of three-quarters of their savings up to £15,000. Equivalent schemes have been triggered in some other countries.

However, creditors are likely to yet have to wait well into next year for any payout from liquidators. Depending on a \$1.5bn contribution under negotiation with Abu Dhabi, the bank's majority shareholder, they may receive in the region of 10-20%.

Further payments will depend on continued attempts to trace assets and to settle litigation launched by the BCCI.

Doctors anxious at health reforms

By Alan Plice,
Social Affairs Correspondent

Leaders of Britain's doctors are to meet later this year to discuss the future of health care against the background of continuing anxiety over the government's National Health Service reforms.

The undiminished level of concern about aspects of the reforms three years after they were introduced, was demonstrated at the annual conference of the British Medical Association which opened in Birmingham yesterday.

Dr Sandy Macara, chairman of the BMA council, received a prolonged standing ovation when he spoke of a mood of despair, alienation and demoralisation in the NHS, and announced the BMA's "unswerving determination to reform the reforms".

The planned meeting will be attended by representatives of the Royal Medical Colleges, Deans of university medical schools, representatives of the

General Medical Council and BMA leaders. It will consider the implications of a range of radical changes - like the shift of much treatment from hospitals to family doctors' surgeries and patients' homes - that are beginning to transform traditional patterns of health care.

The gathering will provide a unique opportunity for many of the profession's leading figures to consider the effects of the government's market-style reforms on the way in which these changes are taking place in the NHS.

As a result of the reforms, Dr Macara told the conference, co-operation had been supplanted by commercial competition in an uncontrolled, ill-managed internal market" driven by the "perverse philosophy" of winners and losers.

Business plans now overrule clinical priority and treatment, except in emergencies, had become a national and local lottery, Dr Macara said.

Full employment is back in fashion after half a century

David Goodhart on the 'middle-way' between the US and European job market models

Full employment, or, at least talking about it, is back in fashion.

Today's Trades Union Congress conference, marking the 50th anniversary of the wartime coalition's policy paper on employment and its commitment to "maintain a high and stable level of employment" - would have been unthinkable a decade ago.

The attendance at Looking Forward To Full Employment of Mr David Hunt, the secretary of state for employment, is testimony to a new consensus about the urgency of reducing unemployment: an urgency which spreads far beyond the labour movement.

John Philpott, director of the Employment Policy Institute think-tank (EPI), pinpoints the change of mood by contrasting the 1984 Mils lecture by Nigel Lawson - which blamed unemployment on rigid labour mar-

kets and relegated it to a "residual" of economic policy making - with the 1994 Mils lecture by Kenneth Clarke, the chancellor of the exchequer.

Clarke not only stated that unemployment must be the "main preoccupation" of economic policy makers in the 1990s but added that he shared the policy paper commitment to maintain a high and stable level of employment.

Curiously, when the 1984 Mils lecture was delivered registered unemployment was rising rapidly towards 3m, yet by the time of the more "unemployment-conscious" 1994 Mils lecture the figure was still high (2.6m) but falling rapidly.

The apparent lesson of the 1987 and 1992 general elections, that mass unemployment has ceased to be a major issue - especially when the trend is downward - no longer seems to apply. Why that should be so is

unclear: it may stem from employment insecurities amongst the middle classes.

Whatever the reason, the TUC and the EPI (co-sponsor of the conference) are capitalising on the new anxiety about unemployment with a refreshingly open-minded agenda. A decade ago such a conference would have been peppered with calls for a massive expansion in demand and huge state-backed programmes.

The papers for today's conference - written mainly by centre-left academics but representing a wide range of views - scarcely mention such things. Indeed, the introductory paper by John Philpott indicates that supply side measures, rather than boosting demand, are most appropriate.

Philpott says the conference

should be seen alongside the recent European Union policy paper on employment and the OECD Jobs Study as a contribution to the "middle way" between the de-regulated US model, with its high job creation but meagre social protection, and the regulated European model with low job creation but more generous protection.

This is where the consensus usually breaks down, with the left believing the European model can still create jobs even with high costs, and the right arguing that there is a sharp trade-off between protection and job creation.

But Peter Lilley, the social security secretary, now says there are limits on how far Britain can go in reducing unemployment US-style by

allowing incomes to fall sharply. Kenneth Clarke is examining how to extend "top-up" benefits for people on low pay, such as Family Credit.

Similarly, the TUC papers propose a range of employment friendly reforms to the tax and benefit system while trying to take account of how radically the pattern of employment has changed since 1984.

But several TUC papers reject the idea of topping up low wages through the benefit system in favour of a high minimum wage and a hefty dose of labour market re-regulation, (which is TUC and Labour Party official policy).

How much tension there is between such policies and rapid private sector job creation is, disappointingly, not

discussed. Similarly, there is no paper which looks at job creation from an employer perspective (or specifically, a union point of view), and very little acknowledgement of the European and international dimensions. Nevertheless there is no TUC "line" in the papers and several are realistic to the point of pessimism.

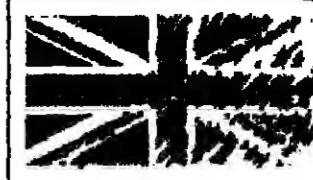
David Marsden says the discussion about regulation and de-regulation assumes a homogeneous labour market. He argues that while too much regulation at the bottom might destroy jobs, de-regulation in the middle could destroy the potential for the "co-operative exchange" between employer and employee which aids high productivity performance.

Ewart Keep and Ken Mayhew argue that training is not

the answer to Britain's industrial and employment failings. They say we have a skills shortage not because of insufficient supply of skilled labour but because of an insufficient demand for it. Too many employers are happy to survive in low-skill, low-value-added businesses, which remain profitable because of the low cost and high flexibility of labour.

Patricia Hewitt says that full employment in 1994 must be full employment for women as well as men and that will require working with the grain of the new flexible working arrangements. The trouble is (and the government agrees), the unemployed and their families are trapped between a flexible labour market and an inflexible social security system.

Britain in brief



Million new mobile users in a year

Mobile phone operators have gained a million new subscribers in the past year, taking the total number of mobile phone users in the UK to nearly 2.6m.

Vodafone and Cellnet, the two largest operators, reported a fair higher growth rate for the second quarter of this year than for the same period last year, despite the launch of two new cellular networks - Orange and Mercury - One-2-One - since last September.

Vodafone recorded a net increase of 155,000 subscribers between April and June, up from 57,000 in the same period in 1993. Cellnet increased its user base by 123,500 in the three months, up from 54,750 last year.

Potato board faces abolition

Disgruntled potato growers have forced a poll of the UK's 15,000 producers in a campaign for the immediate abolition of the 60-year-old Potato Marketing Board.

The board said that 420 growers, led by the Scottish Potato Trade Association, had called for the poll, the results of which should be known before the end of August.

The potato marketing scheme is due to be wound up anyway in three years' time, under proposals announced by Mrs Gillian Shephard, agriculture minister. But the option exists for a successor body to continue potato promotion and research.

However, the growers who want the board scrapped immediately are unwilling to continue paying a levy of 12p per hectare now that its principal function of intervention buying to support prices has ended.

Health cover growing fast

Health insurance is one of the fastest growing areas of consumer spending with an 8 per cent increase on health insurance compared to five years ago. Yet the amount - £1.16bn in 1993 - is still relatively small, at only one-fifth of the size of the motor insurance market, according to a new report.

Medical, the market research group, said the growth is due to cuts in state benefits coupled with a long-term rise in personal incomes.

CSA fails to meet targets

The Child Support Agency failed to meet almost all its main targets on costs and services, says the agency's first annual report published.

The agency assesses and collects maintenance payments from absent parents to support parents caring for the children. In its first year, it took on 850,000 cases and made more than 200,000 maintenance assessments.

However, it fell £112m short of its target for saving the Treasury £230m in the cost of benefits paid to parents caring for children. The agency also achieved barely half its target of arranging maintenance for 80 per cent of parents making eligible applications.

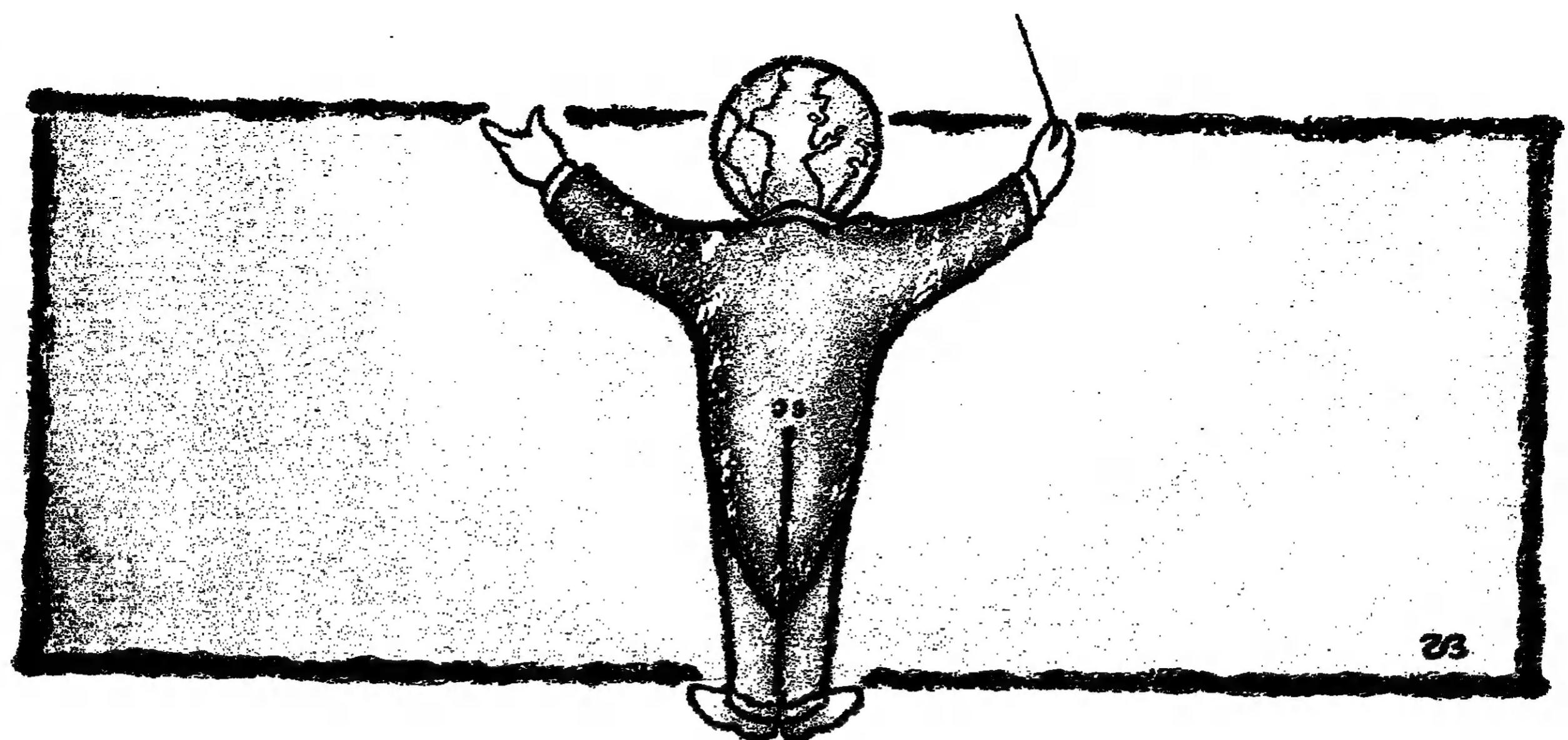
New cheap day return to NY

American Airlines, the second largest US carrier, has introduced a new cheap day return business fare on its transatlantic flights from London to New York.

As competition intensifies on transatlantic routes, American announced it was cutting by 38 per cent its fares for business travellers flying from Heathrow to JFK and back again on the same day.

The new cheap day return business class fare, valid between July 4 and September 30, will cost £1,300 compared with the usual business class return price of £2,122.

American has also reduced first class tickets from £3,870 to £2,500 for same day return journeys. American said two of its six flights from Heathrow to JFK arrive in New York by luncheon giving the opportunity for business in the afternoon before a flight home in the evening to arrive in London the following morning.



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TECHNOLOGY

Multimedia means different things to different people but, as Michiyo Nakamoto reports, everybody wants to be involved

Not at all quiet on the home front

Japan's electronics industry, with its leading-edge technologies and manufacturing capabilities, is expected to play a major role in ushering in the age of multimedia.

Some companies, such as Toshiba and Sega, are already involved in multimedia tests in the US or, like Matsushita and Sony, have forged strategic deals with US leaders in the field.

But when it comes to their own plans to bring multimedia to the masses, Japanese electronics makers display an uncharacteristic lack of confidence.

"I don't think ordinary citizens need so much information," says Tsuxo Murase, an executive vice president of Matsushita who has played a key role in the company's multimedia strategy.

Privately, many admit that they still do not have a very clear idea of what multimedia is all about and where it is heading. "The word multimedia covers so many things that it is difficult to define," says Takashi Ochiai, general manager of the personal services division at Fujitsu. "Telecommunications companies, broadcasters and manufacturers each have different views of what multimedia is."

Opinion is also divided over whether multimedia will take off first as a business tool or as a high-

tech entertainment gizmo. But if there is one thing that everyone agrees about it is that whatever multimedia turns out to be, they will want to be involved in it in some way or another.

So, overcoming their instinctive reservations, the forerunners in the race to bring out multimedia machines are taking a two-pronged approach of attacking both the home and the business markets at the same time.

In the home market, many equipment makers are convinced entertainment games and educational software programs will provide them with an entry into the multimedia market. "Games are the easiest form of multimedia," says Mikio Bigashii, Matsushita executive in charge of information equipment.

The approach taken by this company has been to bring computing and communications capabilities to the television set. Matsushita, for example, has launched 3DO Real, a machine based on technology developed by 3DO, a US company in which it has a stake. The machine can play CDs, CD-Roms and CD Video.

The 3DO Real machine can be connected to cable TV and phone lines. Matsushita plans to enable users to hook up to communications networks in Japan as well as to the Internet. It will also be able



BY RIVER SEUME

to serve as the terminal for multimedia services, such as home shopping and video-on-demand.

And once Matsushita comes out with a keyboard for 3DO Real, later in the year, the machine, which Bigashii notes has the capabilities of a workstation, will be able to serve as a PC in the home. "There are so many applications that we don't have to worry about what to do

with the machine," Bigashii beams.

For the time being, however, Matsushita is hoping that a steady increase in its game titles (see below) and the launch of a game based on the popular film *Jurassic Park* will boost sales of 3DO Real, which has suffered from having to compete with lower-priced conventional games machines made by Nintendo and Sega.

"Multimedia is a software business," Bigashii says. It will provide Matsushita with an attractive way to use its software assets, acquired through MCA of the US, and most of the profits from 3DO Real will come from the software. "We want to make 3DO Real a practical product that every family will want."

As services and technologies advance, Matsushita will incorpo-

rate the CD-Rom drive and PC board that give 3DO Real its intelligence directly into the TV, Bigashii says. Meanwhile, Fujitsu, Japan's largest computer maker, has adopted a different approach, using a multimedia PC, called FM Towns, and a more consumer-oriented cousin, called Marty, as entries into the home market.

The original idea behind FM Towns was to make the PC easy enough for anyone to use. Some 55 per cent of sales have been to home users, 35 per cent to schools and just 10 per cent to businesses. Marty, which was launched last year, connects to a TV and plays the same software as FM Towns.

Both FM Towns and Marty use CD-Roms and, in addition to CD-Rom games and data, play music CDs, karaoke CDs and photo CDs. Users can create their own data on screen which can then be captured on a floppy disk. Both also serve as terminals to access a variety of communications networks.

In Air Warriors, one of the games applications that can be used either on FM Towns or Marty, the player connects into the communications network and flies his aeroplane through the landscape that appears on screen. If other players connected to the communications network want to join in, they can form a team and "talk" to each other in

much the same way that PC users on a network send messages.

Eventually, as advanced telecommunications networks, such as integrated services digital networks, become more widespread, players on the network will be able to hear each other speak, rather than send messages on screen, says Ochiai.

FM Towns and Marty will also serve as terminals for services such as screen shopping and video-on-demand. In future FM Towns and Marty are likely to offer the capability to link up with cable TV.

Fujitsu emphasises the potential of its multimedia products as an educational tool rather than just a games machine. It also believes they can be used more widely as marketing tools, in showrooms, for example.

Meanwhile, both Fujitsu and Matsushita have kept their options open for the business multimedia market. Fujitsu has an installed base of 40,000 FM Towns PCs in the office market while Matsushita recently introduced a PC that can show video and TV on screen.

But given the currently low penetration of basic PCs in the Japanese office, the home market in Japan may be a more promising starting point for multimedia. Matsushita, for one, has put his PC away. "I never used it and it was taking up too much desk space," he says.

of the three Sakuragi children and her apparent, is poisoned and dies.

A writer of mystery novels herself, Chiaki sets out to try to solve the puzzle of who murdered Yosen and why. Like the popular American computer game, *Where in the World is Carmen Sandiego*, the player of this multimedia game must choose his own clues and follow his own instincts to solve the mystery murder. The drama takes different twists and turns depending on the player's judgment about what may have happened.

What is appealing to a Japanese audience is that "The Murder at Kurematsu" uses live video footage, with popular stars playing the parts and filmed settings, including scenes of the ancient capital Kyoto, where the drama unfolds. In order to add depth and motivate players to try different options, the producers of the game have provided different conclusions depending on how the game is played.

As with this mystery, live video footage is increasingly being used in advanced video games. Matsushita's 3DO Real boasts clear moving video images that are made possible with the use of a 32-bit Reduced Instruction Set Computing (Risc) chip, and two especially powerful semiconductor chips that have been incorporated into the machine to process the graphics.

Compared with semiconductor chips in conventional games machines, "the difference is similar to that between having a tunnel dug by three normal people and having it dug out by three body-builders," explains Kenichi Tsunuma of Matsushita. "The power that 3DO Real has to make pictures is about 50 times as great as normal games machines."

Unfortunately, crisp video graphics are difficult to attain in full motion so the effect is somewhat jarred pictures when characters are in action. But Tsunuma notes that this will be improved when Matsushita brings out an adaptor to bring the full-motion video up to the MPEG-1 standard.

The games and how to play them

throughout the community. His pockets are large enough to store several heads.

If a citizen of Habitat wants to assume several personalities he can do so simply by keeping a stock of heads in his pocket and pulling out a different head whenever he wants to become someone else.

In the initial stages of Habitat, the heads presented one of the biggest social problems.

Unscrupulous characters would run away with other people's heads left briefly on the road as they were changing them.

More happily, several Habitat citizens have been married on screen, though so far only one couple has been united in real life.

Residents' tax for Habitat citizens is Y300 (21.90) a month and communications costs are modest at a little over Y10 a minute.

But the attractions of life in Habitat, which offers 400 locations for inhabitants to roam, are such that enthusiasts can spend hours and several tens of thousands of yen living in this virtual world.

Peko-chan, a citizen of Habitat for the past four years, told us that he comes to Habitat, or logs on to the system through his computer, every day for about one to five hours at a time.

"I usually come at night," Peko-chan says. "I like to talk to

people in Habitat, because I can express myself better," he explains.

Peko-chan has met several people through Habitat. He has met some of his Habitat friends outside the computer world and chats regularly with them on the telephone. "My phone bills are my biggest problem," he says.

Chiaki Sonoyama has been invited to the country home of Soshin Sakuragi, the head of a famous family which has been carrying on the tradition of Japanese dance.

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MARMARA

Tuesday July 5 1994

Gemport blazes trail for infrastructure projects
Page III

It is 10am and Bursa's silk bazaar is starting to stir, as farmers empty baskets of tightly-spun white wooden trestle tables. Today, the cocoon auction, which in former times would have attracted the city's most powerful business names, lasts barely an hour and seems little more than a curiosity.

For across the Marmara region, as industries come of age, tradition is giving way to modernity. An area, which 30 years ago was a quiet backwater, Ankara civil servants took their well-earned summer holidays, has today become Turkey's fastest-growing region, an important export centre, the home of Turkey's best-known brand names, and a nursery for some of the country's most public infrastructure projects.

The reasons for the decline of the silk industry are not just that the region has cut down many mulberry trees. Merchants in the Bursa cloth arcades are doing a lively trade selling material from China. However, the real heart of the city's textile production is no longer to be found under the vaulted ceilings of the Koz Han, but in modern facilities on the dusty plains below the city.

The Ottomans, before capturing Constantinople, established Bursa as their first capital, attracted by its thermal springs and good air. The environment may have suffered somewhat, but the city is now a centrepiece of Turkey's auto and textile industry, and the focus for the rapidly developing food processing sector. It is also the uncrowned centre of a region which abuts the Marmara sea, stretching from Istanbul to the Dardanelles to the west, and encompassing the Thracian plains on its northern and the foothills of Mustafakemalpasa in southern reaches.

Istanbul is not dealt with in detail here. Nonetheless, some mention of Turkey's largest city is vital to understanding the region. For what the authorities in Istanbul do, particularly in the disposal of



St. Sophia's Cathedral is one of Istanbul's landmarks



The new Liquified natural gas terminal at Tekirdag (see page II)

Bustle in a former backwater

Turkey's fastest-growing region and industrial heartland is an important export centre that still needs to resolve infrastructural and pollution problems. This survey was written by John Murray Brown

also to Istanbul, where the supply of water has taxed city planners since Byzantine times. Agreeing how far proved difficult.

In Bursa, the municipality's main grumble is over tax. Mr Erdem Saker, the mayor, says that many of the industries in his region have head offices in Istanbul. As a result, their tax payments, on which municipality funding is based in Turkey, go to boost the coffers of the Istanbul mayor instead of the Bursa city hall, which has to foot the bill to provide the infrastructure for those industries.

At Iznik, there is another equally pressing problem. Mr Yuksel Baser, the head of the local chamber of commerce, says the region's economic growth rate, which is twice as high as the Turkish average, is

providing a magnet for large-scale migration and putting a great strain on the city.

Iznik, which was elevated to the status of a greater municipality last year, is a sprawling port town of 1m inhabitants. Mr Baser estimates the city

will need an additional 100,000 new homes in the next five years.

"Normally, people come from other areas of Turkey but we are afraid that migrants will start arriving from Istanbul," he says.

Take the road east from Iznik



abul, the evidence is all too clear as the countryside is rapidly submerged by the onslaught of ramshackle development and new industry. The route skirts around the northern coast and past the old weaving centre of Horeke, a town which seems to have disappeared underneath cement factories and motorway flyovers.

If Bursa is the region's private sector dynamo, Iznik by contrast has some of the qualities of a state sector sloth. According to the chamber of commerce, around 30 per cent of the city's working population is on the government payroll.

Iznik bay is today the centre for Turkey's petrochemical industry and the site of one of the first paper pulp factories - government concerns which

are now the target for Turkey's efforts to privatise some of its extensive public enterprises.

Mr Baser is sceptical about the success of the privatisation programme. "The problems will not be solved if the bureaucrats close this plant here so they can buy limousines in Ankara," he says acidly.

The contrast with the nearby Kemess complex could hardly be more emphatic. Just on the edge of the town, on a piece of reclaimed marsh land, the Sahanci group, Turkey's second largest industrial conglomerate, has constructed one of the world's largest integrated tyre plants. The factories provide a striking reminder of the role of private capital in Turkey's recent development. As does the Koç group, Turkey's other big industrial player, which is also well represented in the region in a joint venture with Fiat in the car sector, and being a trail in the processed foods sector.

But the Marmara region has also thrown up its own generation of business tycoons. Although locally raised, many of them are first or second generation immigrants from Bulgaria and Greece, such as the textile magnates Ali Osman Sonmez, a Turk from Bulgaria and Mr Cavit Caglar, the former state minister whose parents came to Turkey in the 1940s.

It is with entrepreneurial drive that local businessmen are addressing the problems of the region's infrastructure. The development of the privately run port at Gemlik is a prime example of the endeavours of private sector initiatives in an area traditionally dominated by the state. The government is now looking at a series of privately franchised power and water projects using the Build Operate and Transfer model.

For the region is a major energy corridor, carrying the gas pipeline from Russia to Turkish Anatolia. It is the site of the newly opened liquified natural gas terminal at Tekirdag, the port town where Voltaire's Candide and Pangloss retire to cultivate their garden.

It is on the crossroads of the region's principal highways. The sea itself is part of the vital trade route for the tankers taking oil from central Asia and for the newly independent Black Sea states, for which this is now the main route to western markets.

The Istanbul peninsula is a choke point for transit and other truck traffic making its way eastwards. The congestion is again forcing planners to reconsider long-standing proposals to build a bridge across the Dardanelles to divert some of this heavy goods traffic.

All the pieces are there. Some jobs have been lost, particularly in the car industry during the current economic crisis. But industrialists are confident they can switch production lines for exports and provide a cushion through this difficult period. When the recovery does come, Marmara will be the first region to take advantage of the change of climate.

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Kordsa is cutting costs to improve efficiency

Tyre cord company sees potential in exports

"You won't find this in any factory in Europe," says Mr Akif Azizoglu, the plant manager pointing to a strange arrangement of strip lighting suspended in the air at the Sabanci group's tyre cord factory, just outside Izmit on the northern shore of the Marmara.

Savings are a principal preoccupation of the company, which prepares for Europe and the approaching union with the European Union, which is scheduled to come in 1993.

Ms Guler Sabanci, the 38-year-old general manager of Kordsa, says almost nothing has been done to reduce costs but by improving our efficiency we can more than make up for it. Looking at our cost, we have done everything possible to be ready," she says from her office in the new Istanbul headquarters of this family-run conglomerate.

Kordsa - the "SA" being



Guler Sabanci, general manager of the family group's Kordsa factory

signature of all Sabanci companies - is the only tyre cord factory in Turkey, the first company to be located at Kentsa, the industrial complex near Izmit, and Ms Sabanci company to have moved to the Istanbul stock exchange.

The company has been going through a tough patch in recent years, with new investments raising financial costs. Kordsa reported pre-tax profits of TL100m in 1990, a decline of 21 per cent, and losses of TL100m up by 10 per cent, although this was barely in line with inflation.

Ms Sabanci believes the market is undervaluing the company. Certainly, the share price has underperformed the market, increasing by 272 per cent in 1990, compared with a rise of more than 400 per cent for the index as a whole. In the first quarter this year, Kordsa has fallen by 57 per cent, again below the fall of the market.

The main problem has been heavy borrowing.

which accounted for 11 per cent of costs. There was a sharp squeeze early in 1990, related to payment arrears on business with Iran, which forced the company to make short-term bank borrowings.

The company, like most dependent on the health of the car sector, is likely to be hard hit by the downturn in auto-

mobile demand in Turkey's current economic slowdown. However, the long-term picture looks robust, with the company enjoying an apparently impregnable position in the domestic market and a growing presence as an international supplier.

Kordsa is a 50 per cent Turkish company, with other companies on the site - Brisa, a tyre joint venture with Bridgestone of Japan; Dusa, a polyester link-up with DuPont of the US; and Beksa, a tie-in collaboration with the Belgian tire cord maker Bekaert.

The Sabanci group is in good company - both Pirelli and Goodyear are based nearby. Uniroyal, which used to have a link with Sabanci's industrial rivals, the Koç family, has since pulled out of Turkey.

Starting with technology provided under a licensing agreement with Goodyear, Kordsa has now developed its own grown

technology for a wide range of products. Indeed, Kordsa is selling know-how under a joint venture agreement with the Egyptians called the Marmara company. The Sabanci group's 40 per cent equity interest represents the majority supplied to the partners, which now produces

"It's Kordsa technology, not the group's product technology," explains Ms Sabanci.

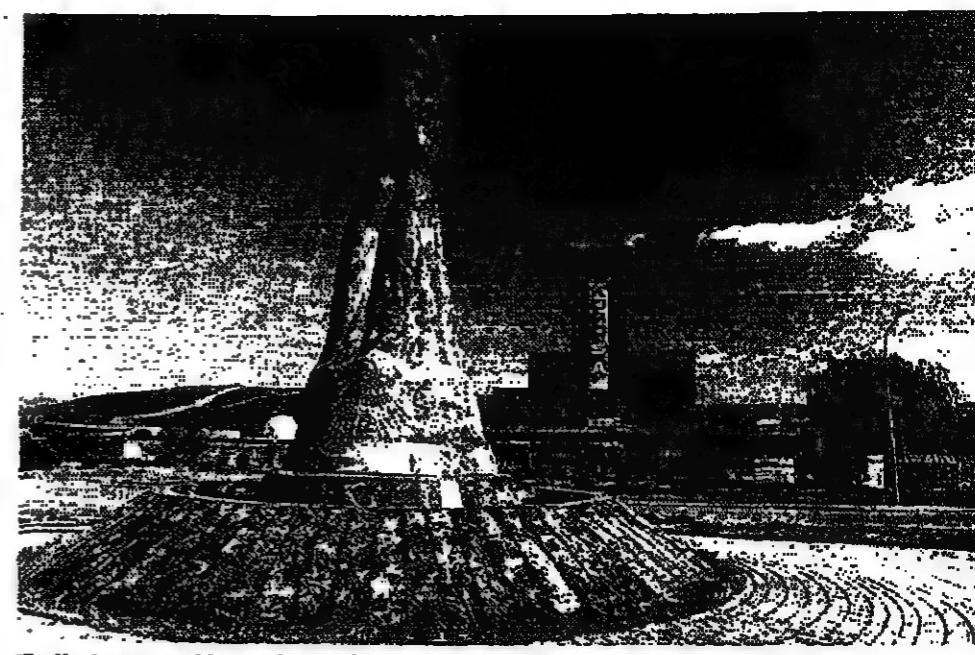
Kordsa now produces 24,000 tonnes of tyre cord a year, as well as a number of other industrial fabrics including conveyor belt liners. The company uses a variety of suppliers apart from Dusa, including Allied Chemical and Hoechst.

"We are operationally quite independent," insists Ms Sabanci when asked about the allegations of transfer pricing with the other group companies. "Each makes its own five-year plan. We're independent and self-sustaining. However, we're never alone."

The integration of production facilities is now in its third year. Company officials say cost-cutting has been achieved by reducing the workforce, introducing German

yarn twisting machine and improved work, saving scrap material.

Like many Turkish companies, Kordsa was spoilt by a low cost labour environment



The Kordsa tyre cord factory, just outside Izmit on Marmara's northern shore



Besides tyre cord, Kordsa now produces industrial fabrics, conveyor belt liners

"For example, we sell to GoodYear. But as she is the first to admit, "we need to protect ourselves. We have to have a self-sustaining cost."

Kordsa's cost-cutting programme is now in its third year. Company officials say cost-cutting has been achieved by reducing the workforce, introducing German

yarn twisting machine and improved work, saving scrap material.

Ultimately, Kordsa's real strength lies in its export potential. Despite the collapse of the Soviet market, where the company enjoyed a strong presence, Kordsa expects to

increase its export share this year, with more than half of the production now destined for foreign markets.

A large slice of that will go to Iran. Mr Azizoglu estimates that 30 per cent of Kordsa's exports are for that market, although that is set to be disrupted by Tehran's recent payments crisis, resulting in a stock build-up at the plant.

However, it is realistic being able to make up for the loss of the local demand. "We think we can compensate for some portion, but to cover it all, it is impossible."

■ THE REGION'S ATTRACTIONS

Thermal baths and grass skiing

You can no longer swim in many parts of the Marmara. Indeed, the Union of Marmara Municipalities even produces a map designating which areas are safe - and they are rapidly shrinking in number. But there are other attractions in the region:

Bursa

Once one of Turkey's grandest cities, Bursa has suffered slightly from the pace of development. Nonetheless, you can wash off the grime of the city in one of the thermal baths. The best is the well-preserved Ottoman "hamam" in the Kervansaray Thermal Hotel, where for less than \$5, you can soak in a marble pool and have a massage. There is even an outside pool fed from the same

spring, with water at a pleasantly tepid 32 degrees.

Gallipoli

The Commonwealth and Turkish war graves in the Dardanelles peninsula remain a popular destination, particularly for Australian and British tourists. The graves are wonderfully tended by a young Australian botanist, Mr Jeffrey Mish and his Turkish wife. "We try to plant a combination of local flora and also flowers which lost men here," he says.

Izmit

A sleepy town now, this ancient centre was the site of the Council of 325 which has set the ground rules and was a magnet in western

history, birth is famous for its tiles.

Uludag

The slopes of Mount Olympus, or as the Turks call it, the great mountain of Uludag, attract an increasingly international set of ski fanatics. Mr Erdem Saker, the new Bursa mayor, is a keen ski enthusiast and represents Turkey on the grass ski committee of the FIS, the International Ski Federation. Bursa hosted the world grass ski championships in 1991 at Karasabay, near Izmit.

The Bears of Bursa

No, this is not an American football team, but a project co-ordinated by the local university veterinary faculty to establish a sanctuary for Ursus Arctos, the dancing brown bear, once all too familiar to tourists on the streets of Turkish cities. The scheme is being aided by experts from the London-based World Society for the Protection of Animals (WSPA). The project managers are currently looking after 19 bears, all of whom were rescued from the streets and their gypsy minders. Now the bears are being trained to recognize electric fencing before being sent to the newly constructed 25-acre sanctuary at Karasabay, near Izmit.

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Other curiosities

Constantine died near the Ankara road, although there is little to mark the spot today. Hannibal, the Carthaginian general, committed suicide near Izmit.

■ PROCESSED TOMATOES

A canny move by Koç

Well, the farmers planted last autumn, the company is now selling as a processed product. With as much as 70 per cent of production now used for export, the company is earning handsome profits. Global Securities, one of Istanbul's biggest brokerage houses, forecasts earnings could rise to TL1.85bn in 1991 from TL1.65bn last year - a phenomenal growth rate given the contraction in many businesses caused by the end of the lira crisis and the austerity measures imposed by the government.

Tat, despite its slightly unfortunate name, is shining light in Turkey's processed food firmament, a market in tomato paste manufacturing and trading and one of the most dynamic sectors in the Marmara region.

Turkish food concerns are proving some of the most successful equity investments in foreign institutions. Apart from natural resources such as oil and climate, Turkey is enjoying relatively cheap

production cycle and thus improve plant utility rates.

This company's success derives from a number of factors - the backing of a strong Turkish parent which brings a good franchise; an equity link-up with a major international buyer offering access to one of the growing world markets; and an approach to manufacturing which gives the company control of its product quality in the fruits delivered to the factory.

Things are said to be looking up at the firm's production arm where the company has moved from freezing inventory costs, with reports that the fruits are refusing to take fruit and vegetables from suppliers. Indeed, the market anticipates an improvement in performance if Tat is successful in its bid for the government dairy assets.

In distribution Tat is delivering daily to 1,500 grocery stores, which can expand the market for its own range of products. However, after submitting a bid to the Istanbul-based dairy a couple of months ago, the company is still awaiting a decision from the government in the face of union objections that the state-owned enterprise was being sold cheaply.

Tat is the brainchild of Mr Vebbi Koç, Turkey's best industrialist, founder and at 83 honorary president of this eponymous Turkish conglomerate. Mr Koç is said to have first developed the idea for Tat after a visit to the citrus groves in the 1950s. A decade later, some help from Mr Fuller of Heinz - remembered by one official simply as "the man who launched Tat" - was acquired.

The company has been processing about 7,000 tonnes of raw vegetable a day. The plants include the Mustafakemalpaşa in the farm belt near Bursa - the original investment. Tat also acquired Karacabey factory, in partnership with Oyak, the army's pension fund. In 1986, Koç swapped its Aytem vegetable company with Unilever's plant near Izmit. Tat is today considering a new investment at Izmit which, being further south, will allow the company to diversify its

product range. Tat's main advantage of osmosis, which was first developed by the Pacific Northwest to extract salt from water. "It's very near to the fresh flavour," says Mr Toygar. Traditionally tomato processors used an evaporation technique. The advantage of osmosis is that vitamins remain in the fruit and are not burnt away as they undergo the traditional evaporation technique for processing.

The decision to link with Kagome - which controls 50 per cent of the Japanese tomato market - is to improve plant utility rates. Tat has an exclusive arrangement and is Kagome's largest supplier. Tat has even persuaded its Japanese partner to relocate part of its Italian peeled tomato plant to Turkey - perhaps reflecting the growing international reputation of a supplier.

If all went to plan, Tat would be looking at a 30 per cent increase in sales over the next three years. The market for processed tomatoes in Turkey is estimated at TL1.85bn in 1991, up from TL1.65bn last year.

Mr Toygar says the company has other key advantages in its relationship with its rivals - the world's most concentrated production level is fairly modest, which Mr Toygar says is due to the fact that the market anticipates an improvement in performance if Tat is successful in its bid for the government dairy assets.

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Capital adequacy ratio	12.82 %
Per savings accounts	N.A.
Per unitized figures	8.44 %
Return on average assets	53.04 %
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Due to foreign banks / Total loans	1.25 %
Non-performing loans / Total loans	

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MANAGEMENT: THE GROWING BUSINESS

JCB's venture offer

Whatever happened to corporate venturing, the practice of big companies making equity investments in private businesses?

It is in rude health in the US, less so in the UK, is the verdict of University of Southampton researcher Kevin McNally. But it is not as moribund in the UK as its recent absence from the limelight might suggest, he says.

Supporting this assertion last week was an unusual offer to engineers from JCB, one of the UK's biggest private companies and maker of the ubiquitous yellow construction equipment.

Sir Anthony Bamford, JCB chairman, has invited designers, inventors and companies with under-funded engineering projects to contact his company with ideas which need backing.

Based partly on altruistic interest in the development of a stronger manufacturing base in the UK and partly on self-interest, Sir Anthony believes many more companies have the potential to follow JCB's successful path if given an early and understanding leg up.

He is coy about the total cash on offer. But he suggests up to £1m could be available for the right projects.

JCB, he says, is not looking for a quick return. It would also lend the services either of an executive director or a nucleus of recently retired directors to pass on JCB experience.

JCB's move appears to be going against the trend towards concentration on core that has so far marked the 1990s. Indeed, several companies, notably BP and Hillsdown, have closed their corporate venturing arms in recent years. But there is a sign of renewed interest, McNally says, particularly from some UK utilities seeking to diversify.

However, past experience suggests converting that interest into a cheque may yet be a hard struggle.

RG

* Sir Anthony Bamford, JCB, Rotherham, South Yorkshire, S71 5JP

Brights Cumana, a maker of floppy disc drives for the BBC Acorn microcomputer, should not have survived the 1980s. Rarely since slide rules were swept aside by pocket calculators has technological change dealt such a blow to a company's fortunes.

Sales at Cumana's biggest-selling and most profitable product fell by about two thirds in 1989 as demand for the Acorn microcomputers requiring floppy discs fell sharply.

Toys and fashion designers may be used to handling such violent swings in demand. But how do manufacturing companies survive such a sudden loss of market, particularly if they lack the resources to back a risky change of direction? And how can companies anticipate and avoid some of the pitfalls?

Cumana's fall followed a decade in which the BBC Acorn had been one of the more successful early mass market computers. Launched in the early 1980s, the Acorn quickly took off in primary and secondary schools, where it was ideal for the rigours of the classroom.

Guildford-based Cumana designed and built personal disc drives and became a near-monopoly supplier. It was a small company in the right place at the right time.

Even after Acorn collapsed in the mid-1980s and was rescued by Olivetti of Italy, sales of its microcomputers remained firm. Cumana saw that its dependence on Acorn made it vulnerable but it continued to enjoy healthy margins.

Then, technology changed quickly. The old 8-bit technology was replaced by 32-bit processors in computers, where typically floppy disc drives were integrated into the machine. Sales of Cumana's floppy drives fell dramatically.

"In round figures, sales fell from 25m of the company's £4m to less than £1m in one year," says John Simnett, Cumana's managing director who arrived in 1991. "Our customers were moving to more recent systems that did not require our type of product - mainly the Acorn Archimedes which did not require floppy drives."

Adding to Cumana's problems, the company had also made unfortunate diversifications. It had tried to reduce its dependence on Acorn by making other products; first there were drives for Atari - profitable until Atari was taken over by rival Commodore - and latterly for Omega Computers, where demand was strong but margins were continuously squeezed.

However, Cumana also started developing newer technologies, such as CD-ROMs and multimedia disc drives. The problem was that it was not interested.



Back to school: John Simnett in search of a clearer idea of what users want

Know your customer

Manufacturer Cumana nearly learnt the hard way about the dangers of guesswork, writes Richard Gourlay

management. "There is a danger in not listening to your customers and getting over-excited with the technology," admits Don Bolton, the company's founder and largest shareholder who has since withdrawn from an executive role.

"The company never linked the development to customer requirements," says Simnett. "It was on a suicide path. It was building up an awful lot of stock."

While anticipating where markets are going is essential, racing too far ahead of customer needs is dangerous. It is also a common mistake,

according to Liz Bolton, marketing and sales of Cumana.

Simnett's arrival has been partly

not interested. Cumana's history can be summed up as going into a product early," admits Don Bolton, the company's founder and largest shareholder who has since withdrawn from an executive role.

Next, Cumana moved away from the schools and started trying to sell CD-ROM drives to utilities and companies who wanted a way of updating games in their pots. "We were moving away from traditional customers - educational budgets were constrained - and tried to get into utilities and some leisure customers, but we did it as recession took hold," says Bolton.

Cumana's management team has been partly

successful. Sales have recovered to 24.7m, two manufacturing sites have been combined and the company is working closer than ever with Acorn.

The transition to a new product line required some radical surgery. The first thing Simnett did was write off nearly £1m of stock that was obsolete or not wanted by customers. He then had to deal with the bank, which had extended facilities of £250,000. Almost overnight the bank saw the balance sheet slashed to nothing as the stock was written off, at the same time as the main market was collapsing and the company was still groping for a new direction.

Ten percentage points disappeared from margins in Simnett's first year as the company cranked up production of Omega drives to keep the company employed. And, not surprisingly, Cumana had put up personal guarantees and support the company's banking facilities.

Simnett then gathered most of the remaining staff together in a room with flip charts to brainstorm how the company could go forward.

After considering pursuing interactive video, magneto-optical drives, karaoke drives, and even general distribution, Cumana decided to focus on the handling of stored data through CD-ROM technology.

It also determined to get back in touch with its customers. Distributors were dropped, which not only improved margins but just as importantly helped Cumana gain a clearer idea of what

wanted. "Guessing where the market is going is one thing we have tried to avoid like the plague," says Simnett.

The strategy had an early payoff when Cumana was part of a government contract to supply CD-ROM drives to primary schools. "It was the first defining moment for the players to be," says Bolton. Toshiba, Sony, Hitachi and little Cumana, Simnett

The company is not entirely off the hook. It remains highly dependent on one customer, Acorn, and one product, the CD-ROM drive. While it is developing a networked multimedia product and hopes to do OEM manufacture, the fact remains that it could be significantly damaged if Acorn were to decide to fit its own CD-ROM drives.

But Simnett feels Cumana is now better equipped to avoid past mistakes.

The company will now work on product development only on the back of orders from a known customer, he says. And any technological development has to be firmly backed by demand from an existing market rather than based on their estimates of what the market might one day become.

Richard Gourlay looks at two extreme examples of outsourcing

Leave it to the other guy

functions as varied as customer order taking, distribution, invoicing, and the management of car fleets and payroll.

The World Cup USA 1994 organisation is a particularly hi-tech example of outsourcing; a network of Sun Microsystems computers is linked by Sprint fibre optics and co-ordinated by EDS, the computer services company owned by General Motors. But the Parking Committee for London is outsourcing not only its IT needs but also more mundane tasks.

Although the organisation expects to process £200m worth of fines and charges a year, Nick Lester, the chief executive, decided that he only needs a handful of staff - chief executive, finance director, appeals adjudicator, a public relations co-ordinator and a skeleton support staff. EDS, which won the Parking Committee for London contract, will do the rest.

The contract itself was relatively novel. EDS was simply told what the Parking Committee wanted and asked to provide everything to make that service possible. "The contract with EDS was based entirely on a performance specification."

"We said don't supply us with bits of hardware that will do this and that but provide us with the service."

The specified tasks include telephone reception services for drivers whose cars have been clamped or removed, administrative support for the appeal and adjudication service; a common computer link with the 33 boroughs; liaison with the Driver and Vehicle Licensing Authority and the County Court in Swansea; a clearing house system for payments; and management of the persistent offender database.

Why did London's boroughs turn to EDS management of the entire ticketing operation? In the first place, the Parking Committee for London is a statutory requirement of the 1991 Road Traffic Act. Also,

Lester, "We are making certain we get the policy right and make sure others do their jobs according to the policy."

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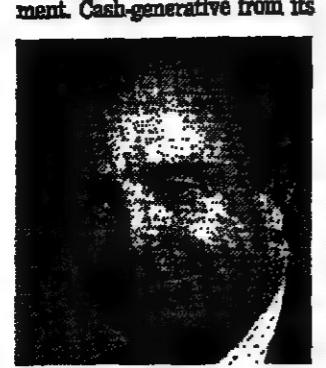
The Commonwealth Development Corporation, the UK's overseas development finance institution, is getting a new director of managed business, Bob Clark, 56, (right) who is retiring at the end of June from his post with ICI, where he was chief executive of ICI Explosives. He is replacing Colin Gatt, 58, who is retiring after 23 years with the CDC.

Part of the Overseas Development Administration (ODA), the CDC engages in all areas of project financing, ranging from £7.5m for an orange juice plant in northern Costa Rica, announced earlier this month, to a seed farm in Malawi.

A year ago, the CDC was given UK government approval to start operating in Vietnam. The CDC is now looking to open an office in South Africa later this year; it is likely to be the conduit for some £40m of funding to the newly-democratised South Africa over the next three years.

The CDC has been operating for 46 years, initially as the Colonial Development Corporation but in 1983 adopting 'Commonwealth' in place of 'Colonial'. It is now involved in some 240 projects in more than 60 different countries. Most of the projects are agriculturally-oriented; investments exceed £1.6bn, with 85 per cent of the projects now in the private sector.

The CDC is enviable



TSB's Smallwood joins Makinson Cowell

Christopher Smallwood, 46, the TSB's strategic development director and Sunday Express columnist, is on the move again. He is becoming a partner in Makinson Cowell, the City investor relations firm which helped Lasmo defeat Enterprise Oil's takeover bid last week.

Smallwood fills a slot left by John Makinson, one of the founders of the five-year-old firm, who was appointed managing director of the Financial Times earlier this year. Smallwood will be one of four client partners who each look after half a dozen big companies.

Smallwood is also the TSB's chief economist, differs from the rest of the partners in that he does not have a stockbroking background. He started out as an Oxford academic and joined the Cabinet Office when Harold Wilson was prime minister. He then moved

to the Treasury as an economics adviser, followed by two years as policy director of the now defunct Social Democratic Party, before joining BP Finance International as head of financial strategy. He was economics editor of the Sunday Times between 1986 and 1989.

When Smallwood joined the group five years ago it was intent on becoming a broadly-based financial services group. Now, the group has adopted its acquisitive strategy and is now concentrating on just two core businesses, retail banking and insurance. Having completed his task of helping refocus the TSB's strategy Smallwood says it is time to move on.

Archie Kane, 42, director of operations at the TSB's retail bank, will take over as the TSB's head of strategic development when he leaves in September.

Quin quits Seaboard

John Quin, the finance director of Seaboard, is to take early retirement in the autumn at the age of 54. An announcement yesterday said this was "by mutual agreement".

As director of managed business, Clark will be responsible for administering those operations - some 30 of the largest - in which the CDC takes a managerial role, by having a seat on the board as well as investing funds.

own past investments, it is currently planning to invest around £200m annually in new projects; it does not any longer have 'fresh funds' from the government.

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Forbes' new homes at Carlton and Royal Insurance

Anthony Forbes, 52, who stepped down as joint senior partner of Cazenove & Co at the end of April, has started to collect his first non-executive directorships.

He has joined the board of Carlton Communications and will join Royal Insurance Holdings on August 10.

Forbes, who joined Cazenove in 1980 after Eton and the Coldstream Guards, was one of two men who ran the city's best-connected firm of stock brokers for 14 years. His colleague John Kemp-Welch, 58, takes over as chairman of the London Stock Exchange on July 14.

Kemp-Welch has already been appointed a non-executive director of Sun Alliance.

Forbes knows Carlton Communications well; Cazenove is one of the firm's brokers. He soon expects to collect another couple of non-executive directorships.

■ Alan Gormley, chief executive of Trafigura House who takes over the chairmanship of Royal Insurance next month, has been appointed a non-executive director of Brixton Estates.

■ John Hignett, a former finance director of Glaxo who retired at the end of March, has joined the board of Alfred McAlpine.

■ Paddy Linalow, who retires as chief executive of M & G Group at the end of the month, has been appointed a non-executive director of Fisons.

CONTRACTS & TENDERS

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INTERNATIONAL PUBLIC CALL FOR BIDS UESTY 2000 BIDDING CONDITIONS.

TRANSMISSION SYSTEM ASSOCIATED WITH YACYRETA HYDROELECTRIC POWER PLANT, SECOND TRACK

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VALUE OF BIDDING CONDITIONS: pesos twenty thousand pesos.

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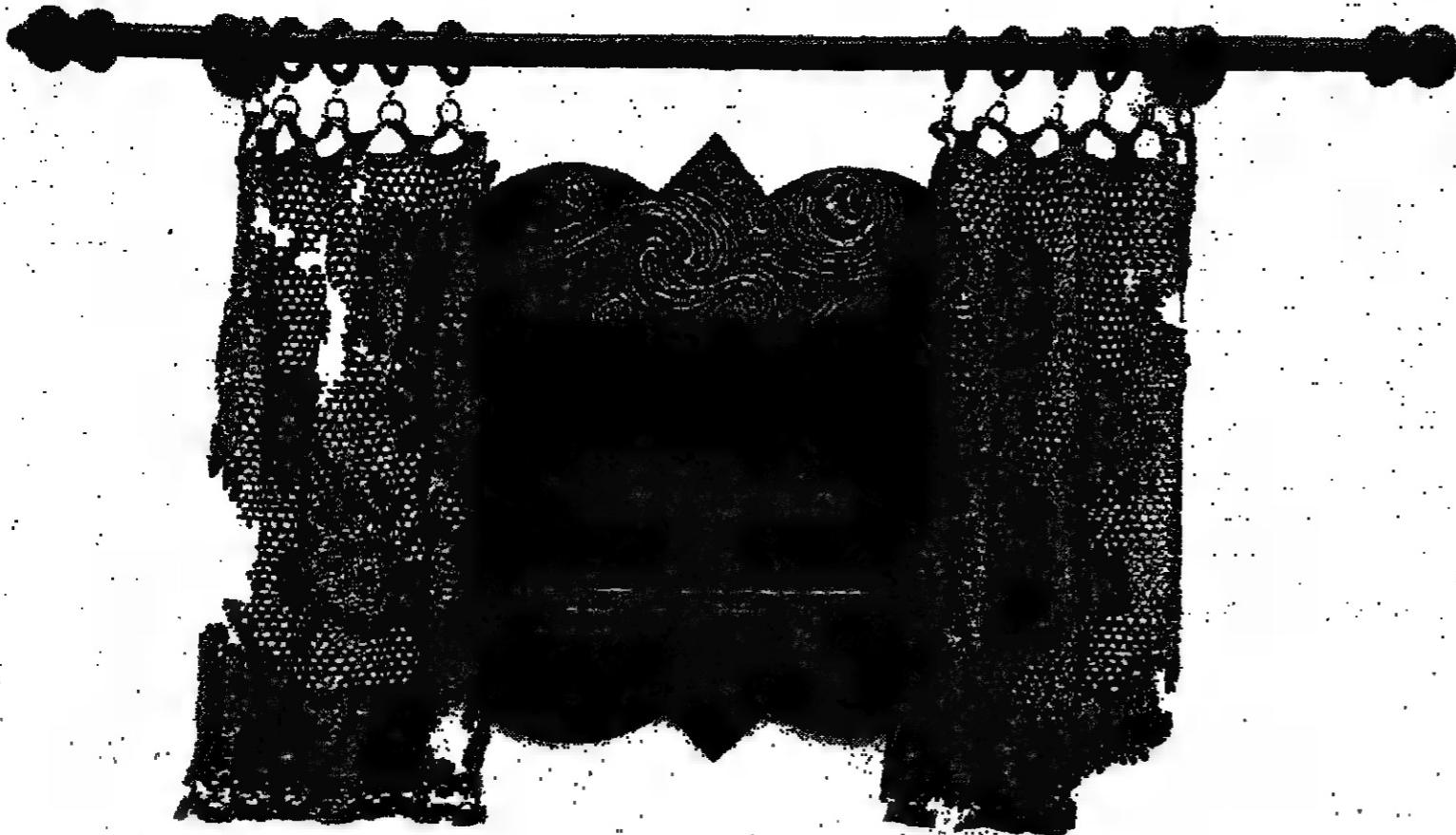
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ARTS



Tour-de-force of casting: Colin Painter's 'Hierarchies/Templates/Prospects/Uses' currently exhibited at the Burlington New Gallery

Masters turn to bronze

William Packer welcomes the new foundry at Wimbledon Art School

At a time of year when the students seem to take over with degree shows, it is some considerable relief to find the masters' work exhibited. But **Bronze Works**, at the Burlington New Gallery, is something else again. Wimbledon School of Art is one of the few free-standing art schools left in the country independent of any parent polytechnic or so-called university — although its degrees must be taken by the Surrey University. Still, it prides itself on a virtually unique as a degree-awarding institution in retaining its designation "school"; long may it continue.

Do we find some symptom of that independence of spirit in this present project? Every art school, college or department of fine art must have its sculpture school, which, one would expect, would enjoy the facility of a foundry. But it is not always so. I remember a foundry of sorts in my time at Wimbledon over 30 years ago, but it was a small affair more for demonstration than regular use.

Glasgow itself may not be the most prepossessing of places, but it knows how to put on a jazz festival. For the first ten days of July corners of the old merchant city like the Old Fruit Market and the Ramshorn Kirk as well as its innumerable friendly bars and cafes, respond to a crazy mix of local jazz talent, intrepid impro and big budget, fire-cut-offs.

This year we had the extraordinary reeds and bagpipes partnership of Dick Lee and Hamish Macmillan occupying the stage on several days as experimentalist Lol Coxhill, Hardy perennial BB King and Al Green mingled with hard-as-they-come boozers Marcella Detroit, Silver and Max Roach.

In all proper festivals, Glasgow has a composer in residence. This year's choice, altoist Bobby Watson, at first an unusual one coming after grand strategists George

Several factors have tended to conspire against the foundry, on grounds of both practice and principle. Casting is expensive, in bronze especially so, and any association with the old tradition of modelling from life would have made it urgent, not more. The Wimbledon stands unregenerate — it has even reintroduced the life-class as standard and is toying with the idea of making its use an absolute requirement once more.

So with the foundry. A proper working foundry has been installed, which will be available not only to the students but, for a fee, to working artists from outside the school. In times when commercial foundries have been badly hit financially and even forced to close, this is an important initiative. To celebrate its inception, the staff of the fine art department and artists associated with the school have been invited to try their hand. Hence the show.

Some 30 artists have taken up the challenge, and all but two have employed the lost-wax process of casting, which is about as traditional as

you can get. The technique was perfected by the Greeks in the days of their glory, and was revived in the Renaissance with equal sophistication.

The artists here stick to the ideas and preoccupations that inform their main work. To return to the figure or an academic image for the sake of the old process would have been arch and inappropriate. But the painters especially seem to have been stimulated by the opportunity and the fresh cast of mind that an unfamiliar medium requires. Michael Ginsburg, for example, with his "Convolute", takes the spring, linear tension of his abstract imagery — so elegant, lyrical and refined in his paintings — and transforms it into something no less elegant, but so much more active, physical and robust in its three-dimensional presence.

For John Mitchell, the shift has not gone so great, for his paintings have long been set on the volumes and perspectives of the basic geometric figures — the cone, the cube, the pyramid and the rest — but here again the physical weight of these elements, set now in the

real, utterly transforms the imaginative experience.

Other painters, by contrast, have been somewhat reluctant to leave the safety of the wall in their venture into three-dimensions, but the relief, with its pictorial properties and its sculptural presence, is an authentic and fascinating form that plays both ends, as it were, against the middle. Prunella Clough plays for real, for once, the formal games she has long played so beautifully in her paintings, setting up a plane or field against which more active elements or figures then come and go, elements that might as well be abstract or descriptive — here, as it happens, a cloth that is both at once. And Colin Painter, more obviously theatrical, shows a relief that must have been a tour-de-force of casting, with its lace curtains drawn aside to show protruding planes. There is, of course, much else besides.

Bronze Works: The Burlington New Gallery, 4 New Burlington St London W1 until July 9

Glasgow Jazz Festival/Garry Booth

Intrepid impro and talent

Glasgow itself may be an accomplished arranger. But Watson is musical director of Art Blakey's Jazz Messengers and is someone who can juggle several projects at one time.

Glasgow enough for the lot: the 29th Street Saxophone Quartet, Horizon and also Watson as featured with the Strathclyde Youth Jazz Orchestra. On top of that Taylor Made, a seventeen piece conjunction of 29th Street and Horizon, performed a set commissioned by the Art Council. *Afroisms* — *The Spoken Word*, a series of sweet running movements which reflected the composer's key influences, featured swooning horns and bright toned solo spots from trumpeter Melton Mustafa to baritone saxist Jim

Hargob. Watson, wiry and angular in appearance as in his alto technique, maintained momentum with (apparently) effortless and beseeching choruses.

Earlier in the day, a collection from the Free Market being taken away by the live guitar playing of Martin Taylor's Spirit of Django, a return to the group's setting for the guitarists. It is impossible not to be hypnotised by Taylor on Reinhardt — his links with the gypsy guitarists are strong through a long association with Stephane Grappelli. Accompanied by John Goldie on rhythm guitar and Alec Dankworth on acoustic base guitar (not a base fidde as is usual for "Danktoone") and the mellifluous tenor sax of Dave O'Higgins, Taylor's

treatment of classics like "Nuggets" and "Minor Swing" is transcendental. Look out for a new album in October on Linn Records.

In the dark of the Ramshorn Kirk a different kind of meditation is going on. Clarinettist, saxophonist Tony Coe and pianist John Horler are two of our best but most illusive musicians. Putting them together for an hour or two of sparse, gentle invention demonstrates inspired programming. Coe, looking deceptively shambolic in his old cigar-dan, has a blue, burr-ed sound and an intelligent, sneaky look with his clarinet that hooks you in. And won't let go. Horler, missing an E flat on the keyboard, sprinkled gold into improvised standards such as "Blue

That duo's sympathetic instrumentation was a far cry from the bombardment put up by Herbie Hancock's new band at the Royal Concert Hall. Keyboards are a strong feature of the Glasgow Fest with Ahmad Jamal, Horace Silver, Joe Zawinul and Shakti Moseki all the favorites at Hancock, the Water Melon Man, had three playing simultaneously in his highly funkified, crushingly percussive material from *Dis is da dream* sees Hancock returning to pop territory.

The pianist has always been the star for the deep groove and his times of 30 years back are sampled by today's hip-hoppers. Now he plays them in their own game using samples to beat up his own afro-Latin numbers. In keeping with the mood of the moment the new numbers take no prisoners, but where Hancock's playing could be disinterested from the rhythmic overkill, it sparkled still.

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We heard it in the Queen

Opera/Richard Fairman

A desirable 'Manon'

The first sign that something was wrong came when *Manon* cried out, "I hear the voice of my cousin approaching". The trouble was that she did not. A gaping silence ensued and in the following scene singers found themselves addressing an empty — where the missing baritone should have been.

The unfortunate singer was Anthony Michaels-Moore, who had collapsed backstage, leaving the opera without one of its three principals. It is the regular practice of opera-houses to dismiss understudies on the morning of the performance if all looks well, but the Royal Opera might consider a new arrangement after this unhappy experience — the only bright on an otherwise fine revival of Massenet's *Manon*.

Everything that was dear to Massenet can be found in *Manon*. The composer had a fondness for beautiful women and beautiful sopranos in particular, which finds its highest form of expression in his portrait of the Abbé Pétré's vision of femininity, the shallow but dazzling *Manon Lescaut*. His intimate was his love for her and seems like conversation secretly revealed.

At point the Royal Opera production captures that feeling to perfection. As *Manon* swept away with uncontrollable desire, entwined on the floor of the vestry at St. Sulpice, some of the clergy look on with barely-disguised delight. It is hard to see anybody resisting the charms of Leontine Vaduva's *Manon*. Sparkling, fragile, singing with sensitivity and unabashed sexual dynamism, she is near ideal for the role.

These days, Vaduva could carry the opera by herself, but she is partnered by a more than worthy Des Grieux. Giuseppe Sabatini's persona may be uncharismatic (a smile would help) but his sing-

ing makes up the lost ground. He has enough ready tone for the big moments and turns on the poetry for the soft ones: a floated high A in his Dream solo melted into the air.

Although Sabatini's French leaves a lot to be desired, there were signs of schooling among the smaller roles. Robert Lloyd thrives on the same kind of precision and energy — no sloppiness allowed. It might seem a backhanded compliment to command Davis as master of Massenet style, but there are precious conductors who are, in the first night this and an passionate complete performance.

Further performances until July 11



Leontine Vaduva and Giuseppe Sabatini

Concert/David Murray

A 'Matter' of moment

For the South *"Meldown"* jamboree, the dire new Butterfield/Pruett opera last Wednesday might have been a success. On Sunday, however, it recovered for a semi-final finish, with the British première of Louis Andriessen's massive *De Materie*. In the determinedly public terms of *magnus opus*, *De Materie* ideally in the "Meldown" — non-specialist as powerful as music-theatre, but still uncompromisingly new.

This Dutch *De Materie* has just turned 20. Like many another, he passed through serialism to something else, inspired by the example of American minimalists but not much like them. Though his work has enjoyed some currency among British avant-garde circles — where it made itself noticed by its roots in jazz and "street music", its colours and attack, its rigorously formal patterns — it was always caviar to the general. *De Materie* (1984-85) was conceived, however, almost from the start as a large music-theatre piece, and in 1989 *De Materie* was delivered a manifesto by an atomist philosopher of the time. The proportions of the second movement, which sets mystical-erotic words from the *Seventh Vision* of the poet

ess Hedewijch, are mathematically derived from the dimensions of Rheims Cathedral...

The third — "De Stil" — a gigantic boogie-woogie fantasy is mapped upon the dimensions of a Mondrian painting. The fourth and last is an elegiac pavane: for a long time nothing but plangent alternating chords, then a lyrical descendant on a sonnet by Willem Kloos, and at last Madame Curie's touching messages to her deceased husband.

But the heart of the whole sequence lies in the "Hedewijch", where Andriessen uses a ballad of his own as *cantus firmus* for a serenely simple construction: a long chorale for vibratoless strings leads to a rapturous soprano solo (here Susan Narucki) with a sweetly inconsolable close. That, at least, should compete with Goris, Tavernier and Arvo Part's popularity beyond the "classical" norm. The work, nonetheless, has a gritty, imposing integrity that makes it a kind of landmark amid the current wasteland of uncertain experiments. Reinhart de Leeuw conducted the *De Materie* and Schoenberg Ensemble in it to sure effect.

The first movement begins with a shattering *De Materie* from the orchestra (shriek at the top, with dirty snarls far below, very Andriessen) which grows to evoke ship-building in newly independent, industrial Amsterdam. On the same chords the chorus charts part of the Dutch *De Materie* independence from Spain and later a series of ship's carpentry tools, after a solo tenor delivers a manifesto by an atomist philosopher of the time. The proportions of the second movement, which sets mystical-erotic words from the *Seventh Vision* of the poet

Elizabeth Hall — work. Its four movements stood up admirably as a symphonic whole, but the *Willems* component might have been a bonus; most of the score is big-boned and stark, without chamber music and visible human detail would have filled out its severest spans. For the "Materie" of its title really means the "materiality" of the human spirit — historical, communal and personal; and Andriessen has used human documents both as blueprints for his structures, pre-planned for 25 minutes and he wrote the notes, and as texts.

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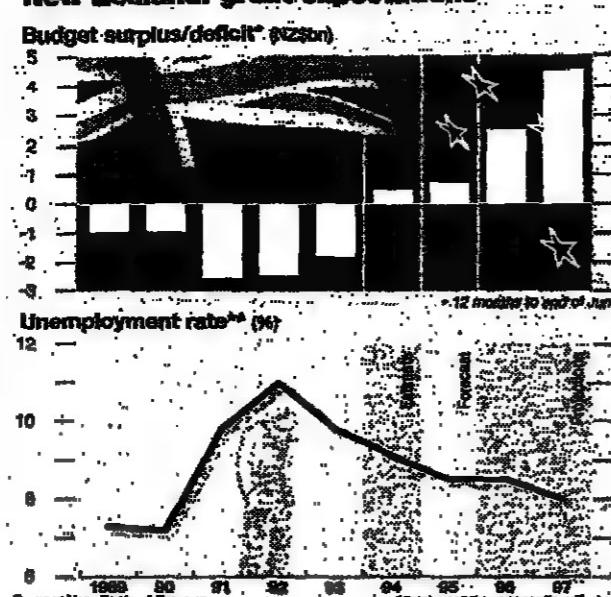
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Bit more pain for future gain

New Zealand's economic reforms are starting to bear fruit, say Terry Hall and Nikki Tait

New Zealand's great expectations



When Jim Bolger, New Zealand's prime minister, and Paul Keating, his Australian counterpart, this week, they are likely to discuss closer economic ties between the two countries. But Mr Bolger might be tempted to offer his neighbour a few hints about how to turn a highly protected welfare state into a deregulated market economy.

Last week, Mr Bill Birch, New Zealand's finance minister, presented a budget which showed a NZ\$627m fiscal surplus for the 12 months to the end of June, the first achieved by New Zealand for almost 20 years. The figure surpassed the government's forecast a year ago, and its predictions now suggest rising surpluses for the next three years. The first use to which these would be put, said Mr Birch, was the repayment of foreign debt, which accounts for about 38 per cent of total net public debt.

Contrast that with Australia. There, as in New Zealand, recovery has come more quickly than expected, and the economy is growing at a similar rate - close to 5 per cent a year. So, like New Zealand, Australia has had the benefit of higher than expected tax receipts, giving the government a fiscal leeway.

But in May, Ralph Willis, Australian treasurer, announced an A\$1.7bn deficit for gross domestic product, after A\$2.4bn in tax receipts. Much of the "growth dividend" will be used to fund a jobs programme, costing A\$6.5bn over the next four years, according to official estimates. Like Australia, into surplus.

The comparison is only relevant from similar positions. Both had economies which were protected behind high tariff walls; both were regulated and depended on centralised awards; and industrial sectors such as telecommunications were by public monopolies.

The greater speed of New Zealand's reform process has already won international praise. But there is no secret about the way in which the budget surplus was achieved - and no hiding the price. During the 10 years, unemployment soared as former government-owned assets were privatised in the interests of efficiency, and the new profit-minded owners pared away unnecessary services. New Zealand's jobless rate peaked at

more than 11 per cent in early 1992, and currently stands at about 9 per cent.

Union power has been broken by the Employment Contracts Act, and union levels have fallen in real terms. Schools and hospitals have been reformed, and spending, including unemployment benefits, has been slashed by the lower tax rates.

All this has led to substantial savings in government spending. Now that recovery is under way, a virtuous circle is also taking effect, augmenting the gains. The improving economy is leading to a sharp increase in tax receipts as people rejoin the workforce. Lower wage bills are boosting company profits, with the result that these are rising, again lifting tax receipts.

In deciding how to use New Zealand's hard-won rewards, the economic reformers, centred mainly in the Treasury, have coined one central word: responsibility. Mr Birch said it would not be responsible to yield to the demands of the three opposition parties which

want more of the money used to help the underprivileged - or, as they term it, a "social dividend" in return for the years of pain.

So Mr Birch has promised only minor increases in financial support for the low-paid, the disabled and to schools. This is likely to lead to some form of coalition government.

Mr Birch may be showing astuteness, however. The Roundtable claim that 80 per cent of New Zealanders are prepared to accept some pain for ultimate gain. Minimal social spending might be acceptable if there is financial reward in the form of tax cuts down the road. Mr Birch may be successfully wooing the "middle ground" and isolating the main opposition Labour party.

But voters proved impatient for change at the last election, and there are hints that the next election may be little more than 12 months away. The extent of the electorate's appetite for change may determine whether Mr Bolger is still in the prime ministerial chair, offering more tips to his Australian counterpart.

into force on July 1, the day after the budget. An important requirement of the legislation is a steady reduction in net public debt. The government has set a target of reducing net public debt to between 20 and 30 per cent of GDP by the year ending June 1997.

Mr Birch offset the tough budget by offering the prospect of NZ\$1.5bn in tax cuts in 1996-97. That would equal an extra NZ\$930 in the pocket of every wage and salary earner in that fiscal year.

The budget has been received well by the business community, both inside and outside New Zealand - in marked contrast to Australia, where the government's looser fiscal stance has prompted a furious public debate. Mr Douglas Myers, the chief executive of Lion Nathan, the biggest brewer in Australia and New Zealand, said the budget would stimulate private sector growth, while Mr Roger Kerr, head of the Roundtable, the influential big business pressure group, said the budget gave New Zealand the best prospect for years.

The New Zealand government must overcome several problems, however, to succeed with its debt reduction strategy. First, as a trade-dependent economy with a population of only 4m, it is counting on a continuation of the improvement in the world economy.

Second, it must also negotiate the fluid domestic political situation. Mr Bolger's government narrowly retained power in the general election last November, and the next election will almost certainly be held under a system of proportional representation rather than first-past-the-post. This is likely to lead to some form of coalition government.

Mr Birch may be showing astuteness, however. The Roundtable claim that 80 per cent of the world will fit the Isle of Wight. That is the condition of the centre ground in contemporary Britain. Everyone is struggling up to everyone else. Few will move, saving an occasional upwards jump by Mr John Major. Certainly nobody, I am sure, anything truly controversial. Mr Ian Lang, known for Scotland's policy, he was the

true dividing line in British politics runs through the Conservative party. There are the Bastards, and there is rest. The hallowed ground lies between the so-called by the prime minister, preach minimalist government, unregulated markets, and the erection of a huge wall 50 miles high and wide along the length of the sea channel that divides continental Europe from the most troublesome islands. Transferred to the United States, the Bastards would doubtless join the conservative wing of the Reaganite faction of the Republican party. Some of us would wish them luck as we waved them goodbye.

Nearly everyone else would be comfortable as a European Christian Democrat or, in the US, a New Democrat. This includes the UK Liberal Democrats led by Mr Paddy Ashdown, the Labour party as it will be if and when Mr Tony Blair takes charge, and the bulk of Mr John Major's cabinet. Funny about that last lot. Several non-Bastard ministers have spent the last few days shuffling towards the centre. It is their customary nervous reaction to rightwing speeches. The effect could be alarming. It has been calculated that if we all breathe in and stand very still, the entire population of the world will fit the Isle of Wight. That is the condition of the centre ground in contemporary Britain. Everyone is struggling up to everyone else. Few will move, saving an occasional upwards jump by Mr John Major. Certainly nobody, I am sure, anything truly controversial. Mr Ian Lang, known for Scotland's policy, he was the

model of the Treasury's Mr Stephen Dorrell. Training Step forward Mr Alan Hunt, who will promote exactly that in a speech to the TUC today. Full employment? There is hardly a cigarette paper between the putative Labour leader and our very own cheerful chancellor and putative prime minister, Mr Kenneth Clarke. On education Mr Blair's speech yesterday was equally encouraging. It offered a sensible execution of the proposals on the national curriculum, and parent involvement implicit in Mr Kenneth Clarke's

This is not to deny the significant

have become the apostles of sound money. Can they be more? Yes. They might dare to criticise the railway signalmen, while castigating the Railtrack and the government. "Tough on strikes," they might say, "and tough on the cause of strike." Whether or not they take up this friendly suggestion, they have done enough to assure us that the creative aspects of Thatcherism would be safe in their hands. Now they need to show what they can add.

The answer lies in Mr Blair's favourite word, renewal. This is where Britain's Labour centrists differentiate themselves from their Tory counterparts. The Conservatives, dispensers of patronage,

deaf to the work of the mini-mum and accepts European labour regulation; the Conservatives' new form of Mr Brown's "flagship proposals" is a "university of industry" a contemporary

form of worker ownership. It is so far unmatched by Mr Hunt. Labour would spend pre-school education. The prime minister is spoken in favour of the but not the. The Tory minister, what'same, has infuriated teachers. Mr Blair's branch General Teaching Council to self-regulate the profession.

The similarities in the broad range of economic and social policy are, however, greater than the distinctions. In particular, Mr Blair has acknowledged the relative importance of demand management. Mr Brown has disowned high taxation, devaluation, high spending and a quick for growth. He even believed.

Joe Rogaly

The centre of attraction

Joe Rogaly

The UK political parties may not have starkly different ideologies to offer, but Mr Blair's has the advantage of freshness

between the parties. Labour, the work of the mini-mum and accepts European labour regulation; the Conservatives' new form of Mr Brown's "flagship proposals" is a "university of industry" a contemporary

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LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fee 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Time to try harder on pensions

From Mr C R ...

Sir, In connection with the government white paper on pensions ("Pensions - the white paper", June 24), one pose two questions?

1) Is the Treasury's social security secretary Mr Peter Lilley's white paper (specifically on the minimum solvency standard) could have the effect of depressing equity prices? If so, then a solution to this worldwide problem.

2) Is the insurance profession so despicably greedy that it has to force specific asset/liability solvency standards?

It is time to knock the heads together (or not). Encouraging governments to do more is, I contend, not a socially responsible policy.

Although insurance is equipped to measure risk, their ability for getting it right for UK plc is plain. For example, the unmet pension surplus built up in the UK is a result of assumptions that insurers and damaged corporates UK recover from the early 1980s onwards. Why should they take any fairly basic commercial decisions from trustees, who can come up with their own on what risk profile to adopt, including actuarial advice?

Any minimum solvency standard would not have stopped Robert Maxwell; it merely places an onerous on employees' and employers' purses and the only gainers are actuaries, consultants and the government's borrowing requirement.

Thank you, Mr Lilley, now please try harder.

C R Kemp,
Caparo House,
Westgate, Watford,
Herts WD2 8QE

Incentive to make ships safer

From Dr Charles B Bendall

Sir, Charles Bendall's article, "The 'black list' marine world shipowners" (June 27), quite rightly pointed out many of the problems associated with the black list approach to controlling sub-standard ships. While not denying the value of the work done by some port state bodies, the escalation of regulatory seal embodied in the black list approach unfortunately is not the solution to this worldwide problem.

A better approach is the development of a "white list" mooted by Paul Slater of First International last year. This approach overcomes many of the problems raised by Captain Joyce of the International Chamber of Shipping, referred to in Charles Bendall's

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but these would be minimal in comparison since the white list on the shipowner to the black list by offering his ship for inspection.

The white list is a lower cost market based solution to the charterer's problem of unsafe ships. Absence from the white list removes the burden of regulation.

This alternative to the black list would be more effective as there is a positive incentive for shipowners to maintain and maintain a position on the white list rather than doing just enough maintenance to avoid being detained if the ship is unlucky enough to be inspected by port bodies.

As with the port state control solution there are costs of developing such a data base

but these would be minimal in comparison since the white list on the shipowner to the black list by offering his ship for inspection.

The problem is that the use of the word "may" twice. If this word is deleted the confusion disappears.

caused, it should be stated that "independent advisers" and "tied agents" are distinct categories, and no one can be in both camps that independent advisers cannot be forced to

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Managing Director,
Marine Mutual Investment
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caused, it should be stated that "independent advisers" and "tied agents" are distinct categories, and no one can be in both camps that independent advisers cannot be forced to

sell poor quality products they are wholly independent of producers; and, to make the word "may" more plain, that independent advisers alone, are forced to do no one else.

R D Corley,
Managing Director,
Marine Mutual Investment
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not only by the Department of Trade and Industry, but by the financial secretary to the Treasury - as a matter of urgency.

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FINANCIAL TIMES

Tuesday July 5 1994



Trade curbs will backfire, says Chinese foreign minister Beijing warns EU over quotas

By Michael Lindemann in Bonn
and Guy de Jonquieres
in London

China condemned recent quotas imposed by the European Union on its exports of products including toys and silk and warned yesterday that the curbs would ultimately backfire.

Mr Wu Jianmin, spokesman for the Chinese foreign ministry, speaking in Germany, said the EU restrictions did not send the right signals to China, which expects to import goods worth \$1,000bn between now and 2000.

"If you want China to import more from Europe, then you should make it possible for China to export more to Europe," Mr Wu said. "But if you introduce import quotas you will suffer ultimately."

Trade between Germany and China totalled \$10bn in 1993 and rose 41 per cent in volume in the

first quarter of this year, Mr Wu said.

He was speaking after Mr Li Peng, the Chinese prime minister, had begun a week-long trip to Germany to foster diplomatic relations. His delegation is planning to sign contracts worth \$1bn and letters of intent worth another \$2.5bn.

Chancellor Helmut Kohl said Germany would use its presidency of the European Union to improve trade between the EU and China. He vowed to press for China's readmission to the General Agreement on Tariffs and Trade (GATT) and earned Mr Li's "special thanks" for German efforts to "further lower or totally remove" restrictions on high-technology exports to China.

The EU quotas, covering five categories of Chinese exports, have been criticised by many European importers since they

hastily imposed this year. The British government is challenging restrictions on toys in the European Court of Justice after failing to block them in the Council of Ministers.

The curbs were imposed as part of a package deal designed to persuade EU members to agree to abandon national quotas on about 6,500 other products that were preventing free movement of goods in the single market.

Chief executives from 30 leading state-owned enterprises are accompanying the Chinese premier on his visit to Germany, where the delegation will conduct negotiations on a variety of steel, chemical and transport projects.

In the first of many ceremonies this week, the electronics company Siemens closed a deal for a coal-fired power station to be built by a joint venture in which Siemens has a 40 per cent

share worth around DM500m. Siemens, which will bring its tally to 16 joint ventures in China after signing agreements this week, said there were letters of intent for more power stations, steel rolling mills and digital telephone exchanges.

Aero Brown Boveri, the Swiss-Swedish engineering group, is expected today to announce several power station deals.

Mr Horst Teitschik, a senior executive at BMW and former top adviser to Chancellor Kohl, also said Sino-German group was working on several transport projects to be built between 1996 and 2010 including a 600km railway line in northeast China and an airport in Shanghai.

Mr Li also said tenders would be issued to build the world's biggest hydro-electric dam on the Yangtze river. Preliminary work has begun on the project, which is forecast to cost about \$10bn.

Swedish minister attacks critics as SKr6.5bn issue is twice subscribed

By Hugh Carnegy in Stockholm and Graham Bowley in London

Mrs Anne Wibbels, Sweden's finance minister, yesterday warmly welcomed heavy investor interest in a big new state bond issue and hit back strongly at critics of the government's fiscal policies.

"The reaction to the national bond issue today was very satisfactory," she declared.

"This government has done much more than was expected to cut public spending and much more than has ever been done before in Sweden."

She was speaking after the National Debt Office announced that a keenly anticipated auction of 7-year and 15-year bonds worth SKr6.5bn (\$830m) had been made, with twice subscribed, with strong overseas interest.

The yield on the 7-year bonds was 10.61 per cent and the yield on the 15-year bonds was 11.05

per cent. News of the auction's success knocked long-term interest rates back below 10 per cent and halted a slide on the Stockholm stock exchange.

There had been worries that the auction would not be fully taken up following the announcement last week by Skandia, the Swedish insurance group, that it was boycotting government bonds in protest at Sweden's record budget deficit and fast-rising debt. Gross government debt is set to rise to 88 per cent of GDP this year.

Mrs Wibbels said Mr Björn Wollath, Skandia's chief executive, was not as well informed as he should have been in criticising the right-centre coalition government for not taking the state of the public finances seriously enough.

"I don't think I have opened my mouth in the last couple of years without addressing the problem of the budget situation,"

she told the Financial Times. She said the budget deficit in the just-completed 1993-94 July-June budget year was slightly less than the previously anticipated 13 per cent of GDP.

It was expected to fall to 9.5 per cent in the current budget year. The aim was to reduce this to within the 3 per cent target set under terms of the European Union's plans for a European monetary union by 1998.

"This will be done mostly by reducing expenditure," Mrs Wibbels said. "The scale of our medium-term programme is sometimes forgotten... The situation is serious. But the government is very firm in its policy to reduce expenditure and thus the deficit," she said.

She said the government has already cut SKr30bn in expenditure - equivalent to 6 per cent of GDP - in the three years in office and planned a further Skr60bn over the next four years if it won.

International bonds, Page 26

French seek curb on beef

Continued from Page 1

Fuchs, agriculture minister, teamed up with their German counterparts - Mr Horst Seehofer and Mr Jochen Borchert - to send a joint letter on June 20 to the commission proposing restrictions on British beef.

The French and Germans are now awaiting the commission's response, which is expected to be delivered next Monday at a meeting of agriculture ministers in Brussels.

The UK agriculture ministry said the French proposals would be discussed today by the BSE sub-group of the EU's scientific veterinary group.

"We have spoken to the French, and as far as we are aware they are not talking about

banning anything," the ministry said. The German health ministry said yesterday there were signs that Belgium, the Netherlands and Luxembourg would also support Germany in its efforts to ban British beef which it fears may be affected by BSE.

The ministry said France and the Benelux nations were the first to have "open ears" for the warnings from Mr Horst Seehofer, the German health minister, about the dangers of contaminated beef.

The German Bundesrat, or upper house, is to vote on Friday on the proposal for a six-month ban. Mr Klaus Kinkel, the German foreign minister, emphasised last week that Germany would rather see a European solution to the beef dispute.

The new policy states, without giving details, that significant tax advantages will accrue to big "bourgeois" aspiration.

China's car industry plan

Continued from Page 1

secure a foothold are relieved that the policy will offer fresh opportunities after a present freeze on new entrants expires in 1996. Foreign involvement is welcomed, and foreign ownership in joint ventures will not be allowed to exceed 50 per cent and manufacturers are to be limited to two joint ventures.

The policy document, prepared by the state planning commission and approved by the state council or cabinet, is clearly aimed at rationalising China's chaotic vehicle manufacturing sector in which there are more than 120 producers, many of them tiny.

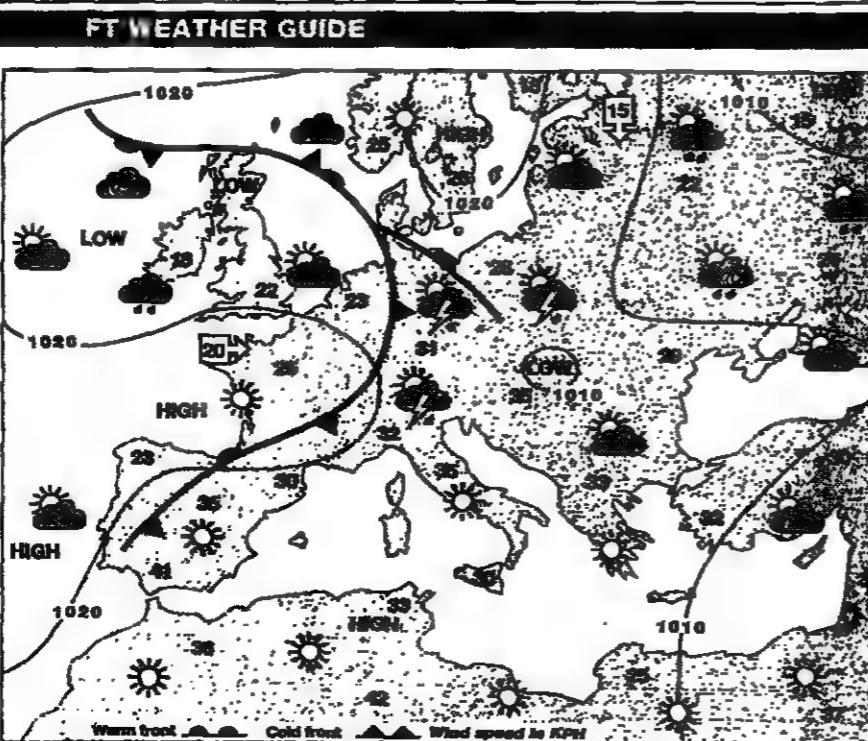
The new policy states, without giving details, that significant tax advantages will accrue to big

volume producers as part of efforts to provide inexpensive vehicles, including motor cycles, to a mass market.

"By 2000, total output should meet 90 per cent of the domestic market with more than half of the production passenger cars so that cars can be part of Chinese family life," it said. "Motorcycles should meet the demand of the domestic market by then with a part of production for export."

China plans annual production of 3m motor vehicles by the year 2000. In 1993, it produced 1.1m, including 300,000 passenger cars.

The policy document adds that the state encourages individuals to make purchases of motor vehicles". Previously, car ownership was taboo, regarded as a "bourgeois" aspiration.



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Plastic surgery

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ICI has developed a taste for floated off unwanted assets. Unlike the demerger of Zeneca, though, its decision to make a graceful exit from PVC is no surprise. The joint venture with Enichem never looked like a permanent solution. By transferring manufacturing assets into what was originally a marketing alliance three years ago, the partners paved the way for eventual sale. One can only assume that the recent recovery in plastics prices has improved EVC's operating performance to the point where it can stand alone.

Without a prospectus it is impossible to put a value on the business. The only clues to EVC's trading performance are buried in the associates' line of ICI's results, and even these are muddled by transfer pricing. The state of the balance sheet can only be guessed at. Comparable US companies - such as Goettl, the PVC specialist floated by its parent last year - are valued at modest discount to annual turnover. If EVC can convince investors of its determination to cut costs and raise margins towards the US norm, a valuation of over \$500m might therefore be achievable.

Mr Grahame Pearson, the Social Democratic spokesman, said the success of the bond auction was due only to the high rate of interest on offer.

Analysts were sceptical last night about how long the rally would last.

Mr Theo Hiles, investment director at Lombard Odier in London, said: "The problems with the public finances remain and we could be faced with another crisis if investors decide to take their profits and run."

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IN BRIEF

Packer to merge listed companies

Mr Kerry Packer, the Australian businessman, unveiled plans to merge his two quoted companies - Nine Network, the television group, and Australian Consolidated Press, the magazines and publishing business - into one listed entity. Page 23

Western Union sitting pretty
Western Union enjoys 80 per cent share of the US market for rapid cash transfers. Five years ago the growth in demand from the US to Mexico, Puerto Rico and other countries with large migrant populations alerted the company to the potential. Page 22

Swiss bank strikes optimistic note
Banca del Gottardo, the Swiss bank controlled by Sumitomo Bank of Japan, reported a 10 per cent rise in non-consolidated cash flow and made an optimistic forecast about earnings. Page 22

Eyes on the prize
From his modest offices above a Citibank branch in Monterrey, Mexico, Mr Javier Garza Calderon casually explains how he and his partners plan to invest about \$100m in Mexico and Cuba over the next few years. Page 24

Funds take fresh look at cash
When negative sentiment takes a grip of markets in the way it has done for most of this year, that old adage "Cash is King" could not be wiser investment strategy. Page 25

Distribution helps Menzies advance
A strong performance from the distribution division was behind a 12 per cent rise in annual profits at John Menzies, the UK wholesale and retail chain. Mr Ronald Noel-Paton, managing director, said the group had produced "solid, sensible results in difficult year". Page 26

Laziness over the moon
Merchant bankers have been reaching for sporting metaphors when discussing an extraordinary victory over the bid from Enterprise Oil of the UK. Page 28

Codas called to account
Shares in Codas, the UK accountancy software group, tumbled 55p from 225p after it announced interim losses only five months after coming to the market in February at 235p. Page 26

Pillar at the crossroads
Pillar Property Investment, which issued its pathfinder prospectus yesterday, is at an important crossroads. Page 27

NCP bid may cause MMC referral
The proposed bid for National Parking Corporation of the UK by a consortium of venture capital investors led by Prudential, the insurance giant, could trigger a reference to the Monopolies and Mergers Commission. Page 27

Fyffes edges ahead
A sharp drop in interest income held back profits growth at Fyffes, the European fruit and vegetable distributor. Page 28

Carco ahead by 50%
Carco Engineering, the UK steel and engineering group, boosted pre-tax profits by 50 per cent. The performance of its Arthur Lee steel and plastic products division dominated the results. Page 28

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Chief price changes yesterday

Frankfurt (DM)		Paris	
Fluor	570 + 21	AGF	-
Fluor Ventures	450 + 14	Alcatel Alsthom	541 -
Fluor	380 + 15	General Elec	-
Fluor	310.5 + 11.5	TOKYO (Yen)	-
Fluor	545 -	Kyocera	7500 + 60
Nationalist	250 - 10	Mitsubishi Oil	1120 + 20
Fluor	420 -	Alcatel	1560 + 20
Fluor	400 -	Ornithic West	572 + 100
Fluor	870 + 10.5	Bank Of Kred	670 -
Fluor	722 + 24.8		

New York closed

London (Pounds)		Paris	
Fluor	65 + 7	AGF	-
Fluor Ventures	50 + 14	Alcatel Alsthom	541 -
Fluor	350 + 15	General Elec	-
Fluor	310.5 + 11.5	TOKYO (Yen)	-
Fluor	545 -	Kyocera	7500 + 60
Nationalist	250 - 10	Mitsubishi Oil	1120 + 20
Fluor	420 -	Alcatel	1560 + 20
Fluor	400 -	Ornithic West	572 + 100
Fluor	870 + 10.5	Bank Of Kred	670 -
Fluor	722 + 24.8		

AGF sell-off confirmation by chairman

By Alice Rewenthal in Paris

the share sale this autumn.

AGF was originally earmarked for privatisation this autumn of Générals de France (AGF), the country's third largest insurer, despite the recent weakness of the Paris stock market, according to its chairman, Mr Antoine Jeancourt-Gagliani.

AGF, like many French compa-

nies, has suffered a steep slide in its share price since the start of this year. Yet Mr Jeancourt-Gagliani stressed in a French press interview that the 30 per cent fall in its valuation was "identical to that of other insurers" and was "not a sufficient reason for postponing privatisation".

Speculation has mounted in

recent weeks that it would make

a profit of at least DM100m

(\$115m) in the current year after incurring losses in both 1992 and 1993.

Also last week, Adam Opel

said it expected a "dramatic improvement" in 1994 - but hinted that it was unlikely to move back into the black this year after losing more than DM500m at the operating level in 1993.

Mercedes-Benz, the Daimler-Benz vehicle subsidiary, said recently that sales of its new cars within Germany rose by 41.5 per cent in the first five months of the year, while in May alone the increase was more than 50 per cent.

At Volkswagen, sales of the VW marque were up 0.7 per cent in the five months and by 11.5 per cent in May alone. Last week Audi, VW's up-market subsidiary, reported that sales to export markets rose 14 per cent in the first six months.

BMW, the company which has

proved itself most resilient to the downturn, held unit sales steady at around last year's levels.

German manufacturers have

enjoyed a sudden revival in overseas sales, particularly in the important US market where VW's sales, for example, more than doubled to nearly 23,000 cars in the first five months.

German manufacturers have

improved significantly", helped by stronger demand in eastern Germany. Profit margins in refining had improved but margins on oil sales were "unsatisfactory".

The group spent a record DM7.1bn, mainly on regional

utilities in the eastern Länder where it is now a significant operator.

Electricity sales, though, rose only 4.7 per cent to DM1bn, up from 3.6bn for the year before.

The group said its worst results came from its management activities, where it made an unspecified loss which it blamed on competition and technical problems.

Trade management is the smallest of the group's six divisions, but turnover rose 41.7 per cent to DM1bn, up from 3.6bn for the year before.

The group said its worst results

came from its management

activities, where it made an

unspecified loss which it blamed

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INTERNATIONAL COMPANIES AND FINANCE

Packer to merge his TV and media companies

By Nikki Tait in Sydney

Merry Packer, Australian businessman, yesterday unveiled plans to merge his two quoted companies - Nine Network, the television group, and Australian Consolidated Press, the magazines and publishing business - into one listed entity with an estimated market capitalisation of more than A\$2bn (US\$1.4bn).

The deal will be effected by schemes of arrangements, between Nine and its shareholders, and between ACP and its investors. These will give ACP shareholders preferred shares in Nine for each ACP share held, and allow ACP to become a wholly-owned subsidiary of Nine.

Once the transaction is complete, Nine will comprise three

divisions - ACP, Nine Network, and investments - and have shareholders' funds of about A\$1.7bn. Mr Packer will become chairman, and Mr Brian Powers managing director. Mr Bruce Gynell will continue in the television business, while Mr Michael Fallon will be finance director for the combined group.

The Packer companies yesterday estimated that market capitalisation of the combined group would be about A\$2.5bn. The deal is conditional on shareholders, other than Mr Packer's privately-owned ConsPress, giving up stakes in both groups.

Mr Packer claimed that the merger would bring joint marketing opportunities and that

the increased size of the group would allow it to pursue acquisitions more easily. Shares in the combined group would also have greater liquidity. ConsPress holding substantial stakes in both ACP and Nine, the restricted size of the public shareholding... has been a concern in the marketplace," he commented. ConsPress will own 45.7 per cent of the new group.

The new preferred shares in Nine will have the same rights as existing ordinary shares in Nine, but will also carry a preferential right to a minimum annual dividend of 24 cents for the 1994 and financial years. Nine's current annual dividend is 14 cents. ACP shareholders will also receive a 10 cent final dividend making a total of 24 cents for 1994.

State-owned Korean groups most profitable

By John Burton in Seoul

Four state-controlled companies reported the biggest net profits in South Korea last year, while three trading companies had the largest turnover, according to an analysis by the Korea Management

Korea Telecom, which is gradually being privatised, had the highest profits at Won70bn (\$583.8m). Korea Electric Power and Pohang Iron & Steel, both state-owned respectively, had net profits of Won41.9bn and Won36.5bn respectively. Korea Industries & Construction followed with Won24.7bn.

Hyundai Heavy Industries, the country's leading shipbuilder, had the largest net profits in the private industrial sector at Won22.1bn. Samsung Corporation, trading arm of the Samsung group, had the largest turnover at Won11.5tn.

The trading subsidiaries of Hyundai and Daewoo were at Won11.046bn and Won8.64bn respectively, while Samsung Life Insurance ranked fourth at Won8.63bn.

Samsung Electronics had the largest sales among manufacturers, with Won8.165bn.

BHP eyes potential in power generation

By Nikki Tait

Mr John Prescott, chief executive of Broken Hill Proprietary, said yesterday that the large Australian steel resources group had the financial strength to undertake a large acquisition without a significant debt.

At the company's annual presentation, following the release of year-end results on Friday, analysts were also told that BHP was anxious to avoid seeing gearing drop to a point where it had "a very bad sheet".

BHP gave no firm indication of what deals it might entertain, but a number of possibilities - including Mr Prescott - stressed the potential which the group saw in the power generation business, especially in Asia and South America, and in the continued diversification of its minerals and petroleum divisions.

Mr Jerry Ellis, general manager of the BHP minerals unit, said later that the former division was aiming to double profit by the year 2000. Mr Prescott stressed

again that BHP planned to hold the minority stake in Foster's Brewing Company, the Australian brewery which owns Courage in the UK, for the long-term.

• Mining: the Australian exploration group, plans to contribute a further US\$50m to the "mining capital" of Lamekoto. Its state-controlled gold mining project with China's CIC has joined to develop the large Sukhoi Log gold project.

• Manufacturing: BHP has written confirmation from GKI, the Russian government agency, that a decree has been drawn up resolving the future structure of Irkutsk.

• Star's minerals plan is to increase mineral production from 5.5m tonnes at present, to 10m tonnes in five years. The Australian-listed company is expected to receive an injection of around US\$100m in order to achieve this.

New projects have included entry into Spain and Portugal, expansion in France and the UK, and licensing agreements to launch a full product range in Israel and fruit juices in Saudi Arabia.

In Australia, BHP has

Qantas flotation early next year

Qantas, the government-owned Australian airline in which British Airways holds a minority stake, is to be privatised in the first half of 1995, writes Nikki Tait. Mr Kim Beazley, finance minister, said yesterday that the timing was "likely to maximise proceeds" for the federal government.

In its recent budget, the government had confirmed the sale would go ahead in the current fiscal year, but gave no specific timing.

See Lex

Good first half for S African fruitier

By Mark Suzman

in Johannesburg

Improved sales and rising pineapple prices helped Del Monte Foods (Delmont), the South Africa-based international fruit products company, to achieve a 9.5 per cent rise in first-half attributable earnings to R36.1m (\$34.7m) against R32.2m for the corresponding period last year.

Although conditions remained difficult in the first quarter, sales volumes rose significantly in the second quarter and turnover rose 8 per cent to R761.1m from R651.3m. However, operating income at R110.7m was only slightly up from R110.23 a year ago.

A dividend of 8.5 cents, up from 8 cents, was declared. Interest charges rose to R27.5m from R20.5m due to temporary working capital requirements, but this was offset by a substantial drop in tax to R1.47m from

Delmont says it anticipates further improvement on last year's figures due to the growing economic recovery in main markets, and it has expanded into new products and new geographic regions over the past six months.

New products have included entry into Spain and Portugal, expansion in France and the UK, and licensing agreements to launch a full product range in Israel and fruit juices in Saudi Arabia.

All of these securities having been sold, this announcement appears as a matter of record only.

**THE KOREA EXPRESS CO., LTD.**

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Baring Brothers & Co., Limited**

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Société Générale • Tong Yang Securities Co., Ltd.

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Korea First Investment Limited • Lucky Securities Co., Ltd.

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Nomura International

**BARINGS**

July, 1994

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Daewoo Securities (Europe) Limited • Jardine Fleming

Korea Development Securities Co., Ltd. • Korea First Investment Limited

Nikko Europe Plc • Nomura International

Salomon Brothers International Limited • S.G. Warburg Securities

**BARINGS**

July, 1994

INTERNATIONAL COMPANIES AND FINANCE

Garza's Cuban venture gives his empire a new look

The Mexican businessman is planning to invest about \$2.2bn in the island's telephone system, reports Damian Fraser

From his modest offices above a Citibank branch in Monterrey, Mexico, Mr Javier Garza Calderón casually explains how he and his partners plan to invest about \$10bn in Mexico and Cuba over the next few years.

About \$2.2bn will be spent on Cuba's national telephone system, 49 per cent of which he bought a couple of weeks ago. Another \$2.1bn will be invested in telecommunications and television in Mexico.

The rest will go in mobile energy plants for Mexican toxic and non-toxic waste dumps, water treatment plants, and other environmental projects.

Such talk may seem fanciful, but Mr Garza has plenty of money and is politically well-connected.

He is a member of the wealthy Garza family of Monterrey, and he and his father recently sold their 47 per cent stake in Grupo Visa, one of Mexico's largest conglomerates, for a reported \$400m.

They disposed of 28 supermarkets, other real estate and agriculture assets, and sold their interest in a cellular telephone company for a reported \$100m.

"We decided to get out of mature markets that my family was in and invest in new industries," explains the president.

44-year-old Mr Garza. He says his Grupo Domos has about \$1bn of capital, much of which appears to be in cash. Mr Garza has something to prove. He and his father sold the stake in Visa after losing a takeover battle with their cousin, Mr Eugenio Garza Leguera. They also failed to obtain

The two failed to obtain Tel-

Mr Garza has something to prove. He and his father sold their 47 per cent stake in Grupo Visa, one of Mexico's largest conglomerates, after losing a takeover battle with their cousin, Mr Eugenio Garza Leguera. They also failed to obtain

Telmex, bidding slightly less than the winner when the utility was privatised

fones de Mexico (Telmex), bidding slightly less than the winner (a group led by Mr Carlos Slim) when the utility was pri-

mits to announce soon his partner or partners for a long-distance telephone

Some suggest Mr Garza is throwing his money around to show that he can be as successful as some of his relatives.

"He is desperate to put his footprint on the Monterrey scene," says an executive with a rival family company. "Right now he is just known for being his father's son and a friend of the president."

The Cuba investment is perhaps the most ambitious.

Mr Garza says he first considered doing business in Cuba about four years ago.

In January this year, when Insacell, a Mexican telecommunications company, pulled out of a deal to buy a stake in Emtel, Cuba's telephone company, he agreed to take its place. Grupo Domos agreed to pay \$1.44bn for 49 per cent of the company, of which about \$200m will be obtained in a swap deal liquidating Cuba's debt with Mexico.

Domos will invest another \$734m over seven years in modernising the company, a sum to be matched by Emtel.

Domos hopes this month to sell 49 per cent of its stake to a foreign partner. Three European companies and one Canadian company have shown interest.

Mr Garza claims revenues from international telephone calls will pay for his investment.

He says such calls generate about \$400m a year, but will increase once the US, as agreed in principle, lifts the ban on dollar payments to Cuba for telephone calls, and when, as promised, a fibre-optic cable is built between Florida and Cuba. Currently most calls between the US and Cuba are made via Canada.

Domos and Emtel promise to install about 1m new telephone lines within seven years, more than double the existing number.

Mr Garza says the company

will use so-called personal communications systems (PCS), or cellular wireless technology, when installing the lines, which will cut sharply the cost of local networks.



Javier Garza Calderon: rich and politically well-connected

Divestment of Air Jamaica postponed

By Caron James in Kingston

The divestment of Air Jamaica has been delayed by three months following changes in the consortium purchasing the airline from the island's government. The disposal was to have been completed last week.

The Air Jamaica Acquisition Group, which is purchasing a 70 per cent stake in the troubled airline for US\$26.25m, asked for more time to study the company's operations and plan its development, said Mr Horace Clarke, Jamaica's transport minister.

The government would operate the airline until September 30, and the new owners would take over on October 1, he said.

The deal followed the departure from the board of Cochran Investments of Toronto, which was to have taken about a quarter of the consortium's stake. Two local investors, who were to have bought a 5 per cent stake, have also pulled out.

Their combined 30 per cent stake has been taken up by Mr Gordon Stewart, a leading hotelier in the Caribbean.

The deal brings together two large and well-connected groups to invest in medium-

Reichmann recruits Soros aide

By Bernard Simon in Toronto

Mr Paul Reichmann's efforts to resurrect his family's property empire took another step forward with the appointment of two experienced executives to senior posts in recently-formed Reichmann companies.

Mr Evan Marks, a close adviser to financier Mr George Soros, has been named chief executive of Reichmann International, the New York-based partnership between Mr Soros and the Reichmann family.

Mr Reichmann, a close adviser to financier Mr George Soros, has been named chief executive of Reichmann International, the New York-based partnership between Mr Soros and the Reichmann family.

Mr Schwartz, who will be based in Toronto, will be

become chief executive of a new Reichmann-owned company, as yet unnamed, which will oversee the family's interests.

The new Reichmann business operates from the same offices in Toronto occupied by Olympia & York before it collapsed two years ago.

Mr Paul Reichmann, with brother Albert still at his side, has recruited a team of senior executives. Among the recent arrivals is Mr Donald McCullagh, formerly Canada's ambassador to the European Bank for Reconstruction and Development.

All will have a base date of December 31, 1990.

Australian stock market launches 100 share index

By Nikki Tak in Sydney

The Australian Stock Exchange yesterday launched an index, called the ASX100.

The aim of the index is to give institutional fund managers a better indication of how portfolios based on the leading company shares are performing than the current All-Ordinaries Index.

The All-Ordinaries Index is made up of 305 stocks at present. However, according to Mr Richard Humphry, managing director of the ASX, equity portfolios held by both local and overseas institutional investors typically contain about 30 to 40 of the top 100 stocks.

The new index is designed to provide them with a better match.

In addition, the ASX claims the index could prove particularly useful for managers of index funds, who aim to have portfolios which duplicate the main market index as closely as possible.

The index is made up of the stocks in the existing 50 Leading stocks index, and then adds the next 50 largest stocks based on market capitalisation and liquidity.

At end-June, the resulting 100 stocks accounted for 87 per cent of the All-Ordinaries Index and 80 per cent of the Australian equities market by capitalisation.

About two-thirds of the ASX100 is accounted for by industrial stocks, as opposed to resource shares.

The ASX plans to follow up the move with a series of indices, dividing the market into three components (top, medium and small stocks) and into industrial and resources groups.

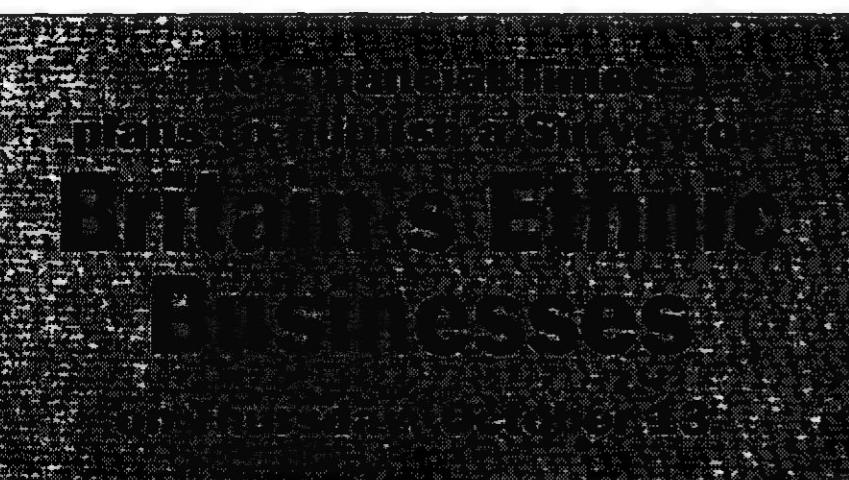
All will have a base date of December 31, 1990.

Seagram takes Spanish stake

Seagram, the Canadian drinks group, has taken a 20 per cent stake in Larice, Spain's leading domestic gin producer, for \$62.2m, writes Tom Burns from Madrid.

Under the deal, Seagram's whisky brands will have access to Larice's marketing network in Spain. Last year Larice posted net profits of \$10m on sales of \$120m.

Allied Lyons, the UK group, entered Spain earlier this year when it acquired the Domex drinks group, Grand Metropolitan and Guinness, also of the UK, respectively control Gómez Byass, Domex's main competitor, and Cerveceros, a big brewing group.



The survey will report on the important contribution made to the economy by ethnic minority businesses in the United Kingdom. It will examine how their future prospects will be affected by competition at home and from abroad, and how they are responding to the challenge of economic revival in the UK.

For more information on editorial content and details of advertising opportunities available in this survey, please contact:

ANTHONY G HAYES
Tel: 021 454 0322 Fax: 021 455 0869

FT Surveys

RAI RADIO TELEVISIONE ITALIANA

Invitation to bid for the PURCHASE of MODA and KING Two magazines of NUOVA ERI S.p.A.

NUOVA ERI S.p.A., having its registered office in Rome, Viale Mazzini, 14 and a fully paid-up share capital of Italian 120,000,000,000, Registration no. 840/24 in the registry of companies, intends to make bids for the sale, either together or separately, of the business units concerning:

- a) KING
- b) MODA

which are owned by Nuova Eri S.p.A., a subsidiary of RAI Radiotelevisione Italiana S.p.A.

Assets and liabilities relating to business units a) and b) will be defined as soon as possible. The business units are sold in the state in which they are found and the buyers will be responsible for any eventual verification and assessment.

For this transaction RAI Radiotelevisione Italiana has engaged the services of:

SOFIPA S.p.A.
Mr. Enrico Duranti
Ms. Antonella Viviani
Via G. Paisiello, 39
00198 ROMA, Italy
Tel. (39-6) 855 03 00
Fax (39-6) 853 51 894

Only limited stock companies are expected to respond to the present announcement. Interested companies may, by written request (fax accepted) to SOFIPA, obtain a copy of the information memorandum regarding the business units.

The information memorandum will be provided to those companies whose legal representative has executed and returned to SOFIPA within 7 days from the date of this announcement, a confidentiality agreement, together with a copy of the financial statement for the last three years, a description of the business in which the company is engaged, and the reasons for the proposed acquisition.

Intermediaries of any kind must disclose the identity of the represented party. This announcement is an invitation to bid and not a public offer ex art. 1336 c.c. or of saving from private investors ex art. 1/18 law 216/1974.

Neither the invitation nor the receipt of an offer will create an obligation or commitment to sell to any bidder on the part of RAI Radiotelevisione Italiana nor will they give any bidder the right to require any performance of services for any reason, including payment of brokerage fees or consulting costs, on the part of RAI Radiotelevisione Italiana.

This invitation and the sale procedure are subject to Italian law.

RAI RADIO TELEVISIONE ITALIANA

Invitation to bid for the PURCHASE of Nuova Fonit Cetra S.p.A.

RAI Radiotelevisione Italiana S.p.A., having its registered office in Rome, Viale Mazzini, 14 and a fully paid-up share capital of Italian 120,000,000,000, Registration no. 840/24 in the registry of companies, intends to make bids for the sale of the majority of the shares of:

- Nuova Fonit Cetra S.p.A. - Milan, Via D. Meda n. 46, operating in the production and distribution of records, CDs, video and other audio-visual products.

The company is sold in the state in which it is found and the buyer will be responsible for any eventual verification and assessment.

For this transaction RAI Radiotelevisione Italiana has engaged the services of:

SOFIPA S.p.A.
Mr. Enrico Duranti
Ms. Antonella Viviani
Via G. Paisiello, 39
00198 ROMA, Italy
Tel. (39-6) 855 03 00
Fax (39-6) 853 51 894

Only limited stock companies, which operate in the production and distribution of records, CDs, video and other audio-visual products and in the publishing area, are interested in further developing these activities, are expected to respond to the present announcement.

Interested companies may, by written request (fax accepted) to SOFIPA, obtain a copy of the information memorandum regarding the companies. The information memorandum will be provided to those companies whose legal representative has executed and returned to SOFIPA within 7 days from the date of this announcement, a confidentiality agreement, together with a copy of the financial statement for the last three years, a description of the business in which the company is engaged, and the reasons for the proposed acquisition.

Intermediaries of any kind must disclose the identity of the represented party.

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This invitation and the sale procedure are subject to Italian law.

Telefónica

TELEFÓNICA DE ESPAÑA, S.A.
1993 FINAL DIVIDEND

The Board of Directors of Telefónica de España, S.A. at its meeting held on June 29th, 1994, adopted the following resolution:

To distribute a final dividend for the fiscal year 1993 to Telefónica shares that will be the following amount for each of the shares indicated:

ISIN CODE	Number of Shares	Net (pesetas per share)
ES0000000001	1 to 939,470,820	100

It was also agreed that the payment of this dividend will be carried out on July 27th, 1994.

Madrid, June 30th 1994

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Australian stock market share index

INTERNATIONAL CAPITAL MARKETS

Europe higher in thin trading

By Graham Bowley

European government bond markets moved slightly higher yesterday in very thin trading, with the US closed for Independence Day and investors bracing themselves ahead of a busy week of economic data and official policy-making meetings.

The US Federal Open Markets Committee meets today and tomorrow to discuss monetary policy, amid speculation that it may raise official short-term interest rates, due to signs of domestic economic strength and to support the dollar after its recent weakness.

The Bundesbank holds its regular fortnightly meeting on Thursday, although no significant moves on interest rates are expected. On Friday, US

non-farm payrolls data are released and the Group of Seven leading industrialised nations meets in Naples for its annual economic summit.

"Markets squeezed upwards apathetically," said Ms Alison Cottrell, international econo-

mist at Midland Global Markets.

"With slightly more stability to the dollar, and with nothing special domestically to focus on, there was no reason to go down," she said. "Ahead of all these events, this is not a market you take a big risk in."

Analysts said bond markets may be boosted by the Naples summit, particularly if pro-nouncements made on trade

relations between Japan and the US stabilise the dollar.

The German September government bond contract on Liffe was down 0.25 points at 92.15 in late trading, while the September long gilt future on Liffe was down 5 points at 100.04.

GOVERNMENT BONDS

Yields had risen dramatically ahead of the auction on Friday to the dollar, and with nothing special domestically to focus on, there was no reason to go down," she said. "Ahead of all these events, this is not a market you take a big risk in."

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CONFIDENCE

Confidence returned to the Swedish government bond market after the successful SKr1.65bn issue in seven and

ten-year bonds.

The average accepted yield

on the sale of SKr1.5bn of 15-year bonds was 11.05 per cent

and that on the 10-year SKr1.65bn issue 10.51 per cent. Both issues were fully covered, with bids of SKr1.85bn entered for the 15-year and SKr1.65bn entered for the seven-year bond. Analysts will

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COMPANY NEWS: UK

Newspaper price cuts against industry interests says wholesaler John Menzies improves 14%

By David Blackwell

A strong performance from distribution was behind a 12 per cent rise in annual profits at John Menzies, the wholesale and retail chain.

Group pre-tax profits rose from £50.7m to £54.4m in the year to end-April, on turnover up from £1.17bn to £1.38bn.

Mr Ronald Noel-Paton, managing director, said the group had produced "solid, sensible results in a difficult year".

The distribution division lifted operating profits by 15 per cent, from £20.9m to £24.4m, on turnover up 8 per cent, from £768.1m to £839.5m.

Mr Noel-Paton said the newspaper wholesale business had so far been unaffected by the newspaper price war, but "it would be unwise to assume that it won't". Circulations remained under pressure in spite of price cutting which the group does not believe is in the long-term interests of the industry.



However, wholesale growth was driven by a strong performance from magazines and periodicals.

Sales and profits also grew strongly at TEB, which distributes home entertainment and books. Sales at Universal Office Supplies were higher, but intense competition kept profits under pressure.

Operating profits at the retailing side edged ahead to £11.2m (£11.1m) on sales ahead from £275.7m to £282.1m.

John Menzies Retail, with 283 outlets, experienced "tremendous" competition in the high street, with higher sales driven by price cutting. But trials of revised store lay-outs had proved encouraging.

Early Learning Centres had performed "very satisfactorily". The two superstores, which carry clothing and nursery goods as well as toys and books, had proved a success and the group was spending £4m to bring 14 new superstores on stream this year. The

group had also opened its first franchised ELC outlet in the Middle East.

The group invested £20m in the year, up 22.5%. It plans to invest a similar amount in the current year. Net interest payable halved.

British Bus consolidation move

By Chris Tigate

British Bus, the Salisbury-based company, looks set to acquire two of the companies formed as part of the government's 1987 privatisation of the National Bus Company, further consolidating the industry.

The company expects to sign a deal within the next two weeks to acquire Proudmuir Transport. This comprises Northumbria Buses and Coaches and Moor-Dale Coaches in north-east England, and Kentish Bus & Coach, now the largest independent operator for London Transport, in north-west Kent and London.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Come-on pending dividend	Total for year	Total last year
Caldwell Inv. \$	\$1.10	Aug 10	0.00	-	1
Garcia Eng.	\$1.10	Sept 8	0.1	0.8	0.8
Coda	0.5	Sept 12	-	-	-
Pylles	0.42944	Aug 12	0.3804	-	1.375
Menzies (John)	7.7	Oct 25	7	11.8	10.8
MI Furniture	2.07	Oct 7	2.5	4	3.75
Stock & Neumann	11.207	Sept 8	11.07	17.25	16.85

Dividends shown per share net except where otherwise stated. *On increased capital. **USM stock. ***per cent.

Coda share price falls 54p after £2.6m loss

By Ian Hamilton-Perry, Northern Correspondent

Shares in Coda, the Harrogate-based accountancy software group, dropped 54p to 165p after the company announced interim losses of £2.6m pre-tax against profits of £2.7m.

COMMENT
While these results can be seen as disappointing, there are a couple of areas that need to be watched carefully in the current year. The most important is newspaper distribution. While distributor margins have been protected during the price cuts, they are unlikely to move higher for some time. On the retailing side, the John Menzies shops are not performing as they should be, and it is not yet clear that the management has found the right format.

Profits of £2.7m this year give a prospective multiple of 18 - a discount to the market that makes the shares an exciting hold.

from 21.9m to 2300,000, reflecting strong cashflow and lower rates.

Earnings per share advanced from 35.3p to 40.7p.

A final dividend of 7.7p is proposed, taking the total to 11.8p (10.8p).

Stagecoach and Sheffield Mainline link

By Andrew Bolger

Stagecoach has agreed to swap shares with Sheffield Mainline Partnership, which was established in November through employees buy-out from local authorities in South Yorkshire.

Mainline has recommended its employees should vote for the deal, which involves the exchange of 20 per cent of Mainline's enlarged equity for 500,000 Stagecoach shares.

Mainline said the proposal offered an opportunity to work with a leading bus group, while retaining the principles embodied within its employee-owned structure.

Stagecoach said the agreement would increase its involvement in one of Britain's main metropolitan areas at a time of rapid development in the UK bus industry.

Mr Derek Scott, finance director, said the agreement was a form of courtship: if the relationship worked out, the larger group would eventually seek full control of Mainline.

Dixon Motors buy

Dixon Motors has acquired Roodhouse, which holds the Citroen and Budget Rent-a-Car franchises for the Doncaster area, for about £555,000.

Draft management accounts for Roodhouse for the year ended June 30 1994 showed turnover of £4.6m with pre-tax profits of £50,000.

The price offered for the two groups has not been disclosed.

British Bus, which operates 2,700 vehicles and employs 8,000 staff, has an annual turnover of more than £115m. It

Own goals keep the underdog in the game

David Wighton analyses Lasmo's winning strategy

As the City takes stock of Lasmo's victory over the bid from Enterprise Oil last week, merchant bankers have been reaching for sporting metaphors. "If you'd asked me at the start, I'd have put more money on a British winning Wimbledon," said one. "It was like Greece taking the World Cup," suggested another.

All agreed it was one of the most unexpected results to a big takeover battle for years. And most agreed it was lost by Enterprise more than won by Lasmo. "Lasmo started off Love-4 down, but Enterprise served three double faults," said one independent investment banker.

He argued that the first was the original terms of the bid, which involved a new class of Enterprise shares and warrants - no cash. "That smacked of over-confidence. The bid showed how a good defence can quickly undermine the view of a good company and its paper."

Enterprise also took account of a 2 per cent increase in research and development spending to £2.7m as Coda stepped up work on its open systems software packages which will run on any hardware. This is a market where Coda is already emerging as a leading supplier.

Open systems sales increased more than fourfold to £2.9m. R&D spending for the full year is forecast at £2.5m (£3m), an increase of £1.5m over budget, reflecting the urgency of accelerating product development.

Turnover increased 43 per cent to £13.3m (£9.3m).

The cost of sales rose by 8 per cent to £12.1m (9.02m). Administrative expenses rose by 46 per cent to £1.6m (£0.6m).

Coda made £2.75m on £33.5m turnover in its last full year before flotation, and this was an important feature of its prospectus.

The company said except for the software for Digital VAX equipment, sales were on or ahead of forecast, with its two other licensed, dedicated software packages for HP3000 and IBM AS/400 systems respectively up 28 per cent and 90 per cent respectively.

Losses per share were 8p

against earnings of 1.8p; there is an interim dividend of 0.6p.

outcome shows how difficult it is to recover from a bad start.

But independent observers believe it made a fundamental mistake by not offering any element of cash from the start. The purchases was particularly unfair, although within the rules. However it is unlikely that those that were not favoured rejected the bid out of spite and more probably that Wartburg unfortunately sold to institutions that were going to accept anyway.

Whatever the truth, there is a growing feeling that the 10 per cent rule is unsatisfactory and that the Takeover Panel may review its operation in practice.

Although Wartburg has come in for serious criticism, it can point to one successful innovation in the bid. For the first time a UK company made a hostile share offer available to the target's US investors. Hostile bids involving the issue of shares are almost unheard of in the US because the new shares have first to be registered with the SEC, a long and public process.

Assisted by Davis, Polk and Wardwell, the New York law firm, Wartburg managed to compress into two weeks a process that usually takes at least two months, persuading the SEC to review its statement in private. The effort was worthwhile, with almost half Lasmo's US investors, who accounted for 21 per cent of the shares, accepting the offer.

But the bid is likely to remembered less for this neat bit of footwork than for the series of own goals. Enterprise and its advisers will be hoping the City is more forgiving than Colombian football fans.

Chilly reception for EuroDollar

By Paul Taylor

Retail investors have given EuroDollar, the UK's second largest car hire group, which is coming to market through a placing and public offer at 230p, a chilly initial reception.

Only 1.4m valid applications were received for the 6.6m shares available under the public offer and employee priority offer by the deadline on Friday.

These applications will be satisfied in full.

EuroDollar was the subject

of a management buy-out from TSB last year. It had earlier

been forced to delay issuing its prospectus because of difficult market conditions, and the shares were eventually priced

somewhat below earlier estimates.

The issue values the group at £107.8m and is sponsored and fully underwritten by Schroders. It comprises 23.7m shares of which 18.3m are being issued by the company with the remainder sold by existing shareholders. Dealings are set to begin on Friday.

Dear shareholder,
here's what
was said on
the 30th of
June...

"With the creation of the UAP shareholders' Club we have an organisation to which every one of us will be able to contribute. Through it, I want to build a new kind of relationship between the owners, and based on information and analysis, I hope will be timely." Jacques F. Calvet, chairman, UAP

Combined Annual General Meeting of UAP Shareholders

Jacques Calvet,
Chairman, Automobile Peugeot

Pierre Chambon,
Professor, Collège de France

Guy Dufourny
Chairman and Chief Executive, Compagnie Générale des Eaux

Paul Desmarais,
Chairman, Power Corporation of Canada

Jacques Friedmann,
Chairman, UAP

Alain Mine,
UAP employee

Solange Morganstern,
UAP Executive

Michel [redacted]
Chairman and Chief Executive, BNP

Didier Pfeiffer,
[redacted] and Chief Executive, UAP

Denis Pichet,
UAP employee

Bruno Roger,
General Partner,
Lazard Frères & Cie

Simone Rozès,
First Honorary President,
[redacted]

Gérard Worms
Chairman and Chief Executive, Compagnie de Suez

The Annual [redacted] Meeting approved the following resolutions, among others:

■ Dividend
The Meeting decided to reward a dividend of FRF 3 per share, together with a tax credit of FRF 1.50, representing a gross dividend of FRF 4.50. The dividend will be payable from 5 July 1994.

■ Election of Board Members
The AGM also appointed the twelve directors who, together with the three staff representatives, form the Company's Board. The members of the Board, appointed for a period of six years, are as follows:

Jean-Louis Belfa,
Chairman and Chief Executive,
Compagnie de Saint-Gobain
Bernard Bouniol,
UAP Agent

For all enquiries, please contact the Shareholder Information Dept.: (33-1) 42 86 71 87

For a summary

After the adjournment of the Annual General Meeting, the Board of Directors met for the first time. It appointed Jacques Friedmann as Chairman of UAP and Didier Pfeiffer as Vice Chairman.

On the motion of Jacques Friedmann, the Board also appointed Didier Pfeiffer as Chief Executive of Compagnie UAP.

For all enquiries, please contact the Shareholder Information Dept.: (33-1) 42 86 71 87

For a summary

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24 HOUR FOREIGN EX

COMPANY NEWS: UK

The future over the past as 1980's developers assume the reins

Pillar Property flotation rests on expectations being realised

By Simon Davies

Pillar Property Investment, which issued its pathfinder prospectus yesterday, is at an important crossroads which will inevitably colour perceptions of its offer of up to £90m of shares.

Set up as a vulture fund to prey on institutional quality properties in the collapsing market of 1991, it has built up a £552m investment portfolio, under the guidance of Mr Robert Marsted, formerly Speyhawk, the collapsed property developer.

However, the company has taken on board two of the better-known developers of the 1980's, Mr Raymond Mould and Mr Patrick Vaughan, and the story of Pillar is now more about the future than the present.

More surprisingly, the company estimates that 85 per cent

of its leases are now at, or below, current market prices, indicating rental growth from the anticipated upswing.

Backers of Arlington should have fond memories of the buy-out by British Aerospace in 1989, but the new vehicle is very different.

When Pillar was set up, with the backing of British Aerospace and General Electric and Electra, it had detailed demanding criteria for investment in high grade property.

At present, 64 per cent of its properties are let to either FTSE 100 companies or government bodies, and there is an average unexpired lease length of 22 years.

This provides an attractive, but not unique, investment base, and investor interest will

focus on the future direction under Mr Mould and Mr Vaughan.

Their previous joint venture has already won them one significant coup, the tying up of a Canadian investment group

with a dépôt at placement in Quebec.

The joint venture plans to invest up to £240m on shopping centres, which will add to the 41 per cent of Pillar's portfolio that is already retail.

The fact that the Canadians have picked almost any partner, demonstrates confidence that the Arlington business park skills are transferable.

The pricing is due to be announced on July 28. The company is expected to have a capitalisation of about £175m.

MFI to open 20 more stores in France

By David Wighton

MFI plans to add 20 stores to its 46-strong chain of kitchen and bedroom furniture shops in France.

The company is looking at further expansion into Spain and Portugal.

MFI has been in France for 10 years, and picked up seven stores with its Hygena acquisition in 1987.

But it is only since its flotation in 1992 that it has had the resources to develop the market.

"We accelerated last year, adding a net nine new stores, and were delighted with the results. We seem to have a format that works," said Mr Derek Hunt, chairman.

That format is of stores much smaller than **MFI**'s in the UK, but selling mainly UK-manufactured products.

"I enjoy going into the stores and knowing that the kitchens they are buying were made in Hull," said Mr Hunt. Last year French sales grew by 33 per cent, with like-for-like growth of 6 per cent. The operation broke even after substantial

store opening costs, and since 90 per cent of its sales were manufactured in-house it made a contribution to group profits.

Most of the stores are in shopping malls dominated by large supermarkets and Mr Hunt believes **MFI** may be able to move into Spain and Portugal on their coat-tails.

COMMENT

MFI shares have had a nervous few weeks amid increasing signs of a slowdown in the UK housing market. So it was the 13 per cent growth in sales since the year-end which particularly reassured the City yesterday. Of course, that may not last - **MFI**'s markets remain fundamentally volatile.

But it is more adept than most at riding the swings and roundabouts. It is not a company to sit back and rely on an economic upturn to generate continued profits recovery. It is working hard on refining its formats and broadening its product range while all the time chiselling away at costs.

It still has room to grow in the UK and it might even join the select band of British retailers

to make a go of it across the Channel. Assuming it can

match last year's profit, without the 219.6m Carpentright gain, the shares stand on a forward multiple of about 14.5. That appears at this stage of the cycle.



John Randall, Finance director (left), with Derek Hunt

SPOTLIGHT ON PENSIONS

Pensions Management

The July issue of Pensions Management will carry a comprehensive survey of personal pension plans.

It will include projections for unit linked and with profit personal pensions showing the effect of charges on these plans.

For those individuals who have to surrender their pension plan early or wish to transfer their pension plan to another provider, the all important early surrender/transfer value projections will be shown.

Also in the July issue we take an in-depth look at levels of commission and the varying flexibility of personal pension plans for those who wish to stop and start or vary their contributions.

All this and much more in our blockbuster personal pension survey. July issue out now from all leading newsagents £3.25.

FINANCIAL TIMES MAGAZINES



National Parking bid faces referral

By Paul Taylor

The proposed bid for National Parking Corporation by a consortium of venture capital investors led by Prudential, the UK insurance group, could trigger a referral to the Monopolies and Mergers Commission.

National Parking, which owns National Car, the fast-growing National Breakdown Recovery service, disclosed last month that it was involved in negotiations which might lead to a bid.

The talks concern the possible acquisition of the 64 per cent stake owned by Sir Donald Gosling and Mr Ronald Hobson, the company's founders. Last week National Parking's shares rose from 45p to 57.5p in over-the-counter trading, valuing the private company at £575m.

The group is pre-tax profits of £53.5m on turnover of £224m in the year to March 25, 1993, including profits of £31.1m on parking operations.

Despite the return of the Consumers' motororing groups about NCP's dominance of private car parking in the UK,

has until now remained outside the interests of the Office of Fair Trading. The government's competition watchdog, because of a quirk in the law.

Under the terms of a 1987 court ruling, park operators are not considered to be providing either goods or services - instead they were deemed to be issuing licences to park - and are, therefore, not subject to competition legislation.

However, in the case of a bid, different rules apply. The OFT confirmed that it was examining the position to see if it had any "interest or jurisdiction" should a bid materialise for National Parking.

Under current legislation the OFT can recommend a reference to the MMC if a merger means either that the resulting group controls more than a 25 per cent market share, or because more than £70m of sales are involved. In either case the OFT can decide to recommend a reference, although this does not automatically trigger one. Market structure, the degree of competition between the companies before the merger, and competition from other companies will be considered.

Wembley involved in refinancing talks

By Tim Surt

Mr Luke Johnson and Mr Hugh Osmond, the City entrepreneurs, yesterday said they are discussing a refinancing package with Wembley, the debt-burdened stadium and greyhound track operator.

The pair have drawn up plans for a recapitalisation that would wipe out Wembley's £100m borrowing and could include a debt-for-equity swap.

Their previous deals include the successful reverse takeover of PizzaExpress and a discounted rescue rights issue and debt-for-equity swap at Cupid, the bridalwear group now known as Brackenbridge. Wembley, however, is understood to be discussing possible

deals with other groups, and Charterhouse Bank, its adviser, said the board had not decided on a particular route.

Osmond said: "The talks are thought to be continuing with Entertainments, promotions controlled by Harvey Goldsmith, and Apollo Advisors, the US group led by Mr Leon Black."

Wembley has faced pressure for substantial refinancing following mounting losses, which almost doubled from £34.1m to £65.7m in the year to December 31. The company, which repaid £20m to its lenders this year and is further reducing of up to £20m by the year end, has blamed large property write-downs and over-expansion for its problems.

SEDIVER

SEDIVER, recently launched on the Second Marché of Paris Stock Exchange, is the market leader in Electrical Insulation.

Georges KAYANAKIS, Chief Executive Officer of SEDIVER ISOLATEURS, and former Schlumberger S.C. General Manager, was appointed Chairman of the Executive Board, replacing Luciano ZOTTOLA who has been called in to advise within Buffetti. The Executive Board also includes Grégoire DUBAN and the newly appointed Michel RIGUIDEL.

On June 21, 1994 meeting, SEDIVER S.A.'s Supervisory Board co-opted Giorgio CEFIS, Chairman of SANTAVALERIA FINANZIARIA S.P.A., as Chairman of the Supervisory Board, in place of Gianni VARASI who was, in turn, appointed Vice Chairman of the Supervisory Board.

The Supervisory Board includes Pierre DELAPORTE (former Chairman of EDF), Jacques DORLHAC, Nicolo DUBINI, Jean FONTOURCY (former co-General Manager of Caisse Nationale d'Épargne Agricole), Georges PEBEREAU (Chairman of Marcou Aginvestissement) and Battista SAVINI.

During the first half of 1994, sales slightly down on forecasts, because of strong downward pressure on prices. A significant feature is the continued growth of composite products. By maintaining volumes, with the adjustment of prices and cut-backs currently under way, as announced during the Stockholm listing, a significant increase in profitability is expected for 1995.

The glass headlight business is taking advantage of the upturn in the automobile industry.

The glass headlight business continues to enjoy success and growth of 20% over the course of the year is anticipated.

Despite a more competitive environment, SEDIVER continues to provide major growth which should be largely reflected into results in 1995.

The 50% of PARTECIPAZIONI, majority shareholder in SEDIVER, decided to pay a dividend to its shareholders, that from 10% to 15% of the amount paid in SEDIVER shares currently held by PARTECIPAZIONI. This is approximately 330 shares, or 11.6% of SEDIVER's total capital. As a result of this operation, PARTECIPAZIONI's will be reduced to approximately 50%. Therefore, SANTAVALERIA FINANZIARIA S.P.A., PARTECIPAZIONI's majority shareholder, will have approximately 800 shares, or 50% of SEDIVER's share capital. SANTAVALERIA FINANZIARIA S.P.A. intends to manage its investment in the same way as PARTECIPAZIONI. In all, two shareholders will together control approximately 50% of SEDIVER's share capital.

For further information contact:

Grégoire DUBAN, Member of the Executive Board,

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COMPANY NEWS: UK AND IRELAND

■ If 16m acquisition announced

■ Some If 40m earmarked for further expansion

Fyffes edges ahead to If 14.2m

By Tim Coone in Dublin

A sharp drop in interest income held back profits growth at Fyffes, the European fruit and vegetable distributor, which reported pre-tax profits ahead by just 27,000 to If 14.2m (If 14m) on turnover up 38 per cent to If 266m for the six months to April 30.

Interest income fell from If 26.2m to If 23.6m because of lower interest rates, but operating profits from trading were lifted 44 per cent to If 10.5m, largely due to the group's two acquisitions in

Denmark and Spain last year. Mr Carl McCann, deputy chairman, said that some 50 per cent of the group's net cash of If 80m will be spent on capital investment and acquisitions this year.

Mr McCann said that on the basis of Velleman's past performance, the acquisition should boost Fyffes' operating profits by If 2.5m over a full year.

He said that although the net worth of Velleman at If 6m is a bit on the high side, we have bought it on a good [earnings] multiple of 4.5".

The acquisition represents "an important step for Fyffes

in the development of its continental European business," the company said.

Earnings per share were 2.68p (2.75p) and the interim dividend is raised by 10 per cent to 0.425p.

■ COMMENT

The cash hoard which Fyffes has been sitting on for the past three years was good for the bottom line while interest rates were high, but has predictably hit profits now that rates are close to historic lows. It is encouraging, therefore, that the group is delivering on its

promise to spend its treasure chest on earnings-enhancing acquisitions and is steadily building its market presence in Europe. If it can break into the French, German and Italian markets with subsequent acquisitions - and it has the wherewithal to do so - Fyffes will then have significant market power on the Continent to take on the likes of Chiquita and Dole. Pre-tax profits of If 3m for the full-year look achievable. A prospective p/e of 13.4 is on the high side, but not unjustified looking ahead to 1995.

Debt forgiveness helps put TBI £22.5m in black

By Roland Adelburgham, Wales and West Correspondent

TBI, the property investment and development company acquired by Markheath in a reverse takeover in March, reported a pre-tax profit of If 2.5m in the year to March 31.

The results were distorted by the restructuring and debt forgiveness of If 27.2m. Markheath, which suffered in the commercial property downturn, was heavily indebted to banks led by Midland and ANZ. It incurred a substantial loss of If 28.4m in 1992-93.

In the reconstruction, Markheath acquired Thomas Bayley Investments, a private property company in south Wales. The estimated net asset value at completion of Thomas

Bailey was about If 2.2m, which was satisfied by the issue of 3m new ordinary shares.

In addition, Markheath raised If 24.1m via a share placing and open offer. The company then changed its name to TBI and is now based in Cardiff and London.

A one-off payment of If 4m has been made to creditor banks and If 27.2m written off. In addition to the new equity, about 22m of bank debt was reduced with Barclays.

Mr Michael Rendle, chairman, said the balance sheet now indicated a company of substance with net assets of If 41.7m. "Interest costs and overheads are now more than covered by our rental income and we can address the future with renewed confidence."

Earnings per share were 18.45p after debt forgiveness. Before, there were losses of 1.88p (35.25p losses). No dividend is proposed but Mr Rendle said the board intended to pay dividends at the earliest possible opportunity.

Mr Paul Guy, chief executive, said: "There is a very good base to take the company forward. We intend very much to be extremely active with regard to acquisitions and disposals."

One property, at Bridgend in south Wales, had recently been sold for If 4.1m when it was in the books at If 2.7m, he said.

Seton makes £3.5m purchase

Seton Healthcare Group has acquired the Medised brand from Macarthy Laboratories for £3.5m cash.

Medised is a leading over-the-counter product for colds and flu in children.

The acquisition represents another step in Seton's strategy of building a portfolio of established healthcare brands, which the group can promote through its sales network to pharmacists and consumers.

In the 12 months to June 30, total sales attributable to the Medised brand were about £75.6m.

Smiths Industries expands third leg

By Andrew Bolger

Smiths Industries, known for aerospace and medical products, has enlarged its industrial group with a third acquisition in that area this year.

Smiths has paid \$10m (£6.7m) cash for Dura-Vent, a privately-owned US ducting business in Indiana which makes fume extraction products for industrial process machinery.

The deal brings Smiths' spending on industrial acquisitions this year to £34m, and to almost £130m over the past three years.

Mr Alan Burn, chairman and chief executive, said: "This shows the group's growing significance alongside our

two other businesses, aerospace electronics and medical systems.

"We have demonstrated our ability both to identify niche businesses, which have an established position in their particular markets, and to integrate them quickly with our existing activities. Such acquisitions soon make a positive contribution to the industrial group's strong performance, based on high margins and excellent cash-flow."

The downturn in aerospace has caused profits from that division to be overtaken by medical systems, although last year aerospace had sales of £285m compared with £185m for medical systems.

Last month's £100m acquisition by APV for Deltek, the US medical equipment

manufacturer, will increase healthcare sales by more than a third. The industrial group's annual sales are now running at more than £200m, including recent acquisitions.

Dura-Vent will be integrated into Flexible Technologies, Smiths' existing holding and ducting business in North America.

In April, Smiths paid \$21.5m for Totox, the US heating element company, and in May bought Elkay Electrical, based in Newtown, Wales, for £5m.

Since 1991, when it acquired Flexible Technologies, Smiths has invested almost £130m on acquisitions for the industrial group. The largest was Vent-Axia, the UK-based ventilation business bought from

APV for £55.8m in 1992.

£109,500 bonus for Steel chief

By Andrew Bolger

Mr Brian Moffat, chairman and chief executive of British Steel, received a £109,500 performance-related payment to British Steel's seven executive directors for the year ended April 2.

British Steel paid no bonuses under the scheme for executive directors in the previous two years, when pre-tax profits totalled £204m.

The bonus, detailed in the group's annual report, formed

part of £389,667 in performance-related payments to

British Steel's seven executive directors for the year ended April 2.

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FINANCIAL TIMES TUESDAY JULY 5 1994

COMPANY NEWS: UK

Carclo shows 50% advance to £12.9m

By Andrew Baxter

Carclo Engineering boosted pre-tax profits by 50 per cent, from £8.6m to £12.9m, for the 12 months to March 31 1994.

The Sheffield-based steel and specialist engineering concern is raising its final dividend from 6.8p to 7.2p.

The sharp rise in profits was due mainly to a stronger than expected performance at Arthur Lee, the steel and plastic products group acquired in June last year.

As a consequence, group turnover jumped by 81 per cent, from £24.4m to £16.8m.

During the period, which included the pre-acquisition period, the Arthur Lee division lifted operating profit by 68 per cent to £7.3m on an 11 per cent rise in turnover to £24.8m.

The best performance among the Lee units in wire, improved margins contributed to a trebling of operating profit to £1.5m.

Steel profits more than doubled to

£2.9m, but plastics profits fell 1 per cent to £1.1m.

The performance of Carclo's other main businesses was mixed. The card clothing division suffered a 24 per cent fall in operating profit to £2.4m, reflecting continuing recession in the textile industry.

The wire division, in contrast, lifted profits by 4 per cent to £2m, while general engineering profits improved by 11 per cent to £1.9m.

The increased final dividend takes the total for the year to 8.1p (6.8p).

covered 1.73 times by earnings per share ahead from 14.6p to 15.7p in spite of a sharply increased share capital.

Year-end net borrowing, at £2.2m, amounted to 3.1 per cent of shareholders' funds, which increased from £45m to £71m during the year.

Mr John Ewart, chairman, said the enlarged group's order intake in opening quarter of the current year compared favourably with the same period a year ago, in spite of difficult trading conditions in some markets.

No hatchet job on a bright jewelled crown

Andrew Baxter on a £55m merger which doubled group size and filled new niches

The performance of Arthur Lee and plastic products division inevitably dominated yesterday's results.

But Mr John Ewart, sprightly 70-year-old chairman, last summer's merger means much more than a short-term boost to profits.

The agreed merger of Arthur Lee nearly doubled the engineering group's size and raised its profile in the City.

In the long term it will be the company's most important move since it took over the English Card Clothing Company - a rival producer of card clothing, the consumable teeth used in carding machines to comb fibres - in 1978.

Mr Ewart sees the merger as a key move in Carclo's strategy of increasing the real value of assets and earnings per share by owning and developing niche engineering businesses.

He gives a number of reasons why Carclo spent three years stalking Arthur Lee.

First, he says, "it is extremely difficult to find good niche businesses, and Arthur Lee was the jewel in the crown of Yorkshire business".

Also, Lee had a specialist wire rope business, John Shaw. This and Brunton at Carclo manufacture Bridon, the market leader.

Lee had suffered in the recession and it made

sense to bring the two second runners together, says Mr Ewart.

And, along with the specialist steel strip business for which Lee was best known, it had also built up a good position in plastics.

The hunt for Lee began in 1990. Carclo had sold Jonas Woodhead's springs and forgings business to Hoesch of Germany for £21.3m and began buying shares in Lee.

Two years later, it took its stake to 29.9 per cent, thus clearly signalling its intentions without having to make a full bid, by buying a 22 per cent stake from GM Firth. After some three months of tough bargaining an agreed deal was announced in May last year.

The 7-for-9 share offer with a cash alternative was carefully structured to keep both sides happy. It also compensated Lee shareholders for losing control just as market conditions were picking up.

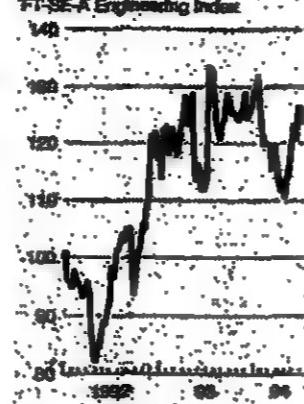
"Arthur Lee had gone through a bad patch but was recovering rapidly," says Mr Ewart.

The bidder also had to recognise it would be buying Lee after the bulk of much-needed restructuring work had been completed.

"We had done an enormous amount of rationalisation," says Mr Peter Lee, former chairman at Lee and now deputy chairman at Carclo.

On the steel side, Lee sold its bright bar business to United

Carclo
Share price relative to the
FTSE-4 Engineering Index



Engineering Steels in 1992, and over the past two years has completely revised wages and incentives.

The plastics side has also been rationalised from four to businesses, serving the medical and consumer electronics sectors.

The rationalisation explains why the merger has not been followed by heavy bidding of

The companies employed 2,800 in 1992 before the deal, and the combined total now is down by only 70.

This was partly due to the transfer of wiremaking from Brunton in Edinburgh to Smiths in Halifax. The rest of

the company's operations

have been rationalised from four to

businesses, serving the medical and consumer electronics sectors.

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MARKET REPORT

Good advance by shares but trading moderateBy Terry Byland,
UK Stock Market Editor

A very buoyant start was made by UK equities yesterday to what promises to be an eventful week for global securities markets. Encouraged by firmness in bonds and in other European stock markets, shares moved ahead steadily as investors weighed the prospects for concerted action to stabilise the US dollar by the Group of Seven countries at next weekend's meeting in Naples.

The FT-SE 100 Index closed a further 34 points higher at 2,970.4, about four points under the day's best. The broader market was also firm, taking the FT-SE Mid 250 Index ahead by 14.6 to 3,450.4. But trading volume was modest, and London, similar to other markets,

showed the effects of the Independence Day closure in US markets.

US Federal bonds, which have often held the key to trading in European bonds in recent weeks, were not traded in either New York or Tokyo yesterday. UK traders commented that the London market might not have been fully tested yesterday, and noted how quickly the Paris market turned off on bad news just before the close of business.

Markets were also bracing themselves for the meeting today of the Federal Reserve's Open Market Committee and for Thursday's routine policy meeting in the Bundesbank. Either the Fed or the Bundesbank could take action on interest rates, but markets' comments yesterday on the upbeat forecasts of the UK Treasury.

Retail stocks, including the lead-

Account Dealing Dates	
First Dealings	Jul 20
Closing Date/Dealership	Jul 4
Last Dealings	Jul 20
Accrued Date	Jul 15
Jul 17	Jul 20

*New date changes may take place two days earlier. **New 10-day settlement system starts

be no major initiative planned on dollar support.

Shares opened quietly but extended gains in modest trade as UK government bonds rose. The markets remained optimistic on the outcome for the domestic economy, although some analysts expressed concern over the ICI Club report which cast doubts on the upbeat forecasts of the UK Treasury.

Retail stocks, including the lead-

ing store names, responded vigorously to the rise of 6 per cent in UK June M0 money supply, and were unperturbed by a significantly smaller increase in May credit business that had been expected. On balance, the statistics were seen as pointing the way to continued recovery in retail spending, regarded as the necessary basis for sustained economic recovery.

Seasonal trading volume for the day fell to only 483,100 shares from the 517,100 of the previous session. On Friday, retail, or genuine customer, business in equities was worth only £942.6m, one of the lowest daily figures for the year. By comparison, in the middle of last week, trading sessions recorded volume of more than 760m shares for a retail value of comfortably above £1bn.

Corporate developments provided some features, mostly on the positive side of the market ledger. Vodafone strengthened after confirming increasing customer sales in the buoyant, if competitive, market for cellular phones. The repercussions of the failed takeover bid in the oil sector continued, with Enterprise Oil sharply off following widespread criticism of the board's handling of the offer, while Lasmo, the escaped victim of Enterprise, moved ahead.

New strategists saw much reliable direction in the UK stock market until next week, when the outcome of the G7 meeting will have become known. But the underlying tone of the market appeared firm, with most UK stockbroking concerns predicting rises of around 11 per cent in the FT-SE 100 Index by the end of this year.

**FT-SE-A All-Share Index**

Turnover by volume (million). Excluding intra-market business and overseas turnover 1,000

1,000
1,575
1,550
1,525
1,475
1,450
1,425

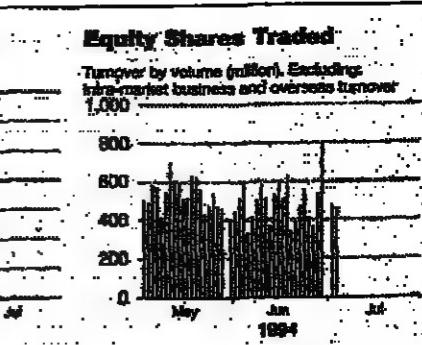
May Jun Jul
Source: FT Quarterly 1994

FT-SE-A All-Share Index

Turnover by volume (million). Excluding intra-market business and overseas turnover 1,000

1,000
1,575
1,550
1,525
1,475
1,450
1,425

May Jun Jul
Source: FT Quarterly 1994

**Equity Shares Traded**

Turnover by volume (million). Excluding intra-market business and overseas turnover 1,000

1,000
800
600
400
200
0

May Jun Jul
Source: FT Quarterly 1994

Key Indicators

Indices and ratios

FT-SE 100 +34.0 FT Ordinary Index p/a 18.81 (18.89)

FT-SE Mid 250 +14.8 FT-SE-A Non Fin p/a 29.67 (29.67)

FT-SE-A 350 +4.5 FT-SE 100 Fut. Sep. 2,150 18.14

FT-SE-A All-Share 10 yr Gilt yield 8.70

FT-SE-A All-Share yield 2.53

Long gilt/equity yield ratio: 2.53

Worst performing sectors

1 Building Materials +2.9 1 Electricity -1.1

2 Life Assurance +2.6 2 Distribution -0.8

3 Insurance +2.5 3 Oil Exploration & Prod. -0.4

4 Gas Distribution +2.2 4 Textiles & Apparel -0.2

5 Telecommunications +1.8 5 Spirits, Wines & Cider -0.1

Speculation of an impending rights issue saw shares in Hartstone, the socks and stockings company, fall 3% to 34p.

Courtairdals grew 6% to 485p ahead of a visit by analysts to Germany next week to inspect one of the company's joint operations with Hoechst.

Shanks & McEwan gained 4% to 446p, boosted by positive remarks from its chairman.

ICI shares, up 3% to 450p, failed to react significantly to news that the company was considering the flotation of its European Vinyls Corporation subsidiary.

SmithKline comment over one of its products saw SmithKline Beecham "A" shares rise 4% to 404p. However, analysts dismissed the claim that sales of Tagamet, SmithKline's ulcer drug, had collapsed in the US since its patent expired in May.

Final turnover of more than 26m shares was believed to have reflected several big tax-related "bed-and-breakfast" trades which were transacted at 375p a share shortly before the close of dealing. Wellcome was similarly affected, with 6.8m dealt at 560p a share well below the market price.

Clothes retailer Laura Ashley fell 5% to 88p on the news that it had lost its finance director to Burton. Ashley's loss was not Burton's gain and the latter was flat at 875p.

A rise in profits for furnish-

ing group MPV saw the shares gain 2% to 142p. However, some analysts said the pre-tax improvement to £34.4m from £30.7m previously was flattened by various factors.

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OTHER OFFSHORE FUNDS

CURRENCIES AND MONEY

MARKETS REPORT

Market marks time

The Independence day holiday in the US, and caution ahead of today's FOMC meeting, ensured that the dollar yesterday finished in a fairly narrow range, writes Philip Gammie.

The US currency finished little changed in London, at Y86.9 from Y86.705 on Friday, and DMI.666 from DMI.654.

With the US market closed, the market had effectively shut by mid-afternoon in London, with one leading bank reporting that most of its spot-traders had taken off to watch the crucial Ireland-Holland match in the World Cup.

Traders said investors, faced with a bewildering array of monetary policy meetings this week, appeared to have taken to the sidelines. There is increasing scepticism, however, about the likelihood of co-ordinated policy action in support of the dollar from leading industrial nations.

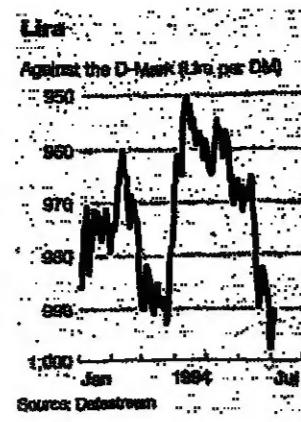
In Europe, the Swedish krona and Italian lira recovered from their weakness of last week. Sterling had an uneventful day, with the sterling index closing unchanged at 79.6.

There was little fresh news for the market to chew on, save for comments from President Clinton that "We do not believe a country can devalue itself into prosperity."

Commenting on the dollar's recent weakness, Mr Clinton added that "great care should be taken before unusual actions are taken." Some traders interpreted this as diminishing the likelihood of continued intervention.

Bolstering this impression were comments from Mr Gert Haller, state secretary in the German finance ministry, that the current dollar-D-mark rate, of about DMI.60, "corresponds to the long term average." He added: "I haven't understood the excitement about the dollar in relation to European currencies."

While few analysts rule out the possibility of a monetary tightening from the policy-making Federal Open Markets Committee, most agree that this would be motivated by domestic economic conditions, rather than the weakness of the dollar.



Source: Deutscher Bank

sis, notes that "although G7 intervention has seldom been effective at the first or second attempt, it generally has been effective eventually."

Chase makes two further points: there has so far been little intervention from the G7, with past episodes seeing 10 or more episodes of intervention before markets turned.

Second, there has been more limited G7 success with intervention on S/Y than on \$/DM.

In Europe attention focused again on the Lira and the Krona. The Lira closed in London at L96.6 from L96.7 against the D-Mark, while the krona finished at SKr4.890 from SKr4.906.

The recovery in the krona was tied up with the Swedish bond auction which went off more successfully than expected. Analysts said there was evidence that the weakness of the krona had enticed foreign investors to participate in the bond auction.

Mr Cherkow said the recovery in the lire was perhaps linked to market rumours that the government planned, later this week, to announce significant cuts in public expenditure. This would help address market concerns about the size of Italy's budget deficit.

The general torpor infecting markets spread to interest rate futures, where volumes were at a very low ebb. But the firm tone in the bond markets helped prices, with the December eurosterling contract closing at 93.73, from 93.71. Only 2,782 lots were traded.

The December euromark contract traded 5,042 lots to finish at 94.97 from 94.94.

In the money markets, German call money rates eased to 6.05/6.15 per cent. In the UK, the Bank of England provided £215m liquidity to the market after forecasting a £200m shortage. Overnight money traded between 3% and 5 per cent.

IN OTHER CURRENCIES

Argentina (Peso) 16.68 4.855 2,000 4807 5,440

Austria (Sch) 10.04 16.68 4,855 2,000 4807 5,440

Belgium (DK) 10.0 7.736 2,549 1,050 2,628 2,658

Denmark (DK) 10.14 11.45 10 2,818 1,222 2,891

Finland (DK) 20.81 3,925 3,427 1 4,612 4,603 1,121

Ireland (DK) 0.01 0.285 0.277 0.001 0.285 0.285

Italy (Lira) 10.0 10.0 10.0 10.0 10.0 10.0

Netherlands (Dfl) 18.39 3,489 3,057 0.001 0.001 0.001

Norway (Nkr) 47.21 6,987 7,851 2,291 5,944 2,297

Portugal (Esc) 20.02 3,322 0.972 0.400 0.824 1,008

Spain (Ptas) 24.95 7,754 4,158 2,133 1,500 1,300

Sweden (Kr) 42.14 7,007 2,045 0.001 0.001 0.001

UK (Pounds) 10.0 10.0 10.0 10.0 10.0 10.0

Canada (Cdn) 23.71 4,617 3,946 1.51 1,474 1,141

US (Dollars) 32.91 0.264 5,472 1,597 5,658 1,592

Japan (Yen) 332.73 62.34 16.5 6,654 16,000 16,10

Ecu (Ecu) 38.45 7,508 6,581 1,914 2,148 2,148

Yen per 1,000, Danish Krone, French Franc, Norwegian Krone, and Swedish Kroner per 100; Belgian Franc, Escudo, Lira and Peseta per 100.

CROSS RATES AND DERIVATIVES

EXCHANGE CROSS RATES

Jul 4	SEK	DKK	FF	DM	IE	L	Fr	Nkr	Es	Sk	Sfr	E	GB	S	Y	Ecu
Belgium (Fr) 100 10.04 16.68 4,855 2,000 4807 5,440																
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Yen per 1,000, Danish Krone, French Franc, Norwegian Krone, and Swedish Kroner per 100; Belgian Franc, Escudo, Lira and Peseta per 100.

The following table shows the latest rates for the major currencies. Mid rates are shown for the domestic Money Rates, US Cds and SDR United Deposits.

EURO CURRENCY INTEREST RATES

Jul 4 Short 7 days One Three Six months One year

Belgian Franc 5.1 - 4.9 5.1 - 4.9 5.1 - 4.9 5.1 - 4.9 5.1 - 4.9

Danish Krone 5.1 - 5.0 5.1 - 5.0 5.1 - 5.0 5.1 - 5.0 5.1 - 5.0

D-Mark 5.1 - 5.0 5.1 - 5.0 5.1 - 5.0 5.1 - 5.0 5.1 - 5.0

Dutch Guilders 5.1 - 5.0 5.1 - 5.0 5.1 - 5.0 5.1 - 5.0 5.1 - 5.0

French Franc 5.1 - 5.0 5.1 - 5.0 5.1 - 5.0 5.1 - 5.0 5.1 - 5.0

Portuguese Esc. 13.1 - 13 13.1 - 13 13.1 - 13 13.1 - 13 13.1 - 13

Spanish Pesetas 13.1 - 13 13.1 - 13 13.1 - 13 13.1 - 13 13.1 - 13

Swiss Franc 5.1 - 5.0 5.1 - 5.0 5.1 - 5.0 5.1 - 5.0 5.1 - 5.0

UK Pounds 4.1 - 4.0 4.1 - 4.0 4.1 - 4.0 4.1 - 4.0 4.1 - 4.0

Can. Dollars 5.1 - 5.0 5.1 - 5.0 5.1 - 5.0 5.1 - 5.0 5.1 - 5.0

Italian Lira 9.7 - 9.6 9.7 - 9.6 9.7 - 9.6 9.7 - 9.6 9.7 - 9.6

Yen per 1,000, US Cds and SDR United Deposits.

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French Franc 5.1 - 5.0 5.1 - 5.0 5.1 - 5.0 5.1 - 5.0 5.1 - 5.0

Portuguese Esc. 13.1 - 13 13.1 - 13 13.1 - 13 13.1 - 13 13.1 - 13

Spanish Pesetas 13.1 - 13 13.1 - 13 13.1 - 13 13.1 - 13 13.1 - 13

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UK Pounds 4.1 - 4.0 4.1 - 4.0 4.1 - 4.0 4.1 - 4.0 4.1 - 4.0

Can. Dollars 5.1 - 5.0 5.1 - 5.0 5.1 - 5.0 5.1 - 5.0 5.1 - 5.0

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EURO CURRENCY INTEREST RATES

Jul 4 Short 7 days One Three Six months One year

S African shares post quarter's biggest rise

By Michael Morgan

The Federal Reserve's move towards tighter US monetary policy, begun in late February, provided the major theme for many equity markets during the second quarter of the year.

The FT-Actuaries World index, however, rose 2.9 per cent in dollar terms, with a stunning 10 per cent advance in the Pacific region as investors rediscovered Tokyo and Singapore, more than outpacing declines elsewhere.

South Africa provided the world's best performance in the three months to the end of June, as April's general election was successfully concluded and the violence which had marred outside perceptions of the country subsided.

ASIA PACIFIC

Nikkei firmer on small-lot buying

Tokyo

Most investors remained inactive ahead of the Bank of Japan's quarterly branch managers' meeting and the Group of Seven summit in Naples, and share prices gained moderately around small-lot buying in low volume, writes Etsuko Terazono in Tokyo.

The Nikkei 225 average rose 84.52 to 20,831.92. Following a morning session in which the index saw a day's low of 20,573.21, and a high of 20,703.14, it stayed in a narrow trading range.

Arbitrageurs, leading sellers during the previous week, took a breather as the year's ascent, which depressed share prices, halted briefly yesterday. Uncertainty over a possible concerted interest rate move, incorporating a US increase, and falls in Germany and Japan, prevailed.

Foreign investors were also absent, but domestic institutions and new investment trusts placed small-lot orders, and volume totalled 248m shares against 372m.

The Topix index of all first section stocks moved up 10.37 to 1,572.73, while the Nikkei 300 put on 1.70 to 304.00. Advances led declines by 732 to 280, with 176 issues unchanged, and in

The market strengthened 14.2 per cent, almost eradicating the losses seen in the previous 12 months.

European money which had been flowing into the market after Mr Nelson Mandela was released from prison was augmented by American funds late last year as US city, county and state bans on pension fund investment in South Africa were lifted.

More important was the appearance of specialist funds for South African investment by several leading US money managers, including Morgan Stanley and Alliance Capital.

More recently, the IFC said that it is to include South Africa in its global index of emerging markets within the next few months, with a weighting of 13 per cent.

Warburg estimates suggest that this could imply inflows of between \$6.5bn and \$1bn into the market, compared with purchases totalling \$650m last year.

The market is, however, markedly illiquid, with only about 13 per cent of listed stocks changing hands last year. But Mr Michael Coulson at Credit Lyonnais Laing believes that Mr Mandela might be in the mood to change that next year through a massive privatisation programme which could include the telephone sector, South African Airways and Escom, the electricity generating company.

"It would be a wonderful way of liberating assets, generating much needed cash and putting money back into the economy," he said.

Roundups

London The ISE/Nikkei 50 index finished 1.81 to 1,356.92. Dealers bought back export-oriented high-technology issues, which faced selling due to the year's strength. However, some shares which had risen last week on the portable telephone theme lost ground on profit-taking.

Nippon Telegraph and Telephone, which rose sharply last week on hopes of a broader investor base following its planned listing on the London and New York stock exchanges, dipped \$0.40m to \$87.00 on profit-taking.

DDI, the long-distance telephone operator, was down 7.50 to Yen 35.5m. However, Nisuko, a telecom equipment maker, firms Y20 to Y1,390 and Kyocera, DDI's top supplier, added Y50 to Y1,500.

Mitsubishi Oil, the most active issue of the day, gained 10.40 to Y1,120. The company is seen as a beneficiary of the high yen due to its crude oil imports, while some investors continue to be bullish over the company's previous news of oil well discovery in Vietnam.

Mitsui Mining and Smelting, which gained ground recently on the rise in commodity prices, lost Y4 to Y1,010.

In Osaka, the OSE average moved ahead 172.69 to 23,130.18 in volume of 15.2m shares.

Roundups

Most of the region had a quiet day, although one or two markets had their moments.

SYDNEY closed upon last Friday's late gains on Wall Street, and the All Ordinaries index rose 21.3 to 1,937.1. Resource stocks were the day's main winners, with the all resources index up 20.2 to 1,282.3.

Turnover was A\$405m. Foster's Brewing topped turnover with 7.7m shares traded. The stock closed a cent firmer at A\$1.09. MIN Holdings, which climbed 4 cents to A\$3.90 in 3.5m shares dealt, was the most traded resource issue.

The Australian Stock Exchange launched a new stock index called the ASX100

as part of a series of new indices which will be available by the end of the year.

Mr Richard Humphrey, ASX's managing director, told reporters that the new index, introduced in response to local institutions and managed funds, covers companies among the top 120 by market capitalisation, which have about 1 per cent of their stock traded per month.

Mr Humphrey said that funds need a new benchmark.

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KAHARU fell sharply at the close on profit-taking before settlement today and on lack of institutional support. The KSE 100 index shed 2.98 to 1,010.40 in turnover that fell 7.5 per cent to 2,314.93.

Dewan Salma Fibre, up sharply before the RM4.95 budget, retreated RM7.50 to RM164 on profit-taking.

Yew Wah, a textile firm, fell 1.50 to RM1.50 on profit-taking.

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